



Be an explorer.

2024 - 2028 Budget and Forecast

Budget Reference



Be an explorer.

2024 - 2028 Budget and Forecast

Corporate Services Project Reports

ORGANIZATION

Capital Projects

Project	CS-2021-003 ERP Software		
Department	Finance		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace Asyst Software with a new accounting software that allows for better reporting and tracking. Will evaluate Enterprise Resource Planning (ERP) software such as SAP.

Impact (Justification/Consequence)

Asyst is not commonly used and may be discontinued. It also has little compatibility with other software in use at the County.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology - Desktop Software Pool	925,000	325,000	600,000			
	925,000	325,000	600,000			
Expenditures Total	925,000	325,000	600,000			

Operating Impact

	Total	2024	2025	2026	2027	2028
Consultant Services	75,000	75,000				
Maintenance - Computer Software	1,393,861		200,000	386,250	397,838	409,773
Transfer from Reserves - for Operating	(75,000)	(75,000)				
Total	1,393,861	0	200,000	386,250	397,838	409,773

Attributes

Attribute	Value	Comment
Department	Corporate Services	
Program	Finance	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Edward Henley	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)	CS - Financial Software	Provincial Subsidy One Time
Program Funding		Once scope is determined further investigation of eligibility for modernization funding will be undertaken.
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	CS-2021-005 Reserves: Corporate Vehicles Purchase and Replacement		
Department	Finance		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

In 2021 the Corporate Services Department amended the budget to buyout the lease of 3 Corporate Services Vehicles utilizing Funds from the Working Capital Reserve. Funds were to be repaid over 2 years after which they would be transitioned to savings for future vehicles.

Impact (Justification/Consequence)

This was deemed to be the more financially prudent option in comparison to establishing a new lease

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	210,000	10,000	35,000	45,000	55,000	65,000
Transfer to Reserves Working Capital	20,307	20,307				
	230,307	30,307	35,000	45,000	55,000	65,000
Expenditures Total	230,307	30,307	35,000	45,000	55,000	65,000

Attributes

Attribute	Value	Comment
Department	Corporate Services	
Program	Finance	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jenn Smith	
Expected Completion	Q4 2031	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)	ND - Working Capital Fund	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	



Be an explorer.

2024 - 2028 Budget
and Forecast

Non Departmental Project Reports

ORGANIZATION

Capital Projects

Project	ND-2021-004 Interior Hub-Replace Washroom Flooring		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace Interior Hub washroom floor tiles near end of life. Installed in 1982 and 1988,

Impact (Justification/Consequence)

Health and Safety.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring Carpet/Laminate	20,000	10,000	10,000			
	20,000	10,000	10,000			
Expenditures Total	20,000	10,000	10,000			
Funding						
Reserves	20,000	10,000	10,000			
Funding Total	20,000	10,000	10,000			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-005 Interior Hub-Replace Heat Pumps (2)		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Annual replacement of heat pumps at end of life. Heat pumps are integral equipment in the building's heating and cooling system. Pumps are replaced based on condition assessments rather than by lifespan year. The Inland Hub has 32 heat pumps with a 20 year lifespan.

Impact (Justification/Consequence)

Health and Safety.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	77,682	14,632	15,071	15,523	15,988	16,468
	77,682	14,632	15,071	15,523	15,988	16,468
Expenditures Total	77,682	14,632	15,071	15,523	15,988	16,468
Funding						
Reserves	77,682	14,632	15,071	15,523	15,988	16,468
Funding Total	77,682	14,632	15,071	15,523	15,988	16,468

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-007 Cayley St.-Carpeting Overlay		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace carpeting in 207 Cayley Street with carpet tiles. 4 year project 2021-2024.

Impact (Justification/Consequence)

End of life.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring Carpet/Laminate	15,000	15,000				
	15,000	15,000				
Expenditures Total	15,000	15,000				
Funding						
Reserves	15,000	15,000				
Funding Total	15,000	15,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-011 Lakeshore Hub-Replace Water Heater		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Replace Lakeshore Hub water heater - scheduled replacement subject to condition assessment.
Impact (Justification/Consequence)
Safety and asset management.
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	10,300	2,575	2,575	2,575	2,575	
	10,300	2,575	2,575	2,575	2,575	
Expenditures Total	10,300	2,575	2,575	2,575	2,575	
Funding						
Reserves	10,300	2,575	2,575	2,575	2,575	
Funding Total	10,300	2,575	2,575	2,575	2,575	

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Plumbing	5,919	1,415	1,457	1,501	1,546	
	5,919	1,415	1,457	1,501	1,546	
Expenditures Total	5,919	1,415	1,457	1,501	1,546	
Funding						
Reserves	5,919	1,415	1,457	1,501	1,546	
Funding Total	5,919	1,415	1,457	1,501	1,546	

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R01 Transfer to Inland Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Inland Hub. As the repayment to Working Capital reserve for the 2017 renovations is completed, the budgeted funds are added to this transfer to reserve.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

ND-2021-R03.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	575,000	90,000	110,000	125,000	125,000	125,000
	575,000	90,000	110,000	125,000	125,000	125,000
Expenditures Total	575,000	90,000	110,000	125,000	125,000	125,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R02 Transfer to Cayley St. Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Cayley St. facility.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	305,000	61,000	61,000	61,000	61,000	61,000
	305,000	61,000	61,000	61,000	61,000	61,000
Expenditures Total	305,000	61,000	61,000	61,000	61,000	61,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R03 Repay Working Capital Reserve for Inland Hub renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Repayment of internal loan for Inland Hub renovations in 2017. Total of \$150,000 at \$15,000 per year except first year \$10,000 (2017) and final year \$5,000 (2027).

As the repayment ends, the budgeted funds are moved to a transfer to the Inland Hub Facility reserve.

Impact (Justification/Consequence)

Repayment of internal loan.

Link to Other Initiatives

ND-2021-R01

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to reserves Working Capital	50,000	15,000	15,000	15,000	5,000	
	50,000	15,000	15,000	15,000	5,000	
Expenditures Total	50,000	15,000	15,000	15,000	5,000	

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Working Capital Fund	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R04 Transfer to Lakeshore Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Lakeshore Hub.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	250,000	50,000	50,000	50,000	50,000	50,000
	250,000	50,000	50,000	50,000	50,000	50,000
Expenditures Total	250,000	50,000	50,000	50,000	50,000	50,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R05 Transfer to Peninsula Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Peninsula Hub. As the repayment to the Working Capital reserve for the purchase of the Peninsula Hub is completed in 2031, the budgeted funds are added to this transfer to reserve beginning in 2032.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

ND-2021-R06

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	50,000	10,000	10,000	10,000	10,000	10,000
	50,000	10,000	10,000	10,000	10,000	10,000
Expenditures Total	50,000	10,000	10,000	10,000	10,000	10,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R06 Repay Working Capital Reserve for Peninsula Hub Purchase		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Repayment of internal loan for Peninsula Hub purchase in 2016. Total of \$560,000 was borrowed internally with repayment of \$40,000 per year starting in 2018 and ending in 2031.

Impact (Justification/Consequence)

Repayment of internal loan.

Link to Other Initiatives

ND-2021-R05

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to reserves Working Capital	200,000	40,000	40,000	40,000	40,000	40,000
	200,000	40,000	40,000	40,000	40,000	40,000
Expenditures Total	200,000	40,000	40,000	40,000	40,000	40,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Working Capital Fund	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2023-001 Lakeshore Hub Renovation		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Renovations required to the Lakeshore Hub. Cost spread over two years and paid for utilizing debt.
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	1,000,000			500,000	500,000	
	1,000,000			500,000	500,000	
Expenditures Total	1,000,000			500,000	500,000	
Funding						
Debt	1,000,000			500,000	500,000	
Funding Total	1,000,000			500,000	500,000	
Operating Impact						
	Total	2024	2025	2026	2027	2028
Long Term Debt Principal Amount	182,320			20,000	81,160	81,160
Total	182,320			20,000	81,160	81,160

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-001 Interior Hub-Repave Inland Hub Parking lots		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Paving of Parking Lot at Inland Hub based on asset's useful life.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site-Concrete/Stone Retaining	430,000		30,000	400,000		
	430,000		30,000	400,000		
Expenditures Total	430,000		30,000	400,000		
Funding						
Reserves	430,000		30,000	400,000		
Funding Total	430,000		30,000	400,000		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-002 Cayley St.-Replace Jail Roof Shingles		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Review roof shingles condition in 2024 and determine if replacement needed in 2024 or can be deferred to a future year.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Ashphalt	50,000		50,000			
	50,000		50,000			
Expenditures Total	50,000		50,000			
Funding						
Reserves	50,000		50,000			
Funding Total	50,000		50,000			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-003 Interior Hub-Facilities Management Office		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Convert the Huron room into the the Facilities department with space for Facilities Manager, Project Technologist, and Maintenance coordinator. Office would also need to have a service counter to manage shipping and receiving.

Work involved: Engineered drawings, wall removed and counter installed, 4 work stations and furniture, IT remotemeetingequipmentinstalled.Printer?

Impact (Justification/Consequence)

To help achieve our strategic goals of promoting responsible growth. we will succeed in this objective through forward thinking, evidence informed capital and operating plans.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int - Other Interior	35,000	35,000				
	35,000	35,000				
Expenditures Total	35,000	35,000				
Funding						
Reserves	35,000	35,000				
Funding Total	35,000	35,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Tony Ban	
Expected Completion	Q3 2024	
Business Plan Link		
Strategic Plan Link	00	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Growth	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-004 Interior Hub-Exterior Steel door frame replacement		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Maintenance building man door that is flush with the sidewalk and exposed to salt have corroded at the bottom to the point the frame has perforations (holes). Was noted in Asset Management plan that it was beyond it's service life.

Impact (Justification/Consequence)

Goal 4 of strategic plan - Promote responsible growth using evidence informed capital operating plans. Develop a 10 to 20 year plan for capital replacement to ensure reserves are sufficiently funded.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Exterior	7,000	7,000				
	7,000	7,000				
Expenditures Total	7,000	7,000				
Funding						
Reserves	7,000	7,000				
Funding Total	7,000	7,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Facilities Manager and Corporate Services EWnvironmental Manager	
Expected Completion	Q3 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Adjustment to Base	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-006 Interior Hub-Flooring replacement P&E.D/T.E.S and C.A.O. emergency exit		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace flooring in emergency exit stairwell outside of Planning and Economic Development on the second floor and the CAO office on the first floor and basement. Floor is beginning to crack and cannot be maintained. It is past it's service life. Would require updated AODA stair treads as well as flooring on the first, second and basement levels.

Impact (Justification/Consequence)

Potential health and safety hazard. uneven floor surfaces. Original 1981 flooring in building has been noted as being at it's end of service life in main washrooms/ stair wells. (Washroom flooring replacement noted on ND-2021-004). This flooring has deteriorated at a faster rate than the washroom and may become a hazard.

Link to Other Initiatives

Strategic Plan goal #4 promote responsible growth - Build forward thinking, evidence informed capital and operating plans.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring Carpet/Laminate	45,000	15,000	15,000	15,000		
	45,000	15,000	15,000	15,000		
Expenditures Total	45,000	15,000	15,000	15,000		
Funding						
Reserves	45,000	15,000	15,000	15,000		
Funding Total	45,000	15,000	15,000	15,000		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Corporate Services Environmental Manager, Corporate Services Project Manager	
Expected Completion	Q1 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-008 Cayley st. Courthouse Complex D.S.S.		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Designated Substance Survey to be performed at the Cayley street buildings prior to any major construction work. 203, 207, 209 and 215 Cayley street. Asbestos containing building material surveys were performed in 2008 and revised in 2016 but today's standards require Surveys to be performed for the 11 designated substances under Ontario's regulation 490/09.

Impact (Justification/Consequence)

Strategic plan goal #4: Promote responsible growth by building forward thinking, evidence informed capital and operating plans.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Interior	60,000	60,000				
	60,000	60,000				
Expenditures Total	60,000	60,000				
Funding						
Reserves	60,000	60,000				
Funding Total	60,000	60,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Facilities Environmental Services Manager, Facilities Project Manager	
Expected Completion	Q3 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Growth	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-009 Capital Facilities Project Oversight		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Capital Project to capture the staff resources and time that go into oversight and project management of FacilitiesCapitalProjects.

Impact (Justification/Consequence)

Capturing the internal staff costs associated with capital will allow the county to better capture and report on the true replacement costs of the county assets. It will also allow for better resourcing and planning to ensure proposed projects move forward on schedule and on budget.

Link to Other Initiatives

This project links with the Strategic Plan Goal of Promoting responsible growth through long-term planning and building evidence based and informed capital plans.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	729,000	229,000	175,000	125,000	100,000	100,000
Capital Facilities Interdept Recovery	1,612,006	306,679	314,346	322,205	330,260	338,516
	2,341,006	535,679	489,346	447,205	430,260	438,516
Expenditures Total	2,341,006	535,679	489,346	447,205	430,260	438,516

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Facilities Project Manager	
Expected Completion		
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-010 Project Management Office Furniture		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Office Furniture for Facilities Office Set up.

Impact (Justification/Consequence)

Create a space for the Facilities team to provide services to the various other county departments.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Furniture & Fixtures - Office Furniture	15,000	15,000				
	15,000	15,000				
Expenditures Total	15,000	15,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Facilities Project Manager	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-001 Interior Hub-Cooling Tower Replacement - Engineering consult		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Engineering consultation for condition assessment and drawings/specifications to replace cooling tower in 2026.

Impact (Justification/Consequence)

Health and Safety

Link to Other Initiatives

ND-2026-001 Cooling Tower Replacement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	12,000		12,000			
	12,000		12,000			
Expenditures Total	12,000		12,000			
Funding						
Reserves	12,000		12,000			
Funding Total	12,000		12,000			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-002 Cayley St.-Replace soffits and eaves		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace soffits and eaves in Cayley Street complex as needed. Scheduled replacement subject to condition assessment.

Impact (Justification/Consequence)

End of life.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Ashphalt	77,671		77,671			
	77,671		77,671			
Expenditures Total	77,671		77,671			
Funding						
Reserves	77,671		77,671			
Funding Total	77,671		77,671			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-003 Lakeshore Hub-Replace Flagpole		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Scheduled replacement of flagpole subject to condition assessment. Project G2048.

Impact (Justification/Consequence)

Regular maintenance.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site - Misc Sheds, Signs	8,000		8,000			
	8,000		8,000			
Expenditures Total	8,000		8,000			
Funding						
Reserves	8,000		8,000			
Funding Total	8,000		8,000			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-010 Peninsula Hub-Replace Exterior Doors		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace Exterior Doors at the Peninsula Hub based on end of useful life.

Impact (Justification/Consequence)

Security and Safety

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	9,274		9,274			
	9,274		9,274			
Expenditures Total	9,274		9,274			
Funding						
Reserves	9,274		9,274			
Funding Total	9,274		9,274			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-011 Peninsula Hub-Replace Shingles		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace Shingles at Peninsula Hub based on useful life of current asset.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	54,747		54,747			
	54,747		54,747			
Expenditures Total	54,747		54,747			
Funding						
Reserves	54,747		54,747			
Funding Total	54,747		54,747			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-013 203 Cayley street - Asbestos containing flooring abatement		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Flooring in Land registry vault, locker room and lunch room has been determined to contain asbestos materials. Flooring is in good condition but should be abated before it begins to deteriorate. Vault is currently undergoing digitization and will be emptied of storage over the next year. 2025 may be an ideal year to address the flooring.

Impact (Justification/Consequence)

Goal 4 of strategic plan - Promote responsible growth using evidence informed capital operating plans. Develop a 10 to 20 year plan for capital replacement to ensure reserves are sufficiently funded.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring Carpet/Laminate	30,000		30,000			
	30,000		30,000			
Expenditures Total	30,000		30,000			
Funding						
Reserves	30,000		30,000			
Funding Total	30,000		30,000			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	C.S. Facilities Manager and C.S. Environmental Services Manager	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-014 215 Cayley street - Basement flooring asbestos abatement		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring Carpet/Laminate	10,000		10,000			
	10,000		10,000			
Expenditures Total	10,000		10,000			
Funding						
Reserves	10,000		10,000			
Funding Total	10,000		10,000			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	C.S.Facilities Manager\ C.S. Environmental Services Manager	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-001 Interior Hub-Replace Roof		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Perform roof assessment and schedule replacement or defer to future year.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Asphalt	776,134			776,134		
	776,134			776,134		
Expenditures Total	776,134			776,134		
Funding						
Reserves	776,134			776,134		
Funding Total	776,134			776,134		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-002 Interior Hub-Replace Cooling Tower		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Assess Cooling tower to determine replacement for 2026 or defer to a future year.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	119,405			119,405		
	119,405			119,405		
Expenditures Total	119,405			119,405		
Funding						
Reserves	119,405			119,405		
Funding Total	119,405			119,405		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-003 Interior Hub-Replace Atmospheric Boiler		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Perform condition assessment on the atmospheric boiler and determine replacement schedule. Replacement tentatively scheduled for 2026 based on lifespan only.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	65,673			65,673		
	65,673			65,673		
Expenditures Total	65,673			65,673		
Funding						
Reserves	65,673			65,673		
Funding Total	65,673			65,673		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-004 Cayley St.-Replace/Repair Sidewalk, Ramp and Steps		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Review condition and repair or replace sidewalks, ramps and steps to the various Cayley Street Complex buildings.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Asphalt/Concrete	35,822			35,822		
	35,822			35,822		
Expenditures Total	35,822			35,822		
Funding						
Reserves	35,822			35,822		
Funding Total	35,822			35,822		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-005 Lakeshore Hub-Replace Shipping Doors		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Review condition and replace shipping doors - estimated lifespan end of life.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Doors-Hollow Metal	23,304			23,304		
	23,304			23,304		
Expenditures Total	23,304			23,304		
Funding						
Reserves	23,304			23,304		
Funding Total	23,304			23,304		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-006 Interior Hub- Replace Aluminum Exterior Doors		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace front entrance aluminum doors and related framing. There are also 2 aluminum entrance\ exit doors in 2005 addition. Noted in Asset management plan to be past it's service life but in good working order. Wear and corrosion beginning to show on front entry doors and panels especially. Intervention to extend service life may be possible.

Impact (Justification/Consequence)

Goal 4 of strategic plan - Promote responsible growth using evidence informed capital operating plans. Develop a 10 to 20 year plan for capital replacement to ensure reserves are sufficiently funded.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Other	40,000			40,000		
	40,000			40,000		
Expenditures Total	40,000			40,000		
Funding						
Reserves	40,000			40,000		
Funding Total	40,000			40,000		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	C.S. Facilities Manager and C.S. Environmental Services Manager	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2027-001 Peninsula Hub- Water Heater replacement		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

One main water heater and circulator pump supplies building with hot water. Original to building. Replacement as per estimated service life.

Impact (Justification/Consequence)

Goal 4 of strategic plan - Promote responsible growth using evidence informed capital operating plans. Develop a 10 to 20 year plan for capital replacement to ensure reserves are sufficiently funded.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	8,000				8,000	
	8,000				8,000	
Expenditures Total	8,000				8,000	
Funding						
Reserves	8,000				8,000	
Funding Total	8,000				8,000	

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	C.s. Facilities Manager\ Environmental Services Manager	
Expected Completion	Q3 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2027-002 Peninsula Hub- Replace AC Unit		
Department	Facilities		
Version	03.1 1st Council Review	Year	2024

Description
Project Description AC units , original to the building, getting near the end of their service life.
Impact (Justification/Consequence) Goal 4 of strategic plan - Promote responsible growth using evidence informed capital operating plans. Develop a 10 to 20 year plan for capital replacement to ensure reserves are sufficiently funded.
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	15,000				15,000	
	15,000				15,000	
Expenditures Total	15,000				15,000	
Funding						
Reserves	15,000				15,000	
Funding Total	15,000				15,000	

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	C.S. Facilities Manager\ C.S. Environmental Services Manager	
Expected Completion	Q2 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	



Be an explorer.

2024 - 2028 Budget
and Forecast

Information Technology Project Reports

ORGANIZATION

Capital Projects

Project	IT-2021-002 End User Computing Lifecycle		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Standard laptop\desktop\monitor and peripheral lifecycle

Impact (Justification/Consequence)

Extending end user computing systems beyond support could result in system instability or systems that are incapable of running the corporate or business unit standard suite of software. Providing staff with the appropriate end user computing resources allows them to perform their technology augmented tasks as efficiently as possible

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology - Computer Pool	519,499	97,850	100,786	103,809	106,923	110,131
	519,499	97,850	100,786	103,809	106,923	110,131
Expenditures Total	519,499	97,850	100,786	103,809	106,923	110,131
Funding						
Reserves	519,499	97,850	100,786	103,809	106,923	110,131
Funding Total	519,499	97,850	100,786	103,809	106,923	110,131

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Computer Hardware	4500. Switching Libraries from 3 Desktops to 3 Laptops from Library hardware reserve.
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-003 Meeting Room Technology		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Lifecycle of Teams enabled meeting systems and services of our fixed or mobile meeting room solutions.

Impact (Justification/Consequence)

Extending systems beyond support could result in system instability or systems that are incapable of supporting the corporate meeting needs.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology - Projector Pool	100,000		25,000	25,000	25,000	25,000
	100,000		25,000	25,000	25,000	25,000
Expenditures Total	100,000		25,000	25,000	25,000	25,000
Funding						
Reserves	100,000		25,000	25,000	25,000	25,000
Funding Total	100,000		25,000	25,000	25,000	25,000

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)		Covid Reserve
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-004 Infrastructure - Server and Storage		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Computing Infrastructure replacement for hub data centres and remote offices compute and storage, UPS and backup devices on defined lifecycle.

Impact (Justification/Consequence)

Current and supported hardware with adequate storage and backup capacity crucial to the operation of County of Bruce business and data availability and integrity. Failure to replace on schedule may/will impact either ability of data or the integrity of the data which can impact County services.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology - Server Software	85,775	16,565	16,855	17,150	17,450	17,755
Technology - Server Hardware	552,977	15,050	435,845	64,715		37,367
	638,752	31,615	452,700	81,865	17,450	55,122
Expenditures Total	638,752	31,615	452,700	81,865	17,450	55,122
Funding						
Reserves	552,977	15,050	435,845	64,715		37,367
Funding Total	552,977	15,050	435,845	64,715		37,367

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	IT - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-005 Infrastructure - Networks		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Networking Infrastructure replacement for hub data centres and remote offices including Firewalls, Switches, Routers, Wireless Access Points and cabling

Impact (Justification/Consequence)

Current and supported hardware with adequate capacity crucial to the operation of County of Bruce business and data availability and speed of access. Failure to replace on schedule may\will impact either ability of data or access to the systems which can impact County services.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology - Network Infrasture	1,017,673	57,475	242,184	586,690		131,324
	1,017,673	57,475	242,184	586,690		131,324
Expenditures Total	1,017,673	57,475	242,184	586,690		131,324
Funding						
Reserves	1,017,673	57,475	242,184	586,690		131,324
Funding Total	1,017,673	57,475	242,184	586,690		131,324

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Network Infrastructure	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing, Network, Server and Printers		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Annual transfer to reserves to fund Operational lifecycle replacement of core information technology infrastructure. Servers, Storage, Network (Switches, Firewalls, Access Points, Cabling)end User Computing devices and printers

Impact (Justification/Consequence)

Computing and Network infrastructure refers to the composite hardware, network resources and services required for the existence, operation and management of the County of Bruce IT environment.

IT infrastructure allows ITS to deliver IT solutions and services to its employees and residents of Bruce County

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves IT	2,063,533	396,525	404,456	412,545	420,796	429,211
	2,063,533	396,525	404,456	412,545	420,796	429,211
Expenditures Total	2,063,533	396,525	404,456	412,545	420,796	429,211

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

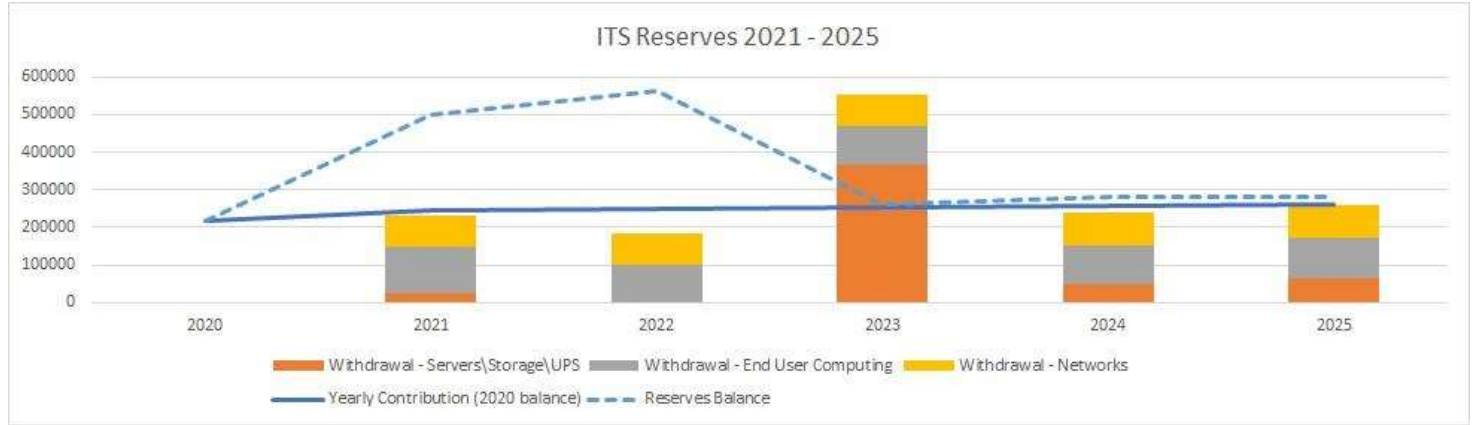
ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing, Network, Server and Printers		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\5 Year Reserves.jpg



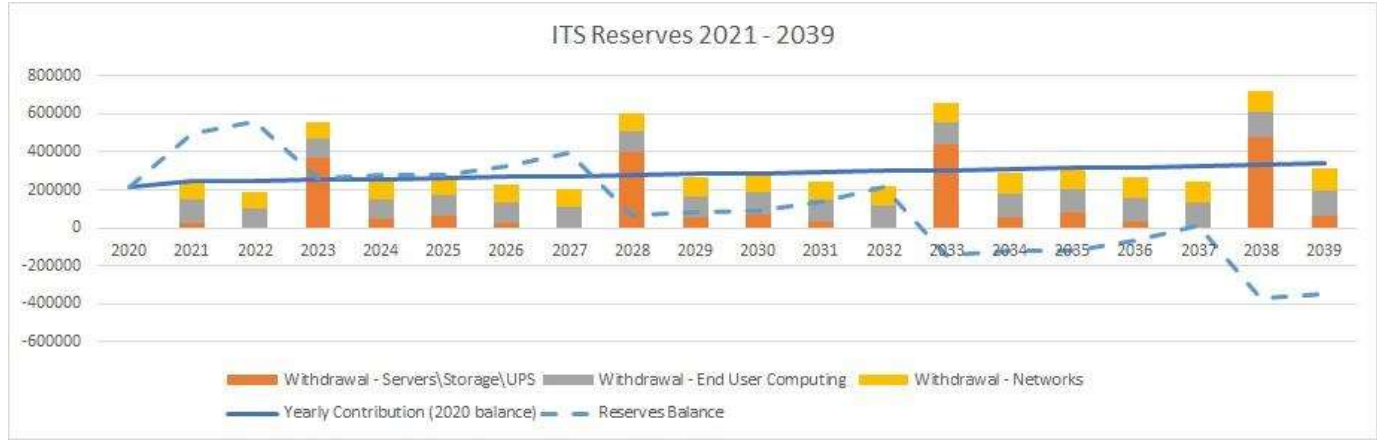
ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing, Network, Server and Printers		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\ITS Reserves Chart 20 Year.jpg



ORGANIZATION

Capital Projects

Project	IT-2021-R02 ITS Vehicle		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Annual contribution to replace ITS service vehicle.
 Approximate replacement cost \$50,000
 Current reserves: \$41,000
 Replacement cost expected: \$50,000
 Replacement year: 2025

Impact (Justification/Consequence)

Functional and available IT service vehicle required to maintain services in remote buildings where on-site work is required. Transportation of large items such as printers, servers and ITS tools. Failing to have a vehicle dedicated and available would affect service timelines and affect ability for staff to perform their County tasks.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	40,000	8,000	8,000	8,000	8,000	8,000
	40,000	8,000	8,000	8,000	8,000	8,000
Expenditures Total	40,000	8,000	8,000	8,000	8,000	8,000

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	IT - Vehicle	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	



Be an explorer.

2024 - 2028 Budget and Forecast

Human Resources Project Reports

ORGANIZATION

Capital Projects

Project	WE-2021-R01 Transfer to Reserves Avanti Computer Upgrade -Desktop Software		
Department	Human Resources Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Continuing building a reserve for future replacement of the Avanti software.

Impact (Justification/Consequence)

To build the reserve to replacement current software reducing the impact to the budget in the year of transition.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves IT	127,500	25,000	25,000	25,000	25,000	27,500
	127,500	25,000	25,000	25,000	25,000	27,500
Expenditures Total	127,500	25,000	25,000	25,000	25,000	27,500

Attributes

Attribute	Value	Comment
Department	Human Resources	
Program	Human Resources Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	WE - Computer Software	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	WE-2024-001 Respiratory Fit Test Machine		
Department	Health and Safety		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Medical	27,000	27,000				
	27,000	27,000				
Expenditures Total	27,000	27,000				
Funding						
Reserves	27,000	27,000				
Funding Total	27,000	27,000				

Attributes		
Attribute	Value	Comment
Department	Human Resources	
Program	Health and Safety	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

2024 - 2028 Budget and Forecast



Be an explorer.

Paramedic Services Project Reports

ORGANIZATION

Capital Projects

Project	PS-2021-002 Power Stretcher Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

We purchase 2 new stretchers (6 year cycle)when we purchase ambulances to keep our maintenance costs toaminimum

Impact (Justification/Consequence)

Stretcher breakdowns and very costly repairs

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Defibs/Stretchers	334,500	72,000	51,000	76,500	54,000	81,000
	334,500	72,000	51,000	76,500	54,000	81,000
Expenditures Total	334,500	72,000	51,000	76,500	54,000	81,000

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-003 Furniture & Fixtures		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

We replace furniture in the stations on a rotational base.

Impact (Justification/Consequence)

Furniture has high usage and used everyday we replace worn out furniture before it fails.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Furniture & Fixtures - Office Furniture	59,275	11,150	11,500	11,850	12,200	12,575
	59,275	11,150	11,500	11,850	12,200	12,575
Expenditures Total	59,275	11,150	11,500	11,850	12,200	12,575

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-004 Equipment Other SC, Scoop, Bags		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Stairchair and Scoop stretchers get purchased every year and are on a 6 year replacement cycle like the ambulances are.

Impact (Justification/Consequence)

keeps maintenance costs lower and the chance of failure to a minimum

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Other	149,713	30,276	23,814	31,500	31,350	32,773
	149,713	30,276	23,814	31,500	31,350	32,773
Expenditures Total	149,713	30,276	23,814	31,500	31,350	32,773

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-R01 transfer to reserves for medical equipment		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Defibrillators,oxygen regulators,equipment bags,manikins,powerload replacement

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	720,000	144,000	144,000	144,000	144,000	144,000
	720,000	144,000	144,000	144,000	144,000	144,000
Expenditures Total	720,000	144,000	144,000	144,000	144,000	144,000

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Medical Equipment	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-R02 transfer to reserves for Tablets, printer		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves IT	75,000	15,000	15,000	15,000	15,000	15,000
	75,000	15,000	15,000	15,000	15,000	15,000
Expenditures Total	75,000	15,000	15,000	15,000	15,000	15,000

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Computer Hardware	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2022-002 Computers & Mounts for Vehicles		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Tablets in Ambulances and Supervisor Vehicles due for replacement
This piece of equipment is used on every call, usage is extremely high

Impact (Justification/Consequence)

End of life cycle and repairs are costly out of warranty

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology - Computer Pool	88,500				88,500	
	88,500				88,500	
Expenditures Total	88,500				88,500	
Funding						
Reserves	88,500				88,500	
Funding Total	88,500				88,500	

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2022-004 Community Paramedicine for Long-Term Care Capital		
Department	EMS Operations		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Defibs/Stretchers	1,750	1,750				
	1,750	1,750				
Expenditures Total	1,750	1,750				
Funding						
Provincial Capital Revenues	1,750	1,750				
Funding Total	1,750	1,750				

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Operations	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2023-R01 Transfer to Emergency Management Capital Reserve		
Department	Emergency Measures-EMS		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	Emergency Measures-EMS	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-001 Ambulance & Supervisor Vehicle Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle. We replace the supervisor vehicles on a 3 yr cycle due to the high mileage > 450,000

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Vehicles -Licenced	686,700	686,700				
	686,700	686,700				
Expenditures Total	686,700	686,700				

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-003 powerload + Installation		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

powerload for additional vehicle in the fleet as per Strategic Plan with the addition of the Kincardine 12 hour shift addition in 2024

Impact (Justification/Consequence)

not enough spare vehicles in the fleet due to extra vehicles on the road to maintain service levels ie: spare vehicle utilized for Sauble Beach

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Defibs/Stretchers	501,600	105,000	75,000	117,000	81,000	123,600
	501,600	105,000	75,000	117,000	81,000	123,600
Expenditures Total	501,600	105,000	75,000	117,000	81,000	123,600
Funding						
Reserves	108,500	34,000		36,000		38,500
Funding Total	108,500	34,000		36,000		38,500

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Medical Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-004 Holyrood Station		
Department	EMS Operations		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

as per the Strategic Plan initiative. Placement of this station here will help with cross border billing in Huron and alleviate the call demands in the southwest of the county

Impact (Justification/Consequence)

Maintain service

Link to Other Initiatives

service levels

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	2,500,000		2,500,000			
	2,500,000		2,500,000			
Expenditures Total	2,500,000		2,500,000			
Funding						
Debt	2,500,000		2,500,000			
Funding Total	2,500,000		2,500,000			

Operating Impact

	Total	2024	2025	2026	2027	2028
Long Term Debt Principal Amount	487,887			162,629	162,629	162,629
Trsf fr Reserves - for Operating	(48,789)			(16,263)	(16,263)	(16,263)
Total	439,098			146,366	146,366	146,366

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Operations	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Steve Schaus	
Expected Completion	Q2 2025	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	ND - Development Charges	
Program Funding	Long Term Debt	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-004 Holyrood Station		
Department	EMS Operations		
Version	03.1 1st Council Review	Year	2024

ORGANIZATION

Capital Projects

Project	PS-2024-005 HVAC Tobermory Station		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replacement of HVAC system at Tobermory Station and relocation to another area of garage.

Impact (Justification/Consequence)

Recommended by Riddell Contracting after the mould issue was remediated.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-006 Tobermory Generator		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Include 30k to provide 100% generator back up for all systems. Cost includes automatic transfer switch.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Electrical	30,000		30,000			
	30,000		30,000			
Expenditures Total	30,000		30,000			

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2025-001 Tobermory Windows & Doors Replacement		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Asset management plan suggests windows and doors should be replaced

Impact (Justification/Consequence)

windows and doors 25 yrs old/not as energy efficient as new windows and doors would be

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	20,000		20,000			
	20,000		20,000			
Expenditures Total	20,000		20,000			

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2025-003 Ambulance Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle 2026 we will need an additional complete(power cot and power load) ambulance per the Strategic Plan initiative with an additional 12 hr vehicle in Port Elgin

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Vehicles -Licenced	2,651,899		585,224	712,972	611,245	742,458
	2,651,899		585,224	712,972	611,245	742,458
Expenditures Total	2,651,899		585,224	712,972	611,245	742,458
Funding						
Reserves	237,657			237,657		
Funding Total	237,657			237,657		

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Development Charges	
Program Funding		
Pressure Category		
Approval Status	Approved	

2024 - 2028 Budget
and Forecast



Be an explorer.

Transportation & Environmental Services Project Reports

ORGANIZATION

Capital Projects

Project	TS-2020-005 Security for shops		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

The funds allocated in 2020 and 2022 funds are being carried over and additional funds are requested in 2023 to complete the works. A total of \$570,000 is required with \$450,000 for gates and fencing (2024/2025), \$100,000 for surveillance (2023). \$20,000 for swipe access door locks (2023).

Impact (Justification/Consequence)

The recommendations are an outcome of a violence assessment (2020) and review of past incidents. The County as an employer has a responsibility to follow the recommendations in an appropriate time frame and to protect employees in terms of health and safety.

Link to Other Initiatives

Facility maintenance and management.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology -Other	450,000		225,000	225,000		
	450,000		225,000	225,000		
Expenditures Total	450,000		225,000	225,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager	Operations Manager	
Expected Completion	Q4 2026	
Business Plan Link	Improve Efficiencies and Services and Planning for Infrastructure Renewal	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2020-017 Arran Township Shed Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Structure removal, bank restoration, dead end barricades.
OSIM#2700050

Impact (Justification/Consequence)

Reduces risk of failure.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	800,000					800,000
	800,000					800,000
Expenditures Total	800,000					800,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2028	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

Capital Projects

TS-2020-025 Fischer Bridge Repair

Bridges and Culverts Capital

2024

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	215,000	215,000				
	215,000	215,000				
Expenditures Total	215,000	215,000				
Funding						
Provincial Capital Revenues	188,164	188,164				
Funding Total	188,164	188,164				

Page No. : 3

ORGANIZATION

Capital Projects

Project	TS-2021-001 McCurdy Bridge-Environmental Costs		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Repair railings, patch repair wingwalls and abutments and truss rehabilitation.
OSIM#000150.

Impact (Justification/Consequence)

Reduces risk of failure.

Link to Other Initiatives

MinimumMaintenanceStandards

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	155,000					155,000
	155,000					155,000
Expenditures Total	155,000					155,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2028	
Business Plan Link	Delivery Capital program	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)	No Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-001 McCurdy Bridge-Environmental Costs		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\McCurdy Bridge.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-002 Repairs Stoney Creek Culvert		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Culvert Replacement Asset ID # 1203
Impact (Justification/Consequence)
Environmental Improvement
Link to Other Initiatives
First Nation consultation

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Culvert Project	250,000				50,000	200,000
	250,000				50,000	200,000
Expenditures Total	250,000				50,000	200,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Delivery Capital	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

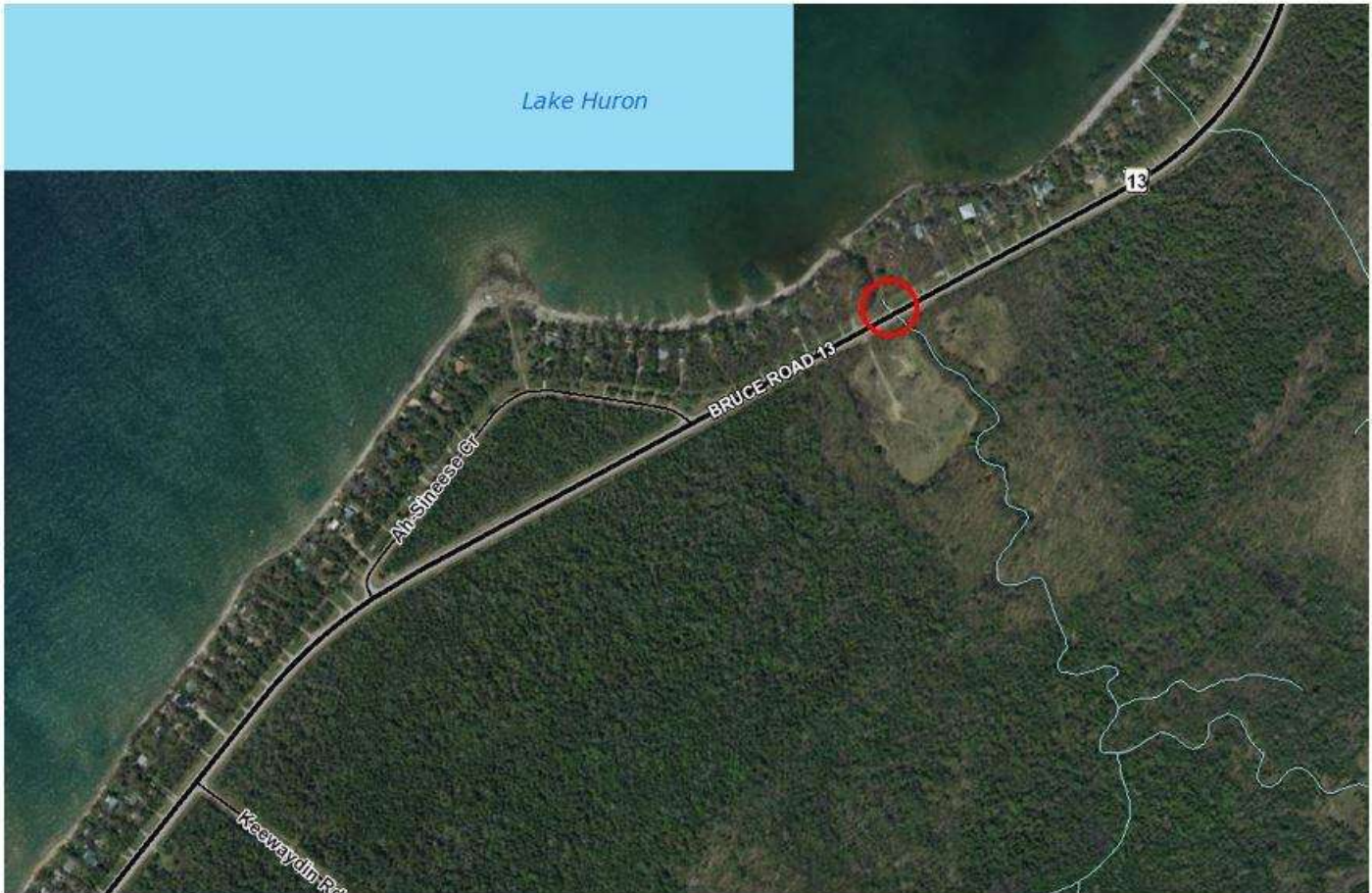
Capital Projects

Project	TS-2021-002 Repairs Stoney Creek Culvert		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\Stoney Creek Culvert.JPG

Stoney Creek Culvert



ORGANIZATION

Capital Projects

Project	TS-2021-004 Repair Robinson B line & Blackwell Bridges		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace expansion joints, patch repair deck top, soffit, girders, barriers sidewalks. Overlay deck waterproof and pave.
OSIM#2308570

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	1,200,000				1,200,000	
	1,200,000				1,200,000	
Expenditures Total	1,200,000				1,200,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2027	
Business Plan Link	Delivery of capital programs	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)	T&ES - Bridge Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

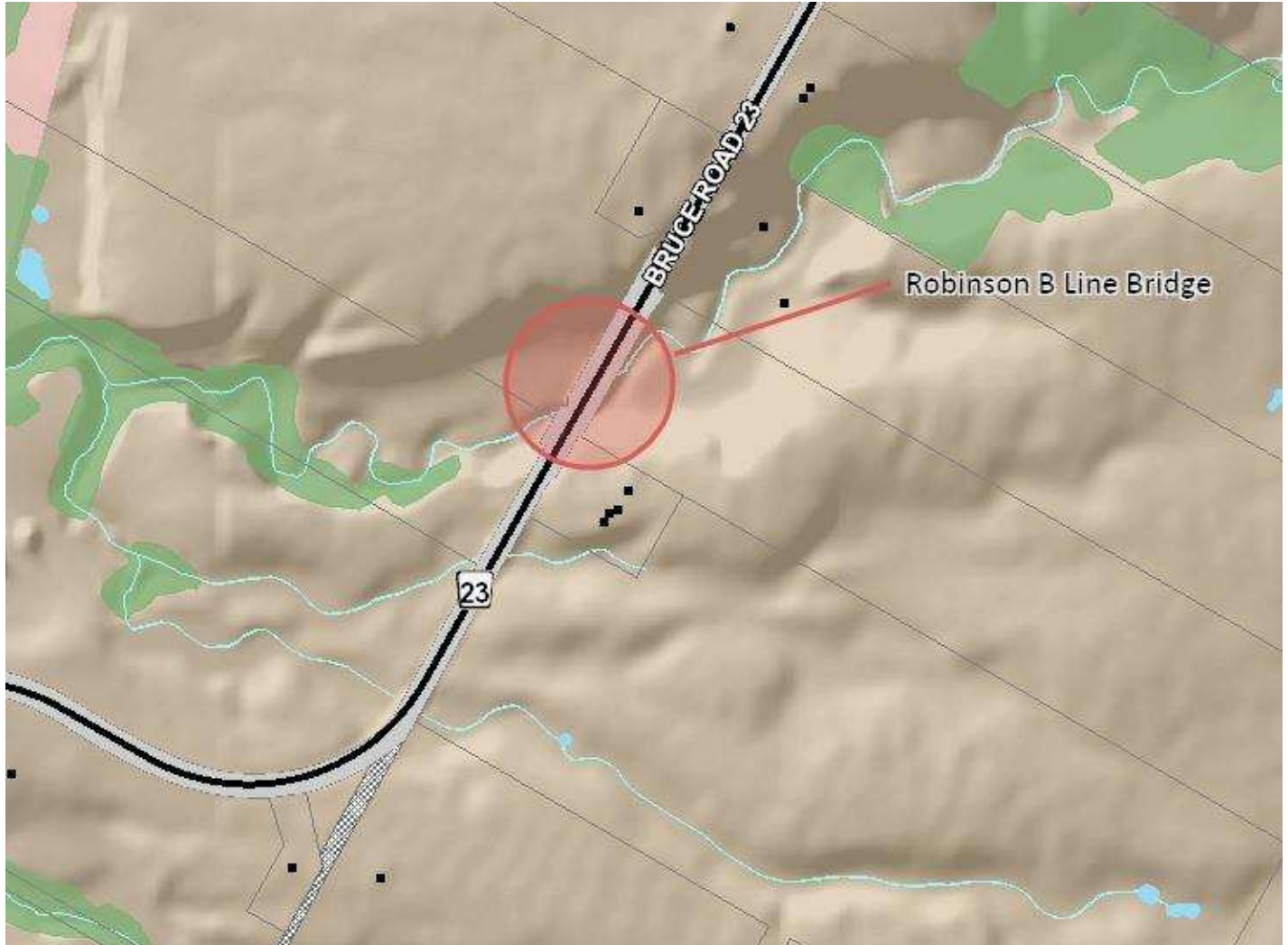
ORGANIZATION

Capital Projects

Project	TS-2021-004 Repair Robinson B line & Blackwell Bridges		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\Robinson B Line Bridge.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-005 Replace Teeswater Bridge BR3 Paisley		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

2023 is the second phase of construction for the bridge.

Impact (Justification/Consequence)

Bridge is under construction, and necessary to complete to maintain Bruce Road 3 connectivity.

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Reserves Working Capital	669,485	669,485				
	669,485	669,485				
Expenditures Total	669,485	669,485				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Delivery of capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Municipal/Debt/Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

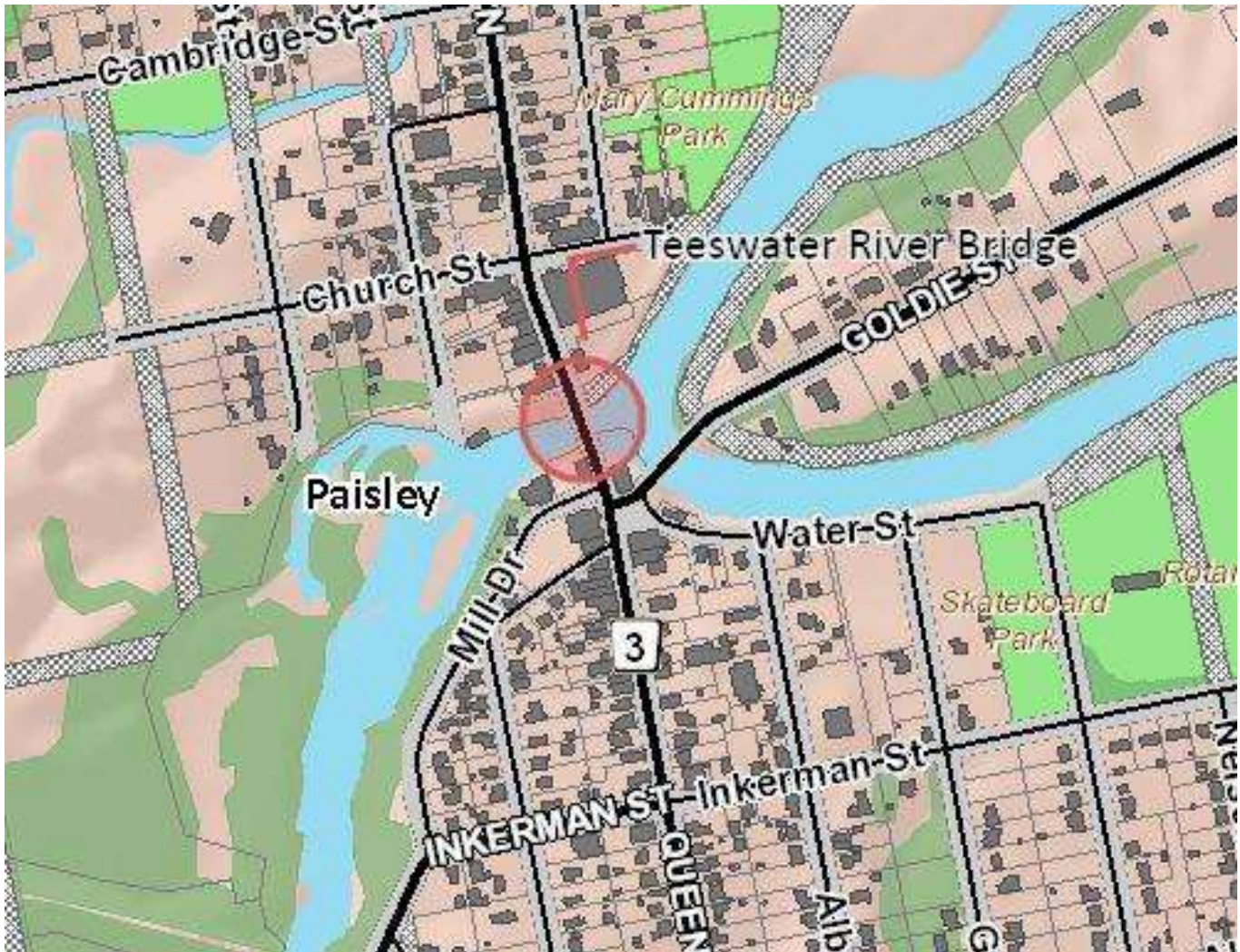
ORGANIZATION

Capital Projects

Project	TS-2021-005 Replace Teeswater Bridge BR3 Paisley		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\Teeswater River Bridge.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-006 Repair Superstructure Sweiger Bridge BR 10		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Clean and recoat girders, plate repairs at bearings, patch repair railings, soffit and pier caps.
OSIM#1023350

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	650,000	650,000				
	650,000	650,000				
Expenditures Total	650,000	650,000				
Funding						
Provincial Capital Revenues	570,000	570,000				
Funding Total	570,000	570,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link	Deliver Capital programs	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy & OCIF funding	
Pressure Category	Maintain Services	
Approval Status	Approved	

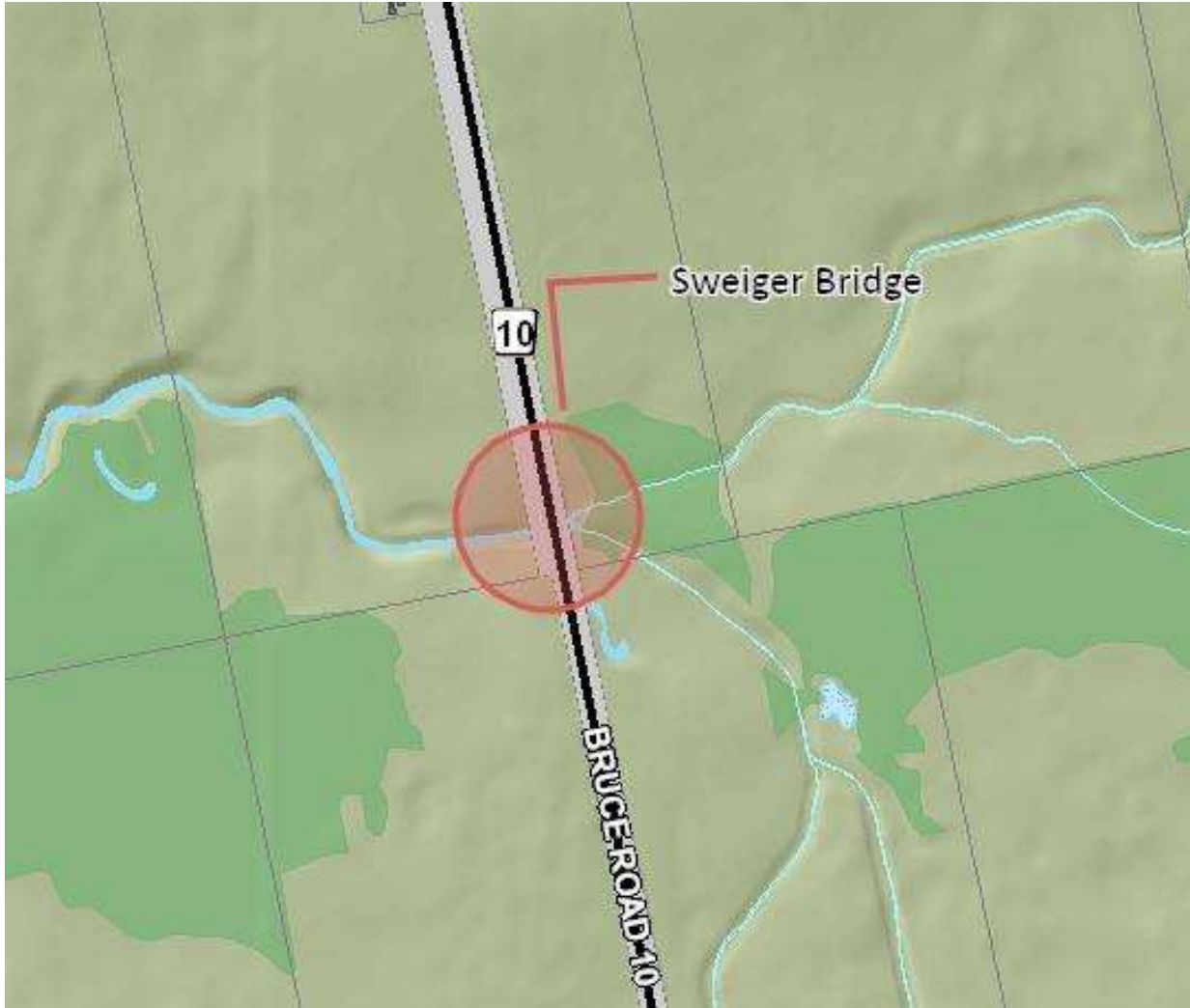
ORGANIZATION

Capital Projects

Project	TS-2021-006 Repair Superstructure Sweiger Bridge BR 10		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\Sweiger Bridge.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-010 Repair Silver Creek Culvert-Durham St. (Walkerton)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Repair northern half abutments.
OSIM#0200330.

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Culvert Project	105,000		105,000			
	105,000		105,000			
Expenditures Total	105,000		105,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-010 Repair Silver Creek Culvert-Durham St. (Walkerton)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\Silver Creek Culvert.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-014 Replace Durham St. Bridge BR 4 Walkerton		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Proposed life extending measures (reinforcement) for the existing Durham Street Bridge to ensure public safety is maintained. Triton Engineering working on report in 2023 for further recommendations. OSIM#419550.

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	13,370,000	720,000	3,000,000	9,200,000	450,000	
	13,370,000	720,000	3,000,000	9,200,000	450,000	
Expenditures Total	13,370,000	720,000	3,000,000	9,200,000	450,000	
Funding						
Federal Capital Revenues	4,400,916		2,200,458	2,200,458		
Reserves	2,266,610		141,610	2,125,000		
Funding Total	6,667,526		2,342,068	4,325,458		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2026	
Business Plan Link	Deliver capital program, Financing and planning for infrastructure renewal	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)	T&ES - Bridge Reserve	2025 amount from Development Charges, 2026 amount from Bridge Reserve
Program Funding	Levy/Municipal contribution	
Pressure Category	Maintain Services	
Approval Status	Approved	

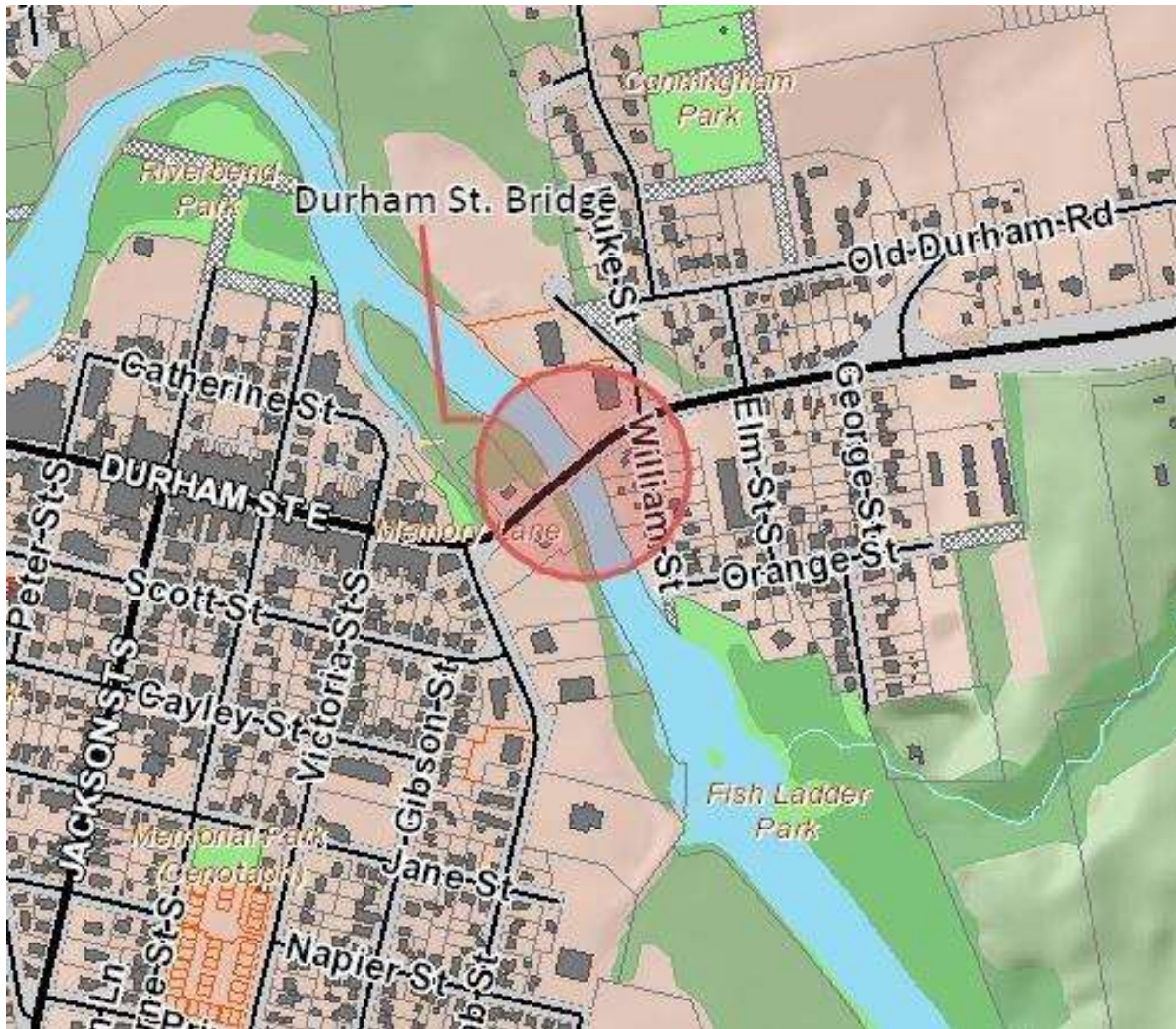
ORGANIZATION

Capital Projects

Project	TS-2021-014 Replace Durham St. Bridge BR 4 Walkerton		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\Durham St. Bridge.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-018 Rehabilitation and Reconstruction of West Road		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Ongoing EA process for future improvement to that road section. Construction expected to commence 2027-2031.

Impact (Justification/Consequence)

Health and Safety/Unsafe roadway

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	4,015,000	15,000			2,000,000	2,000,000
	4,015,000	15,000			2,000,000	2,000,000
Expenditures Total	4,015,000	15,000			2,000,000	2,000,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2027	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Enhance and grow partnerships	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

A geotechnical investigation is to commence in 2024 to determine the road design parameters. The proposed work for 2025 will be asphalt resurfacing/rehabilitation on Bruce Road 3 and Bruce Road 4. The existing asphalt and subsurface has deteriorated in some areas to the point where some reconstruction needs to take place. Cold in place is the intended road rehabilitation method as it re-uses the existing asphalt and is more environmental friendly.

Impact (Justification/Consequence)

Deteriorating road surface makes for a rough ride, could cause vehicular accidents and property damage. Reduced level of service, higher maintenance costs to meet minimum maintenance standards.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	674,328				25,000	649,328
Project Cost	674,328				25,000	649,328
	1,348,656				50,000	1,298,656
Expenditures Total	1,348,656				50,000	1,298,656
Funding						
Reserves	21,588					21,588
Funding Total	21,588					21,588

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	Levey and Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

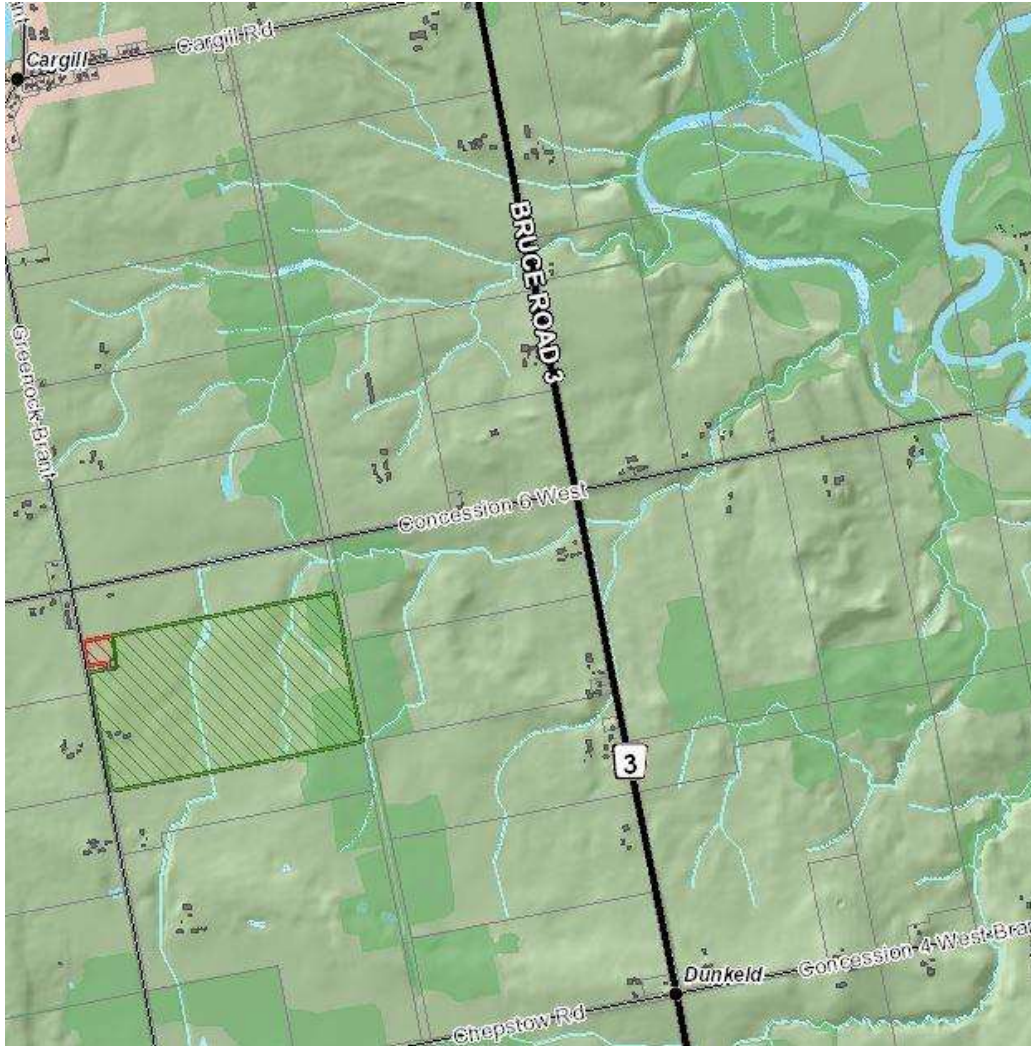
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\CIP BR 3-Cargill Corner to Dunkeld.JPG



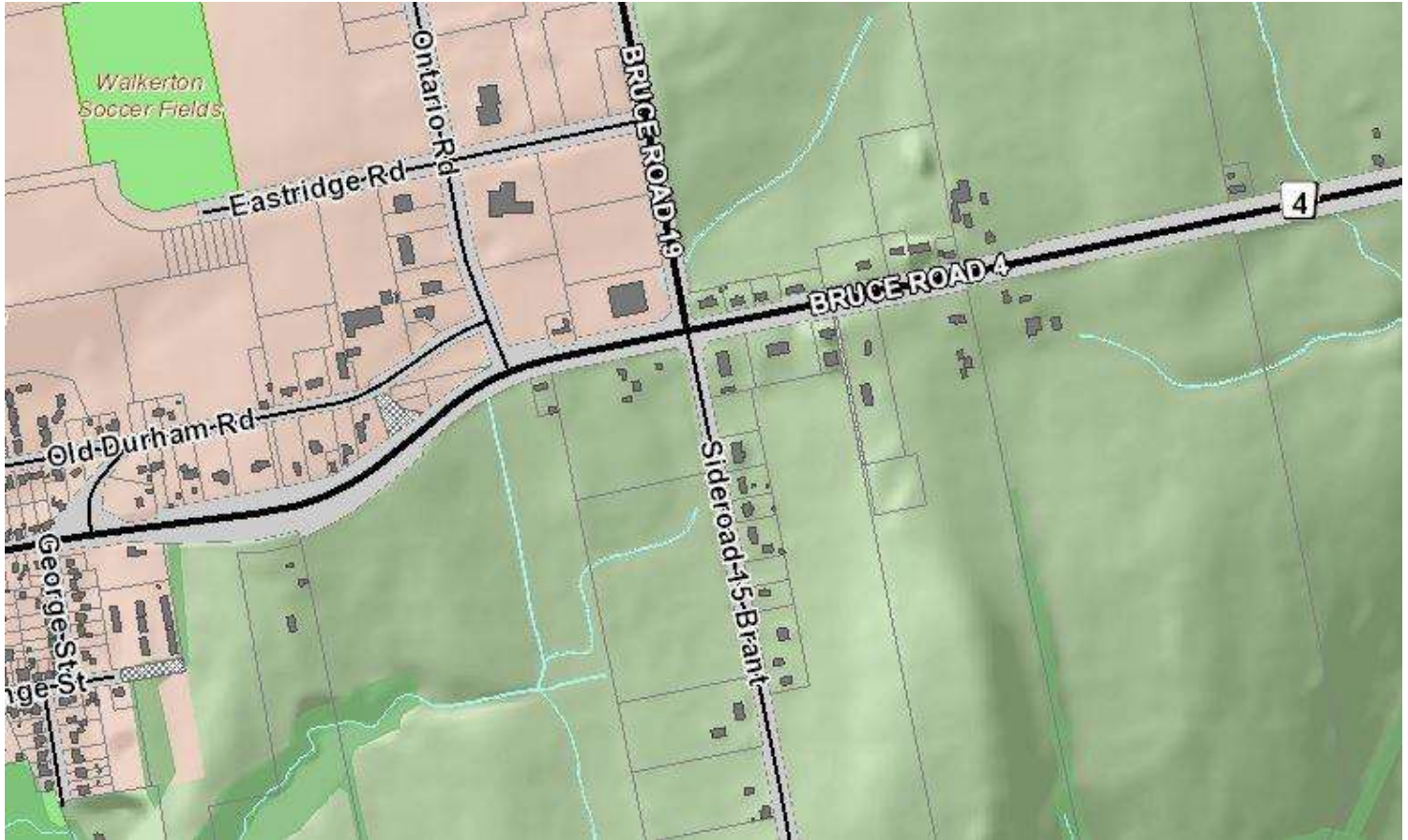
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\CIP BR 4-1463 to 1.5 km west of Ontario Rd..JPG



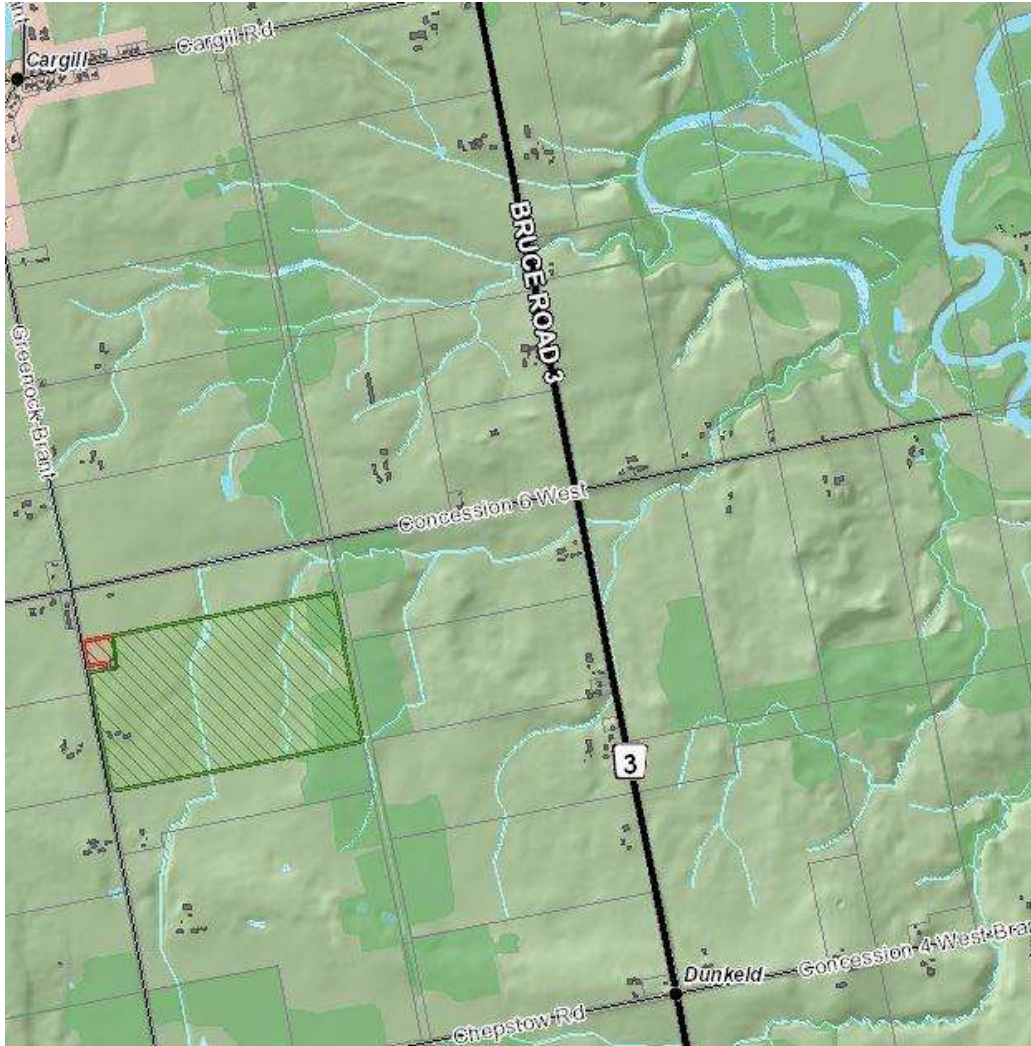
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\CIP BR 3-Cargill Corner to Dunkeld.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-022 Bruce Rd. 6A East		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Work in 2027 to include:

- Phase 2 full road construction from Deemerton to Grey Road 10.

Impact (Justification/Consequence)

Replacement of asset at end of its useful life and improved safety to users.

Link to Other Initiatives

Asset management Plan

Strategic Plan to find efficiencies and improved services

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	10,500,000			2,500,000	8,000,000	
	10,500,000			2,500,000	8,000,000	
Expenditures Total	10,500,000			2,500,000	8,000,000	
Funding						
Provincial Capital Revenues	2,666,268			1,333,134	1,333,134	
Reserves	5,520,000			600,000	4,920,000	
Funding Total	8,186,268			1,933,134	6,253,134	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2027	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	\$3million from Roads Reserves, \$2.52million from Development charges
Program Funding	Levy/Reserve/Federal/Provincial ICIP	
Pressure Category	Maintain Services	
Approval Status	Approved	

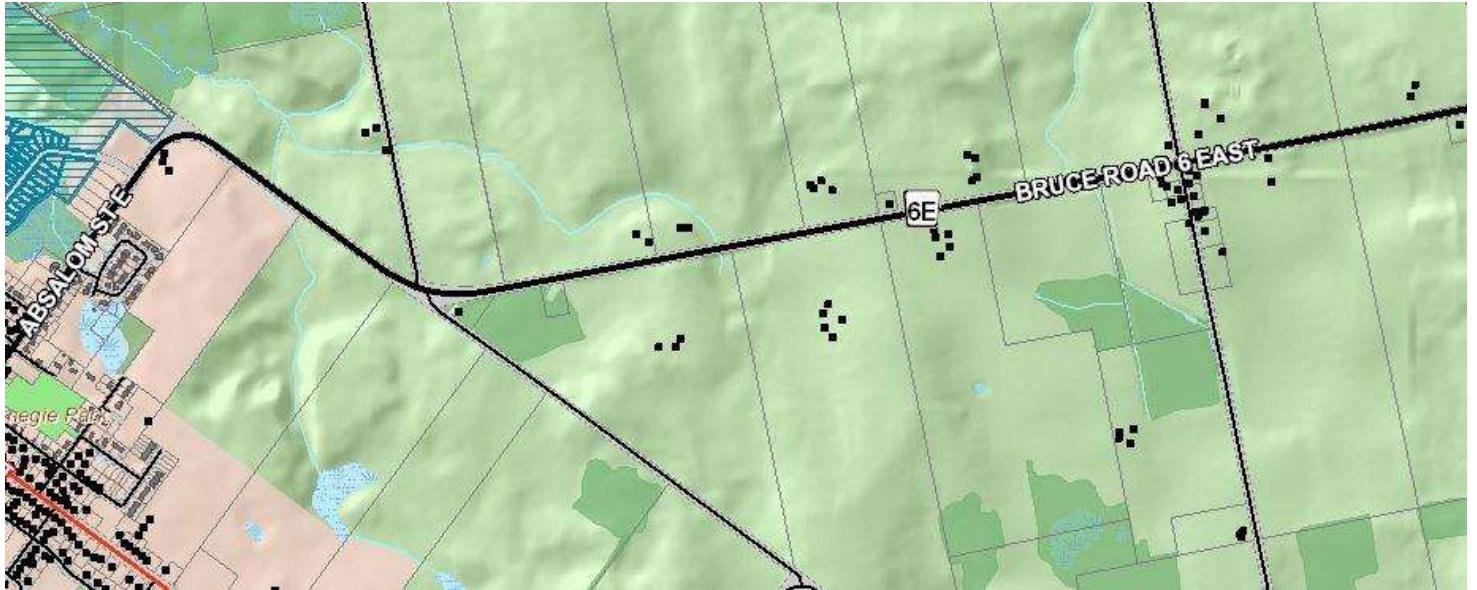
ORGANIZATION

Capital Projects

Project	TS-2021-022 Bruce Rd. 6A East		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\Widening and Rehabilitation BR 6 East.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-029 Bruce Rd. 33-Pre-eng/realignment/New construction/Phase 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Realignment of Bruce Rd 33-Multi year project. Construction expected to commence in 2028.

Impact (Justification/Consequence)

Improve traffic flow

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	3,550,000					3,550,000
	3,550,000					3,550,000
Expenditures Total	3,550,000					3,550,000
Funding						
Federal Capital Revenues	2,200,458					2,200,458
Reserves	710,000					710,000
Funding Total	2,910,458					2,910,458

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2028	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)	ND - Development Charges	
Program Funding	Levy/Municipal contribution/Gas tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-029 Bruce Rd. 33-Pre-eng/realignment/New construction/Phase 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\Bruce Rd 25 & 33 improvements.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-030 Bruce Rd. 23 (Roundabout)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

A Roundabout is proposed for the Intersection to increase traffic flow and address drainage concerns. Construction expected to commence in 2025.

Impact (Justification/Consequence)

Health and Safety/Improve traffic flow. Drainage concerns with abutting Land owners that needs addressed.

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	2,400,000	200,000	2,200,000			
	2,400,000	200,000	2,200,000			
Expenditures Total	2,400,000	200,000	2,200,000			
Funding						
Reserves	1,800,000	150,000	1,650,000			
Funding Total	1,800,000	150,000	1,650,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)	ND - Development Charges	600,000 from working Capital, 150,000 from Non Dept, 72,000 from Roads
Program Funding	Levy/Municipal contribution/Reserve	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-030 Bruce Rd. 23 (Roundabout)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budget\2021\Budget Pics\BR 23 & Conc. 2 Roundabout.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-046 Accessibility Upgrades		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Paisley Washroom renovation for accessibility compliance.

Impact (Justification/Consequence)

Non-compliance.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	60,000	60,000				
	60,000	60,000				
Expenditures Total	60,000	60,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2025	
Business Plan Link	Deliver facility maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Provincially Legislated	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-048 Capital Housing-Vehicle/Equipment				
Department	Capital Housing & Equipment				
Version	03.1 1st Council Review	Year	2024		

Description

Project Description

Fleet replacement as per long term capital equipment replacementschedule.

- \$38,000 Broom,

Impact (Justification/Consequence)

There is an increased cost to maintain old vehicles and equipment and increased risk of failure. The County's level of service is reduced with equipment out of service.

Link to Other Initiatives

AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Operational	165,135	25,000	34,000	34,680	35,374	36,081
Vehicles -Licenced	3,469,600	541,000	368,000	842,100	853,500	865,000
Machinery	1,199,500	610,000	366,500	80,000	68,000	75,000
	4,834,235	1,176,000	768,500	956,780	956,874	976,081
Expenditures Total	4,834,235	1,176,000	768,500	956,780	956,874	976,081
Funding						
Reserves	871,000	317,000		260,000	194,000	100,000
Other	125,000	25,000	25,000	25,000	25,000	25,000
Funding Total	996,000	342,000	25,000	285,000	219,000	125,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2023	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	No Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-049 Walkerton Shop - Options Analysis		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

\$75,000 for Architect for options analysis with concepts and cost estimates. Required due to H&S and accessibility issues, storage requirements, failing sand and salt storage facility and lack of departmental office space.

Cost of Analysis to be drawn from Walkerton Sand Shed Reserve.

Impact (Justification/Consequence)

H&S issues with mechanics bay and winter storage of plow equipment. Accessibility issues with working spaces on split floors where materials and equipment are carried up and down stairs. Failing salt sand storage facility where not financially viable to fix.

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	20,550,000			550,000	20,000,000	
	20,550,000			550,000	20,000,000	
Expenditures Total	20,550,000			550,000	20,000,000	
Funding						
Debt	20,000,000				20,000,000	
Funding Total	20,000,000				20,000,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q3 2023	
Business Plan Link	Deliver of capital housing program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	T&ES - Walkerton Sand Shed	
Program Funding	Levy/Reserve	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-053 Repair Bridge BR 40 (4km west of BR 3)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Add railing posts, place riprap, patch repair deck, soffit, abutments, and wingwalls, waterproof and pave. OSIM#4021770

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	335,000		335,000			
	335,000		335,000			
Expenditures Total	335,000		335,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-054 CN Rail Trail Resurfacing		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replacement of gravel surface to improve the rail trail condition between Port Elgin and Paisley. This is the last section to be replaced in this work program.

Impact (Justification/Consequence)

Protects the safety of the users and continues the level of service provided by the trails.

Link to Other Initiatives

Asset Management Plan
Trails Master Plan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Aggregate Materials	330,000	100,000	80,000	50,000	50,000	50,000
	330,000	100,000	80,000	50,000	50,000	50,000
Expenditures Total	330,000	100,000	80,000	50,000	50,000	50,000
Funding						
Reserves	28,000	28,000				
Funding Total	28,000	28,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - CN Corridor	Savings from previous year's work
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-055 Trails-Fencing		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To establish property boundaries between County owned and private property

Impact (Justification/Consequence)

Improve relationships with Bruce County residents within our trail network

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Fencing	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2023	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-R05 Transfer to reserve-Equipment (Vehicle/Machinery)		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Provides safe and reliable vehicles to maintain service level, be compliant with regulations while maximizing efficiencies in the fleet and smoothing the yearly contributions to finance the fleet.

Impact (Justification/Consequence)

Target for minimum balance for machinery/vehicle reserve to equal cost of tandem and machinery purchases.

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	110,000		110,000			
	110,000		110,000			
Expenditures Total	110,000		110,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Jerry Haan	
Expected Completion	Q4 2031	
Business Plan Link	Delivery of operations programs	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	T&ES - Machinery Replacement	330,475 to Rd reserve-Jan 18 CS min
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-002 Repair 1st, 2nd and 3rd Dunblane Bridge-BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

1stDunblame
OSIM#0342150
Patch repair soffit, girders and piers.

2ndDunblame
OSIM#0342250

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	885,000					885,000
Bridge Project	115,000					115,000
Bridge Project	925,000					925,000
	1,925,000					1,925,000
Expenditures Total	1,925,000					1,925,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2028	
Business Plan Link	deliver capital program	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Levy/Reserve	
Pressure Category	Maintain Services	
Approval Status	Approved	

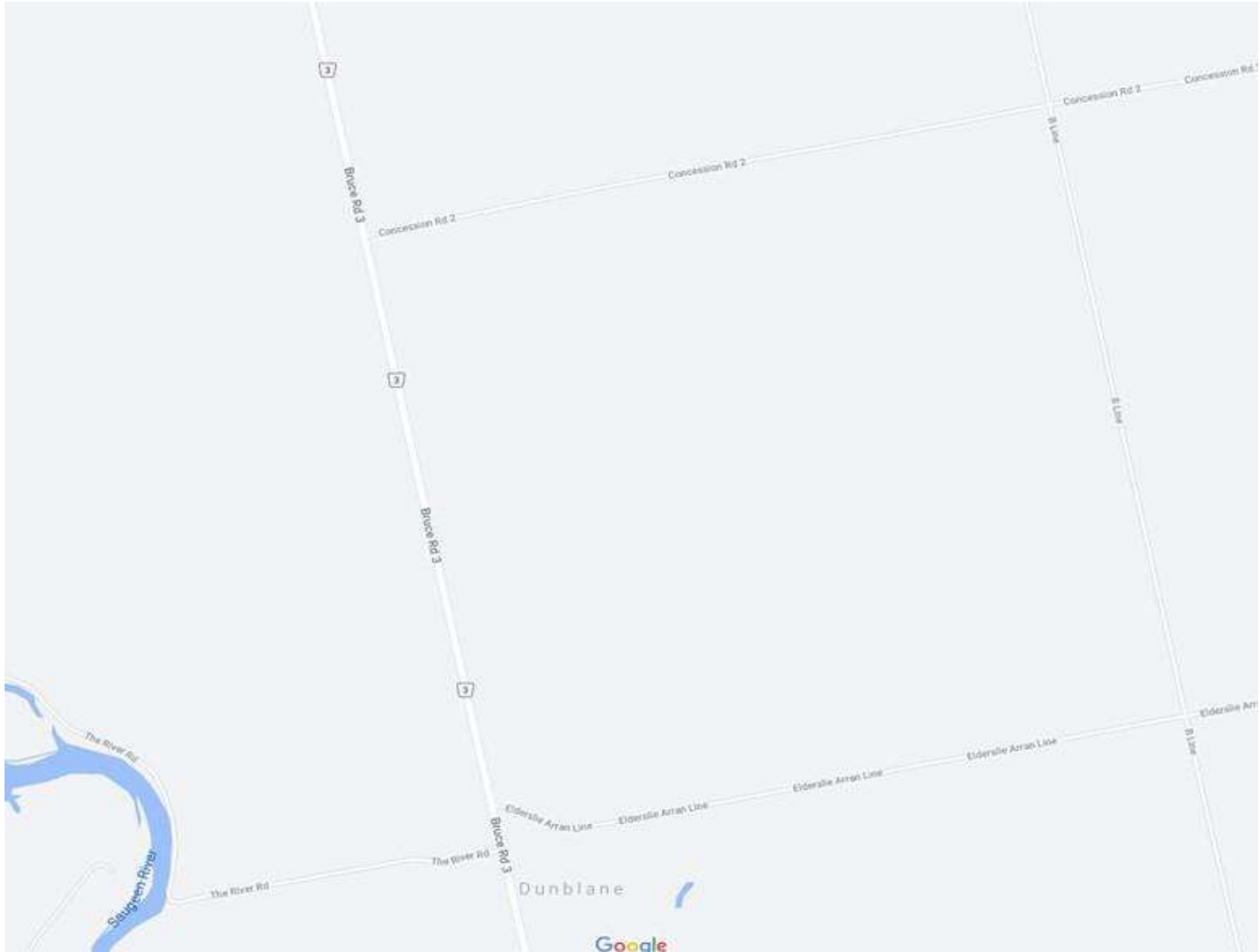
ORGANIZATION

Capital Projects

Project	TS-2022-002 Repair 1st, 2nd and 3rd Dunblane Bridge-BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Dunblane Bridge 1st, 2nd, 3rd.jpg



ORGANIZATION

Capital Projects

Project	TS-2022-007 Paisley Backup Generator		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Current generator not compliant with new electrical components. Extension of the 2022 project.

Impact (Justification/Consequence)

Potential of not meeting our service levels

Link to Other Initiatives

Riskmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Serv Electric Power/Fuel	135,000	135,000				
	135,000	135,000				
Expenditures Total	135,000	135,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q3 2023	
Business Plan Link	Risk managment	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-012 Computer/Electronic Purchases		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Purchase of hardware (tablets, mounting equipment, keyboards etc.) for in vehicle and mobile operations. This is additional to the modip project.

Impact (Justification/Consequence)

The County has purchased software that requires in cab and mobile use of hardware.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology - Computer Pool	27,700		6,200	7,400	7,500	6,600
	27,700		6,200	7,400	7,500	6,600
Expenditures Total	27,700		6,200	7,400	7,500	6,600

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q2 2023	
Business Plan Link	Communication/Efficiency	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-013 Mechanized Equipment		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Trailmechanizedequipment
Impact (Justification/Consequence)
To add to existing inventory of equipment
Link to Other Initiatives
Increase productivity

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Operational	42,000	10,500	10,500	10,500	10,500	
	42,000	10,500	10,500	10,500	10,500	
Expenditures Total	42,000	10,500	10,500	10,500	10,500	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2022	
Business Plan Link	Efficiency/increased productivity	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-001 Repair Station Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Patch repair soffit, piers, deck top, curbs. Replace joints, waterproof and pave. OSIM#1037350.

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	1,550,000				150,000	1,400,000
	1,550,000				150,000	1,400,000
Expenditures Total	1,550,000				150,000	1,400,000
Funding						
Provincial Capital Revenues	1,333,134					1,333,134
Funding Total	1,333,134					1,333,134

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2028	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

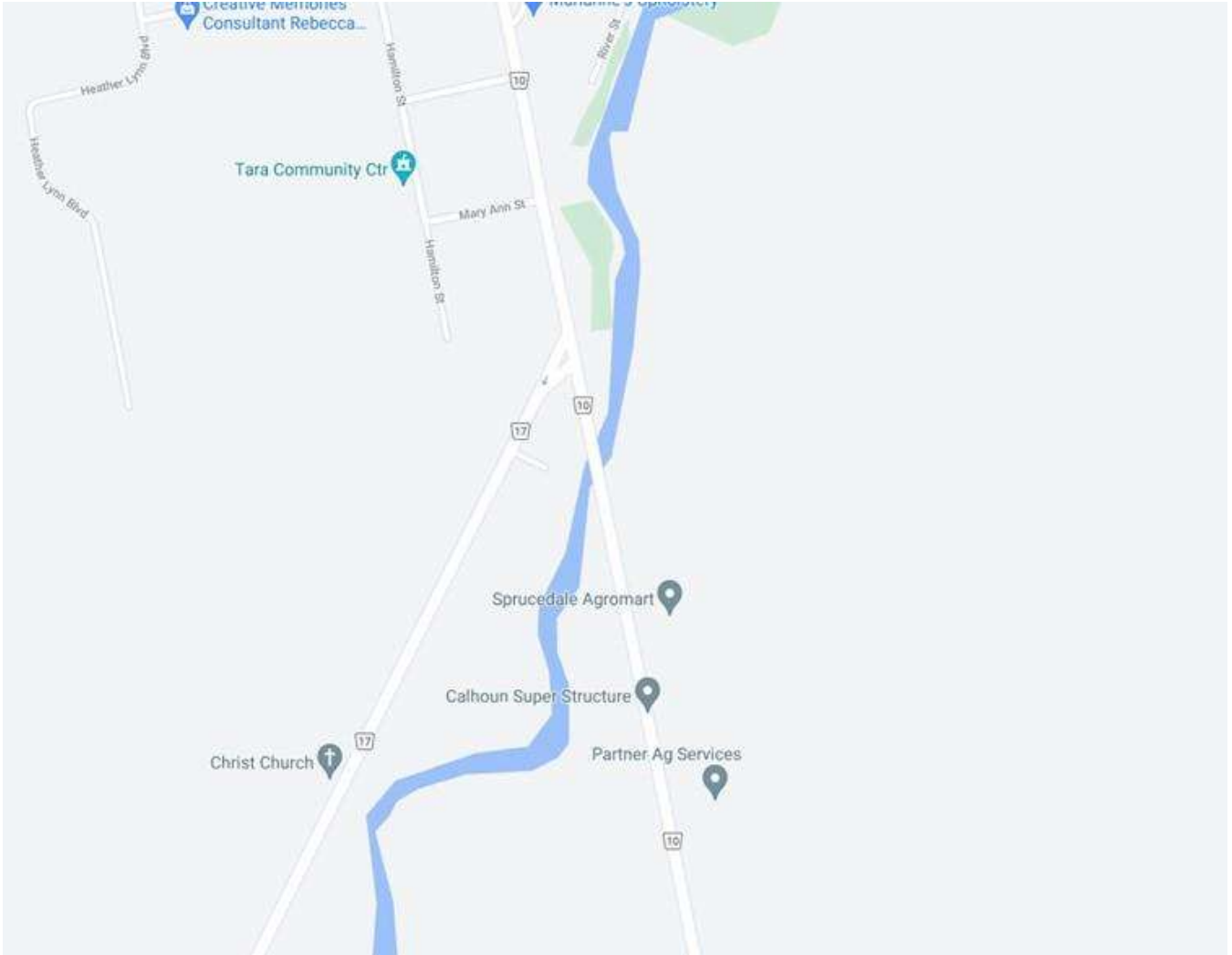
ORGANIZATION

Capital Projects

Project	TS-2023-001 Repair Station Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Station Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2023-003 CIP Recycle BR 3/Dunkeld to Hwy 9) Overlay BR 14 & 20		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

A geotechnical investigation is to commence in 2027 to determine the road design parameters. The proposed work for 2028 will be asphalt resurfacing/rehabilitation from Highway 9 to Dunkeld. The existing asphalt and subsurface has deteriorated in some areas to the point where some reconstruction needs to take place. Cold in place is the intended road rehabilitation method as it re-uses the existing asphalt and is more environmental friendly.

Impact (Justification/Consequence)

Deteriorating road surface makes for a rough ride, could cause vehicular accidents and property damage. Reduced level of service, higher maintenance costs to meet minimum maintenance standards.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	775,000				25,000	750,000
	775,000				25,000	750,000
Expenditures Total	775,000				25,000	750,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2028	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	Levy/Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-004 CIP BR 9 in place (Barrow Bay to BR 29)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Drainage improvement and road realignment on Bruce Road 9. A geotechnical investigation is to commence in 2027 to determine the road design parameters. The proposed work for 2028 will be asphalt resurfacing/rehabilitation from Barrow Bay to Bruce Road 29. The existing asphalt and subsurface has deteriorated in some areas to the point where some reconstruction needs to take place. Cold in place is the intended road rehabilitation method as it re-uses the existing asphalt and is more environmental friendly.

Impact (Justification/Consequence)

Extend lifecycle and correctly align roadway.

Link to Other Initiatives

Asset management and road improvement.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	1,203,191				250,000	953,191
	1,203,191				250,000	953,191
Expenditures Total	1,203,191				250,000	953,191

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2028	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-007 Rehab Campbell Thede Bridge BR 17		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Half joints on Bridge need inspected and reviewed.
OSIM#1718700

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	155,000		155,000			
	155,000		155,000			
Expenditures Total	155,000		155,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital projects	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-007 Rehab Campbell Thede Bridge BR 17		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Campbell-Thede Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2023-013 Bruce Road 20 CIP & Surface		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

A geotechnical investigation is ongoing (2023) to determine the road design parameters. The proposed work for 2025 will be asphalt resurfacing/rehabilitation from Highway 9 to Concession 4. The existing asphalt and subsurface has deteriorated in some areas to the point where some reconstruction needs to take place. Cold in place is the intended road rehabilitation method as it re-uses the existing asphalt and is more environmental friendly.

Impact (Justification/Consequence)

Deteriorating road surface makes for a rough ride, could cause vehicular accidents and property damage. Reduced level of service, higher maintenance costs to meet minimum maintenance standards.

Link to Other Initiatives

Minimum Maintenance Standards
Asset Management Plan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	1,000,000		1,000,000			
	1,000,000		1,000,000			
Expenditures Total	1,000,000		1,000,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link	Percentage of Roads in good condition (KPIs)	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-013 Bruce Road 20 CIP & Surface		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budgets\2023\Department Support\T&ES\TS-2023-013 BR20 CIP & Surface.JPG



ORGANIZATION

Capital Projects

Project	TS-2023-015 Bruce Road 14 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Reconstruction of a section of roadway that runs through a swampy section, approx. 50m in length, that has shifted and settled. This section has been patched and fix numerous times. The geotechnical report completed in 2023 has increased the Granular and asphalt quantities which will require additional funds to complete this work in 2024.

Impact (Justification/Consequence)

Reduces risk of vehicular accident or property damage. Minimum maintenance standards are to be met, project reduce maintenance costs and reduces risk of road closure.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	55,000	55,000				
	55,000	55,000				
Expenditures Total	55,000	55,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link	Percentage of Roads in Good Condition (KPIs)	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

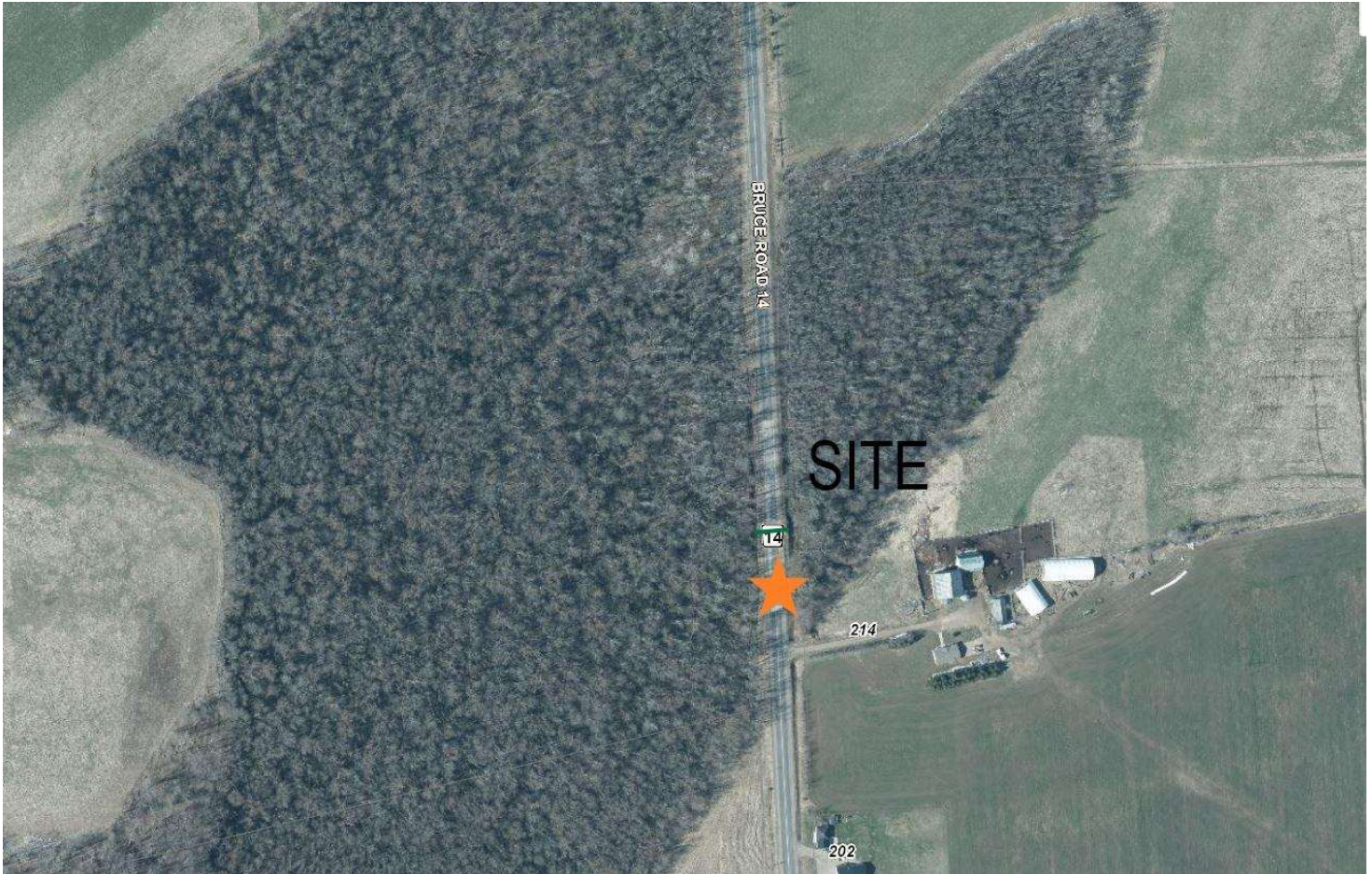
ORGANIZATION

Capital Projects

Project	TS-2023-015 Bruce Road 14 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budgets\2023\Department Support\T&ES\TS-2023-015 Bruce Rd 14.JPG



ORGANIZATION

Capital Projects

Project	TS-2023-018 Bruce Road 6 / Absolam Street Resurfacing (Urban)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Surface rehabilitation of Hot Mix Asphalt between the existing curbs with minor curb repairs where required. The existing storm sewer had a video inspection completed in 2023 and has determined storm sewer replacement will be required which will require additional funds. The project is to be done concurrently with the Municipality of South Bruce infrastructure refurbishment and sidewalk replacement on the same stretch.

Impact (Justification/Consequence)

Reduces the risk property damage or vehicular accidents and improves the level of service. This will coordinate with the reconstruction of Bruce Road 6 East already underway.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	180,000	180,000				
	180,000	180,000				
Expenditures Total	180,000	180,000				
Funding						
Federal Capital Revenues	150,458	150,458				
Funding Total	150,458	150,458				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link	Percentage of Roads in Good Condition (KPIs)	
Strategic Plan Link	Enhance and grow partnerships	
Reserve Fund (if used)		
Program Funding	Levy & CCBF	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-018 Bruce Road 6 / Absalom Street Resurfacing (Urban)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budgets\2023\Department Support\T&ES\TS-2023-018 Bruce Rd 6E.JPG



ORGANIZATION

Capital Projects

Project	TS-2023-019 Bruce Road 3 S&P South of Hwy 9		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Reconstruction of the entire 750m of roadway that was not previously done south of Highway 9 due to future intersection reconfigurations by MTO.

Impact (Justification/Consequence)

Reduces risk of vehicular accident or property damage. Minimum maintenance standards are to be met, project reduce maintenance costs and reduces risk of road closure.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	780,000		780,000			
	780,000		780,000			
Expenditures Total	780,000		780,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-021 Bruce Road 1 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To fix a section of roadway that runs through a swampy section, approx. 50m in length, that has shifted and settled. This section has been patched and fix numerous times. The geotechnical report completed in 2023 has increased the Granular and asphalt quantities which will require additional funds to complete this work in 2024.

Impact (Justification/Consequence)

Reduces risk of vehicular accident or property damage. Minimum maintenance standards are to be met, project reduce maintenance costs and reduces risk of road closure.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	80,000	80,000				
	80,000	80,000				
Expenditures Total	80,000	80,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link	Percentage of Roads in Good Condition (KPIs)	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	OCIF Funding & Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-021 Bruce Road 1 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budgets\2023\Department Support\T&ES\TS-2023-021 Bruce Rd 1.JPG



ORGANIZATION

Capital Projects

Project	TS-2023-022 Bruce Road 6 Paved Shoulder and Storm Sewer		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To fix the shoulder washout problem on the south side of Bruce Rd 6. Adding curb, storm sewer and paved shoulder.

Impact (Justification/Consequence)

Fix and Maintain Roads - Causing shoulder washouts and constant maintenance. Could cause property damage.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	287,500		287,500			
	287,500		287,500			
Expenditures Total	287,500		287,500			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-025 Meax Creek Bridge BR 6E		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Repairs and Rehabilitation as per Structural Bridge assessment by BM Ross in advance of Phase 2 of the Bruce Road 6 East reconstruction.
OSIM#6E00100

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	300,000	300,000				
	300,000	300,000				
Expenditures Total	300,000	300,000				
Funding						
Federal Capital Revenues	250,000	250,000				
Funding Total	250,000	250,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link	Percentage of Bridges in Good Condition, actual reinvestment rate	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	CCBF for 2024 & Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

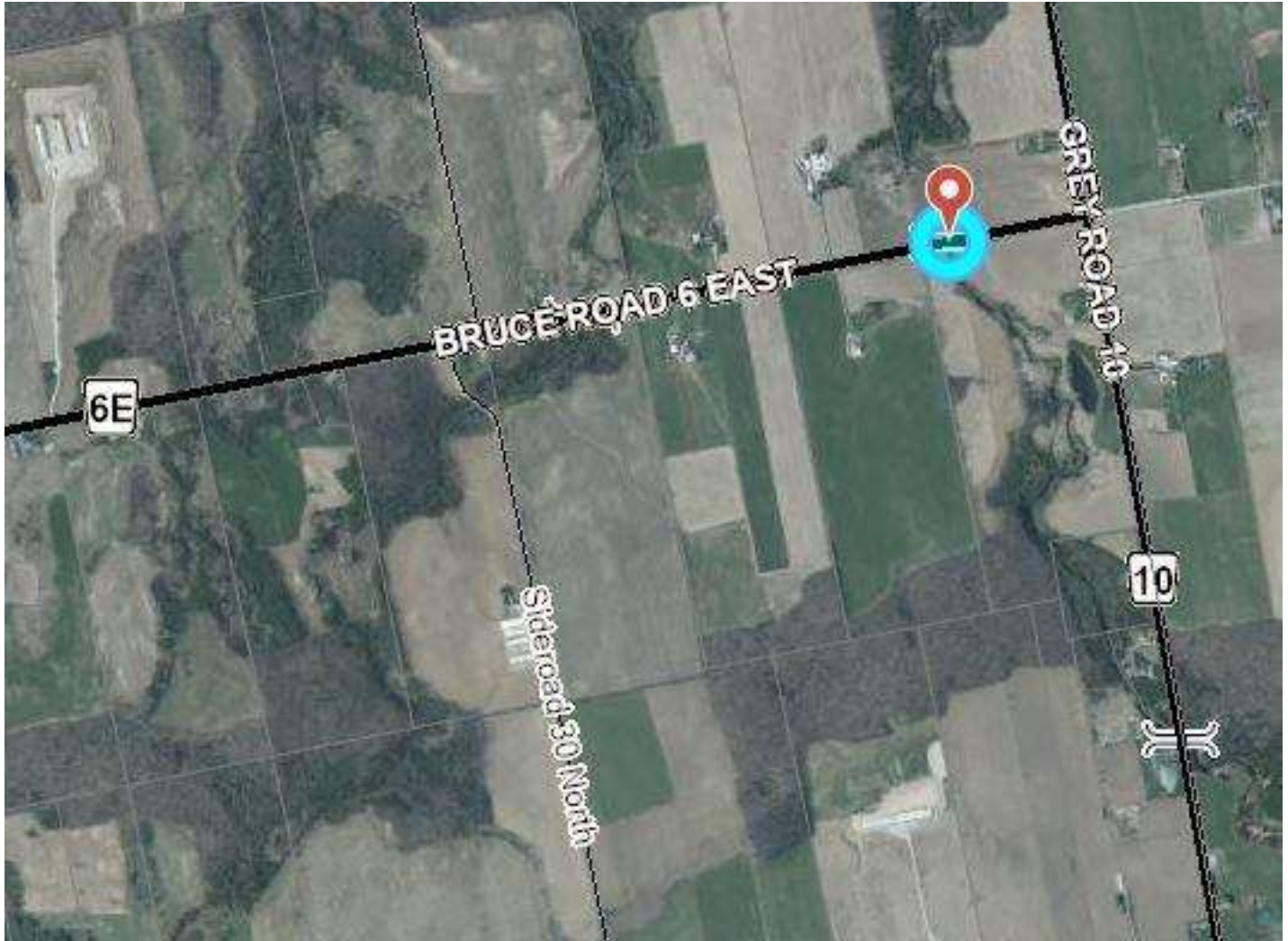
ORGANIZATION

Capital Projects

Project	TS-2023-025 Meax Creek Bridge BR 6E		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budgets\2023\Department Support\T&ES\TS-2023-025 MEAX CREEK BRIDGE.JPG



ORGANIZATION

Capital Projects

Project	TS-2023-026 Capital Software - ESRI Roads and Highways		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

ArcGIS Roads and Highways is a linear referencing system solution providing industry-specific functionality to manage and locate roadway data. It allows us to integrate data from multiple linear referencing system networks to get a comprehensive view of your road network and perform dynamic segmentation and other analyses. Planned for 2025.

Impact (Justification/Consequence)

Enables easy manipulation of road data such as speed zones, to update with traffic counts, new speed limits, speed initiatives.

Link to Other Initiatives

Strategic Plan to work efficiently and leveraging technology.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology -Other	120,000		120,000			
	120,000		120,000			
Expenditures Total	120,000		120,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Justin Kramer	
Expected Completion	Q4 2025	
Business Plan Link	Leverage Technology, Find alternative options to improve efficiency and service	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	OCIF Funding	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-027 Bruce Road 19 Conc14E to BR10		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

A geotechnical investigation is ongoing (2023) to determine the road design parameters. The proposed work for 2024 will be asphalt resurfacing/rehabilitation from Concession 14E to Bruce Rd 10. The existing asphalt and subsurface has deteriorated in some areas to the point where some reconstruction needs to take place. Cold in place is the intended road rehabilitation method as it re-uses the existing asphalt and is more environmental friendly.

Impact (Justification/Consequence)

Deteriorating road surface makes for a rough ride, could cause vehicular accidents and property damage. Reduced level of service, higher maintenance costs to meet minimum maintenance standards.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	1,900,000	1,900,000				
	1,900,000	1,900,000				
Expenditures Total	1,900,000	1,900,000				
Funding						
Federal Capital Revenues	1,800,000	1,800,000				
Funding Total	1,800,000	1,800,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link	Percentage of roads in Good Condition	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	Levy & CCBF Funding	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-027 Bruce Road 19 Conc14E to BR10		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Budgets\2023\Department Support\T&ES\TS-2023-027 BR 19 CON14E TO BR10.JPG



ORGANIZATION

Capital Projects

Project	TS-2023-029 Spring Creek Culvert and Trail		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Pre-engineering design work for the replacement of the existing culvert on the trail at Spring Creek through the Federal Natural Infrastructure Fund with naturalized infrastructure. As of Aug 1 2023 funding not received. Planning to continue with culvert replacement in 2024.

Impact (Justification/Consequence)

Part of the work required to open the trail to motorized and non-motorized users as a formal and maintained trail system within the Lindsay Tract.

Link to Other Initiatives

South Bruce Peninsula ATV club agreement previously approved by Council.
Increasing opportunities to access nature and draw visitors to Bruce County.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Contract Capital Construction	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Amanda Froese	
Expected Completion	Q3 2024	
Business Plan Link	Explore alternative options to improve efficiency and service, Find and create new ways to involve all staff in our future	Staff led initiative to expand ATV trail system, enhance Spring Creek and forest access
Strategic Plan Link	Stimulate and reward innovation and economic development	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Federal Natural Infrastructure Fund	80%-20% Funding
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-R01 Bridge Reserve contribution		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To contribute to the bridge reserve for future Bridge projects.

Impact (Justification/Consequence)

Financial.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	5,250,000	1,250,000	1,000,000		2,500,000	500,000
	5,250,000	1,250,000	1,000,000		2,500,000	500,000
Expenditures Total	5,250,000	1,250,000	1,000,000		2,500,000	500,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Ryan Errington	
Expected Completion		
Business Plan Link	Deliver capital program	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-R03 Tsf to Reserves - Mechanized Equipment -Trails		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To build the reserve to allow for the purchase of replacement equipment.

Impact (Justification/Consequence)

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	48,000	8,000	10,000	15,000	15,000	
	48,000	8,000	10,000	15,000	15,000	
Expenditures Total	48,000	8,000	10,000	15,000	15,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Andrew Beumer	
Expected Completion	Q1 2024	
Business Plan Link	Financing and Planning for infrastructure renewal	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	6-31-339-7550-9552	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-R04 Capital Roads Program				
Department	Paved Roads Capital				
Version	03.1 1st Council Review	Year	2024		

Description

Project Description

To contribute to the road reserve for future road projects.

Impact (Justification/Consequence)

Financial.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	5,250,000	1,250,000	1,000,000	1,000,000	1,500,000	500,000
	5,250,000	1,250,000	1,000,000	1,000,000	1,500,000	500,000
Expenditures Total	5,250,000	1,250,000	1,000,000	1,000,000	1,500,000	500,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Ryan Errington	
Expected Completion		
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-003 Rehab Burgoyne Bridge BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Asset # 416
Rehabilitation deck and patching

Impact (Justification/Consequence)

Bridge closure, long term asset preservation. Included in AMP

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	842,500				55,000	787,500
	842,500				55,000	787,500
Expenditures Total	842,500				55,000	787,500

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

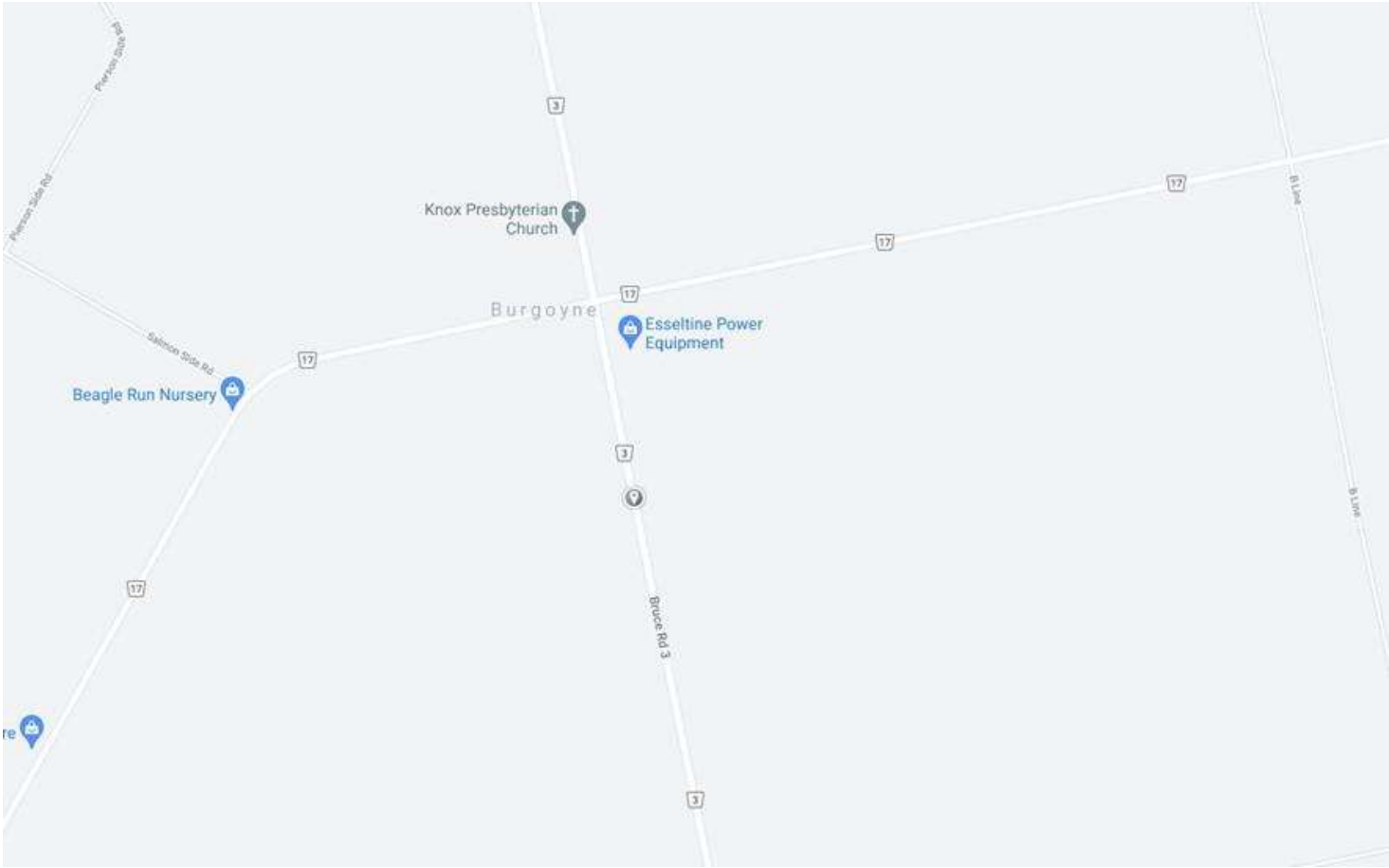
ORGANIZATION

Capital Projects

Project	TS-2024-003 Rehab Burgoyne Bridge BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Burgoyne Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2024-005 CIP Recycling BR 6 (SDR 30-HWY 21)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Cold in place recycling

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	60,000					60,000
	60,000					60,000
Expenditures Total	60,000					60,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2025	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-006 Storm Sewer & Sidewalk BR 12 (Formosa)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Install ditch inlet, catch basins and adjustment of existing catch basins on west side of Bruce Road 12 from Grubb Road to Concession 12 due to flooding concerns.

Impact (Justification/Consequence)

Upgrade existing infrastructure.

Link to Other Initiatives

Assetmanagement.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	60,000	60,000				
	60,000	60,000				
Expenditures Total	60,000	60,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-007 Paisely Shop Analysis		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Improve/upgrade current facility
Impact (Justification/Consequence)
Improve efficiency
Link to Other Initiatives
Assetmanagement

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	75,000					75,000
	75,000					75,000
Expenditures Total	75,000					75,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-008 Capital Project Management Oversight		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Capital Project for Internal Staff Time (Engineering and Union Staff) spent on Capital Roads work in lieu of outsourcing to third party.

Impact (Justification/Consequence)

By completing additional capital project management work internally the County will be better positioned to dictate project time lines and priorities. This additional resourcing will also better position the organization to address the back log of capital work and make meaningful progress on Asset Management goals.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Salary Distribution HWYS	1,459,985	275,689	283,580	291,730	300,146	308,840
Capital Interdept Recovery	140,692	26,500	27,295	28,114	28,957	29,826
	1,600,677	302,189	310,875	319,844	329,103	338,666
Expenditures Total	1,600,677	302,189	310,875	319,844	329,103	338,666

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-009 NO2 & CO detection systems (Walkerton & Paisley)		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Installation of NO2 and & CO gas detection systems for the Walkerton and Paisley shops.

Impact (Justification/Consequence)

Identified as a need by the Transportation Health and Safety Committee. Equipment used in the two shops could create both gases. Poisoning can be fatal.

Link to Other Initiatives

Health and Safety

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Elements	270,000	270,000				
	270,000	270,000				
Expenditures Total	270,000	270,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Tony Ban	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link	Be an employer of choice	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-010 Microsurfacing Program				
Department	Paved Roads Capital				
Version	03.1 1st Council Review	Year	2024		

Description

Project Description

Annual Micro-surface application maintenance program as a capital program to extend the life cycle of asphalt roads.

Impact (Justification/Consequence)

Life extension/optimization. Microsurfacing corrects deficiencies on the surface, preventing water from penetrating the asphalt enabling the asphalt to last longer and it improves rideability.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	1,377,500	275,500	275,500	275,500	275,500	275,500
	1,377,500	275,500	275,500	275,500	275,500	275,500
Expenditures Total	1,377,500	275,500	275,500	275,500	275,500	275,500
Funding						
Provincial Capital Revenues	250,000	250,000				
Funding Total	250,000	250,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	Levy and OCIF	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-011 Crack and Seal Program		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Route and Seal maintenance program as a capital program to extend the life cycle of asphalt roads.

Impact (Justification/Consequence)

Life extension of road surface reduces yearly maintenance costs and lifetime capital costs of the roadway.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	1,035,000	207,000	207,000	207,000	207,000	207,000
	1,035,000	207,000	207,000	207,000	207,000	207,000
Expenditures Total	1,035,000	207,000	207,000	207,000	207,000	207,000
Funding						
Provincial Capital Revenues	120,000	120,000				
Funding Total	120,000	120,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	Levy and OCIF	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-012 Misc. Asphalt Program		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Capital Asphalt program to replace deteriorated asphalt sections on Bruce County Highways.

Impact (Justification/Consequence)

Fix areas that do not meet MinimumMaintenanceStandards.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	625,000	125,000	125,000	125,000	125,000	125,000
	625,000	125,000	125,000	125,000	125,000	125,000
Expenditures Total	625,000	125,000	125,000	125,000	125,000	125,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-013 Printer Plotter		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology - Printers/Copiers	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-014 Culvert Repairs and Replacements		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Salary Distribution HWYS	323,636	61,163	62,890	64,670	66,508	68,405
Capital Interdept Recovery	208,501	39,272	40,450	41,664	42,914	44,201
Bridge Project	977,562	184,128	189,652	195,342	201,202	207,238
	1,509,699	284,563	292,992	301,676	310,624	319,844
Expenditures Total	1,509,699	284,563	292,992	301,676	310,624	319,844

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-001 Surface Treatment Microsurfacing BR 17		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Microsurfacing treatment to extend lifecycle

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	225,000			225,000		
	225,000			225,000		
Expenditures Total	225,000			225,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2024	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-002 Overlay BR 12		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Overlay to Bruce Rd 12 north of Formosa

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Asset,management

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	2,000,000				2,000,000	
	2,000,000				2,000,000	
Expenditures Total	2,000,000				2,000,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2028	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-003 Replace Craig Hill Bridge BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Major rehabilitation

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	2,585,000			310,000	2,275,000	
	2,585,000			310,000	2,275,000	
Expenditures Total	2,585,000			310,000	2,275,000	
Funding						
Federal Capital Revenues	2,200,458				2,200,458	
Funding Total	2,200,458				2,200,458	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2026	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

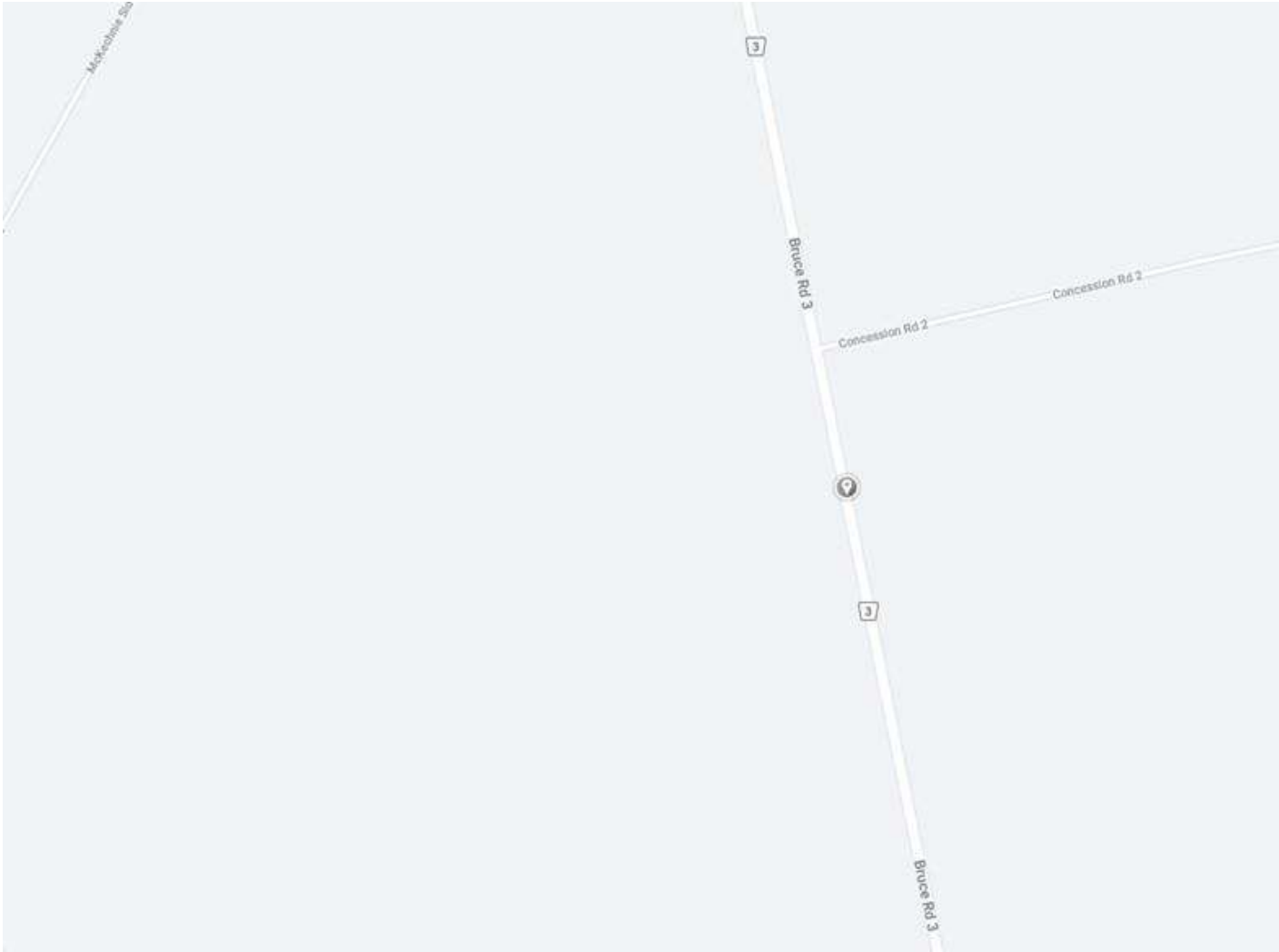
ORGANIZATION

Capital Projects

Project	TS-2025-003 Replace Craig Hill Bridge BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Craig Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2025-005 CIP recycling BR 7 (South Ripley to BR 86)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

A geotechnical investigation is scheduled for 2027 to determine the road design parameters. The proposed work for 2027 will be asphalt resurfacing/rehabilitation from South of Ripley to Highway 86. The existing asphalt and subsurface has deteriorated in some areas to the point where some reconstruction needs to take place. Cold in place is the intended road rehabilitation method as it re-uses the existing asphalt and is more environmental friendly.

Impact (Justification/Consequence)

Deteriorating road surface makes for a rough ride, could cause vehicular accidents and property damage. Reduced level of service, higher maintenance costs to meet minimum maintenance standards.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	1,420,000			1,400,000	20,000	
	1,420,000			1,400,000	20,000	
Expenditures Total	1,420,000			1,400,000	20,000	
Funding						
Reserves	14,389				14,389	
Funding Total	14,389				14,389	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2027	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Strengthen County's use of technology and innovative initiatives	
Reserve Fund (if used)		
Program Funding	Levy and Reserve fund (not listed in dropdown)	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-006 Parking Lot Expansions (Rail Trail)		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Trails Master Plan Priorities-Goal 2

Increase capacity for visitors and residents for parking along rail trail.

Impact (Justification/Consequence)

Increases additional parking.

Link to Other Initiatives

Promote Responsible Growth-Improve Transportation Options

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Aggregate Materials	30,000				30,000	
Aggregate Materials	80,000		40,000	40,000		
	110,000		40,000	40,000	30,000	
Expenditures Total	110,000		40,000	40,000	30,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-007 Forest Trail Development		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Trail Master Plan Priorities-Goal 1. Trail Development
Impact (Justification/Consequence)
Increase trail inventory to support residents and visitors
Link to Other Initiatives
Promote Responsible Growth-Improve Transportation

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Aggregate Materials	170,000		50,000	30,000	50,000	40,000
	170,000		50,000	30,000	50,000	40,000
Expenditures Total	170,000		50,000	30,000	50,000	40,000
Funding						
Reserves	170,000		50,000	30,000	50,000	40,000
Funding Total	170,000		50,000	30,000	50,000	40,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Development Charges	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-008 Dudgeon Bridge Repairs		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Repair north abutment and riprap at wing walls.
OSIM#000180

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	126,000		126,000			
	126,000		126,000			
Expenditures Total	126,000		126,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-009 Hayes Bridge (000220)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace structure.
OSIM#000220.

Impact (Justification/Consequence)

Reduces risk of failure and reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	1,800,000		1,800,000			
	1,800,000		1,800,000			
Expenditures Total	1,800,000		1,800,000			
Funding						
Provincial Capital Revenues	1,333,134		1,333,134			
Funding Total	1,333,134		1,333,134			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-010 BR 15 Bridge Con 12-13 lot 20, #10378, OSIM 1511520		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	500,000		80,000	420,000		
	500,000		80,000	420,000		
Expenditures Total	500,000		80,000	420,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-011 Rail Trail Culvert Replacements		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Bruce County Culvert Replacement Program-Create inventory of existing culverts and schedule for replacement

Impact (Justification/Consequence)

The majority of culverts are original from the early 1900's. The culverts are made of sections of concrete and are slowly separating creating washouts along trail. Need to limit liability to the county by implementing a replacement schedule.

Link to Other Initiatives

Promote Responsible Growth-Improve Transportation

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Culvert Project	75,000			25,000	25,000	25,000
	75,000			25,000	25,000	25,000
Expenditures Total	75,000			25,000	25,000	25,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2026-001 Replace Culvert Campbell St. Lucknow		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Major Culvert replacement. Asset ID# 610, OSIM# 8612150, 0.1 km West of Inglis St.

Impact (Justification/Consequence)

Asset replacement due to lifecycle completion

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Culvert Project	700,000			50,000	300,000	350,000
	700,000			50,000	300,000	350,000
Expenditures Total	700,000			50,000	300,000	350,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2030	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Bridge Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

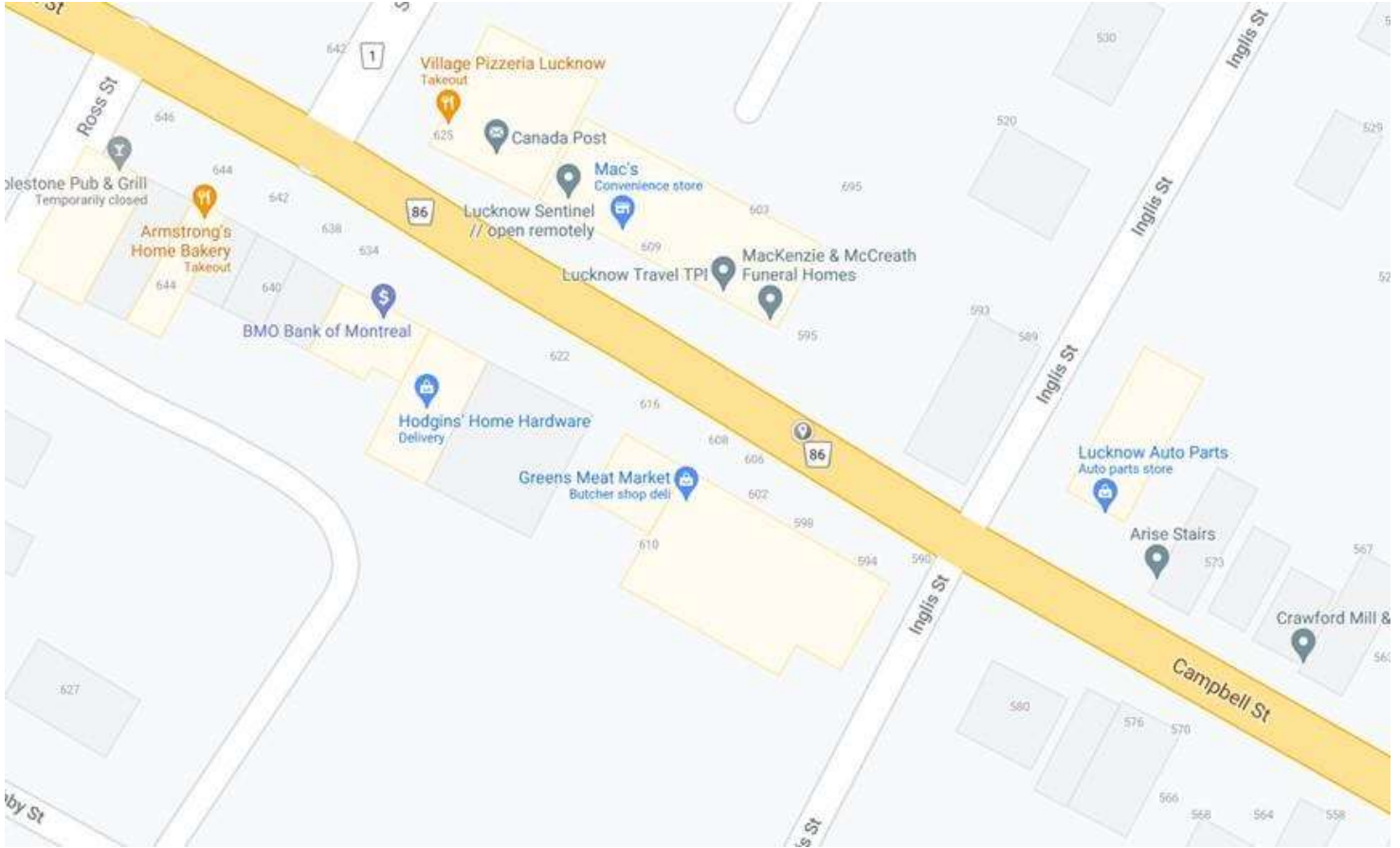
ORGANIZATION

Capital Projects

Project	TS-2026-001 Replace Culvert Campbell St. Lucknow		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Campbell St. Bridge-Lucknow.jpg



ORGANIZATION

Capital Projects

Project	TS-2026-006 12th of Brant Bridge 000140		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Patch repair deck, replace curbs, replace edge beams.
OSIM#000140.

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	370,000			370,000		
	370,000			370,000		
Expenditures Total	370,000			370,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2026-007 BR 7 Bridge, Con 5, Lot 15-16 #0705600		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Patch repair culvert, reconstruct gabions.
OSIM#0705600

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	610,000			610,000		
	610,000			610,000		
Expenditures Total	610,000			610,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2026-008 BR 12 Bridge Yocom #1202610		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Repair bolt line cracking, erosion protection.
OSIM #1202610.

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	35,000			35,000		
	35,000			35,000		
Expenditures Total	35,000			35,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2026-009 McKinnon Bridge 0604400, Asset# 439		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Patch repair and reface abutments, patch repair girders.
OSIM#0604400

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	185,000			185,000		
	185,000			185,000		
Expenditures Total	185,000			185,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2026-R01 Transfer to Reserves - Infrastructure Renewal Levy		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	101,314			101,314		
	101,314			101,314		
Expenditures Total	101,314			101,314		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	T&ES - Bridge Reserve	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2027-001 Rehab Barrow Bay Bridge BR9		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Major rehabilitation

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	120,000					120,000
	120,000					120,000
Expenditures Total	120,000					120,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2028	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2027-001 Rehab Barrow Bay Bridge BR9		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Barrow Bay Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2027-002 Rehab Suez Bridge BR 33		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Rehabilitation

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	385,000				35,000	350,000
	385,000				35,000	350,000
Expenditures Total	385,000				35,000	350,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q3 2028	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2027-002 Rehab Suez Bridge BR 33		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Suez Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2027-003 Microsurfacing BR 1		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Microsurfacing to Bruce Rd. 1

Impact (Justification/Consequence)

To extend lifecycle

Link to Other Initiatives

Assetmanagement

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	1,700,000					1,700,000
	1,700,000					1,700,000
Expenditures Total	1,700,000					1,700,000
Funding						
Reserves	4,177					4,177
Funding Total	4,177					4,177

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2027	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Paved Roads Capital - County Road 1	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2028-001 Rehab Brunt Bridge BR11		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description Rehabilitation
Impact (Justification/Consequence) To extend lifecycle
Link to Other Initiatives Assetmanagement

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	60,000					60,000
	60,000					60,000
Expenditures Total	60,000					60,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2027	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

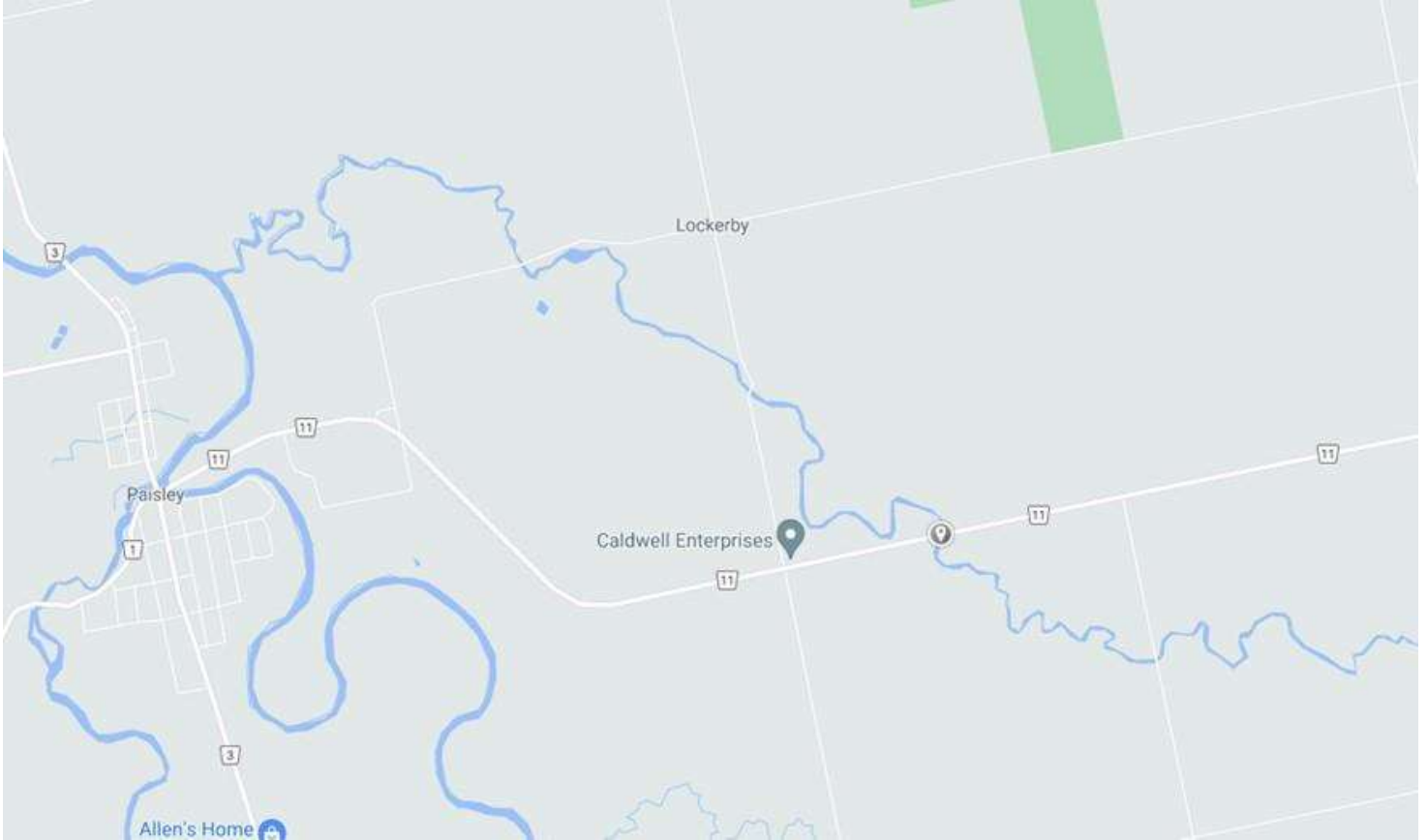
ORGANIZATION

Capital Projects

Project	TS-2028-001 Rehab Brunt Bridge BR11		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Brunt Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2028-002 Rehab Gregg Bridge GBL		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description Rehabilitation
Impact (Justification/Consequence) to extend lifecycle
Link to Other Initiatives Assetmanagement

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	72,000					72,000
	72,000					72,000
Expenditures Total	72,000					72,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2029	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

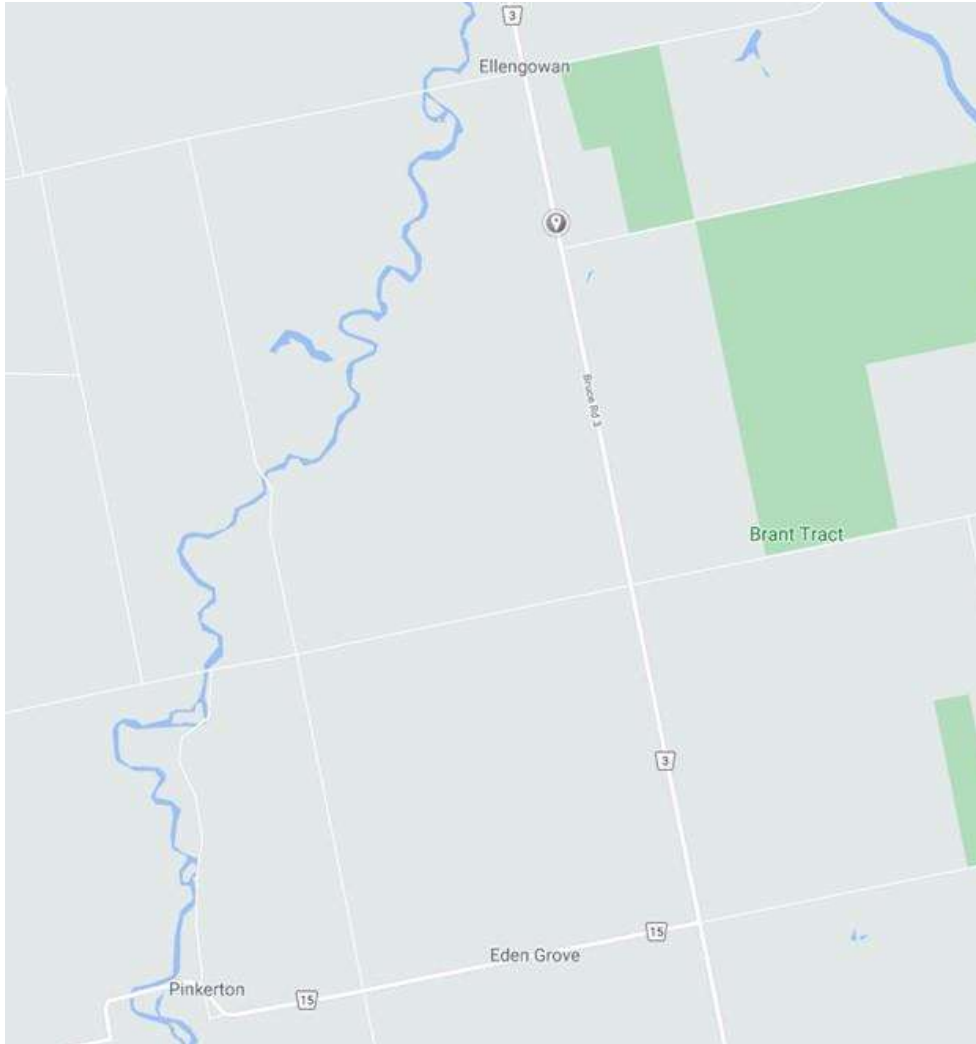
ORGANIZATION

Capital Projects

Project	TS-2028-002 Rehab Gregg Bridge GBL		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Gregg Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2028-003 Rehab Sinclair Bridge BR 8		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Major rehabilitation
Impact (Justification/Consequence)
To extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	150,000					150,000
	150,000					150,000
Expenditures Total	150,000					150,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2029	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

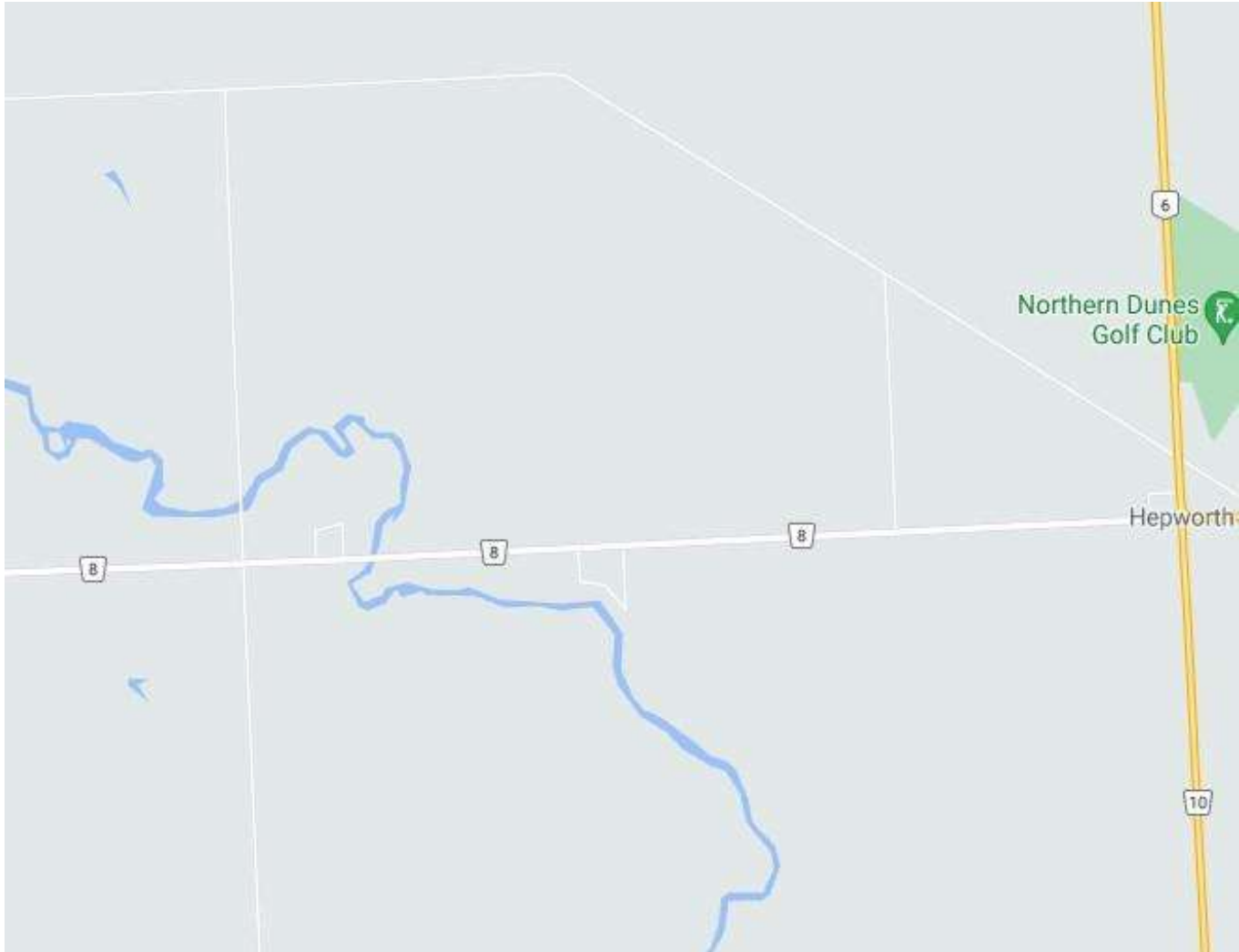
ORGANIZATION

Capital Projects

Project	TS-2028-003 Rehab Sinclair Bridge BR 8		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Sinclair Bridge.jpg



ORGANIZATION

Capital Projects

Project	TS-2028-005 CIP Recycling BR 3 (BR 2-HWY 9)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Cold in place recycling
Impact (Justification/Consequence)
To extend lifecycle
Link to Other Initiatives
Assetmanagement

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	2,075,000				150,000	1,925,000
	2,075,000				150,000	1,925,000
Expenditures Total	2,075,000				150,000	1,925,000
Funding						
Reserves	27,861					27,861
Funding Total	27,861					27,861

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2028	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Paved Roads Capital - County Road 3	
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2028-006 Road Alignment improvement BR 23		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Geometry improvement, to meet the geometric requirements of the County road
Impact (Justification/Consequence)
Safety
Link to Other Initiatives
Safety

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	250,000					250,000
	250,000					250,000
Expenditures Total	250,000					250,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr/Jim Donohoe	
Expected Completion	Q4 2029	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2028-007 CIP Recycling BR 40		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Cold in place recycling
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Assetmanagement

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Project Cost	150,000					150,000
	150,000					150,000
Expenditures Total	150,000					150,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2029	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Paved Roads Capital - County Road 40	
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2028-008 BR 6 Bridge, 200m East of SR 5, 10365, OSIM 0629190		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Culvert patch repairs, install footing strut.
OSIM#0629190

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bridge Project	230,000					230,000
	230,000					230,000
Expenditures Total	230,000					230,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2028	
Business Plan Link		
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2030-001 Repair Formosa Creek Bridge BR 4		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace parapet walls, curbs and drains, patch repair deck waterproof and pave.
OSIM #0413240

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Culvert Project	609,000				609,000	
	609,000				609,000	
Expenditures Total	609,000				609,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2030	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ryan Errington	
Expected Completion	Q4 2027	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Promote responsible growth	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

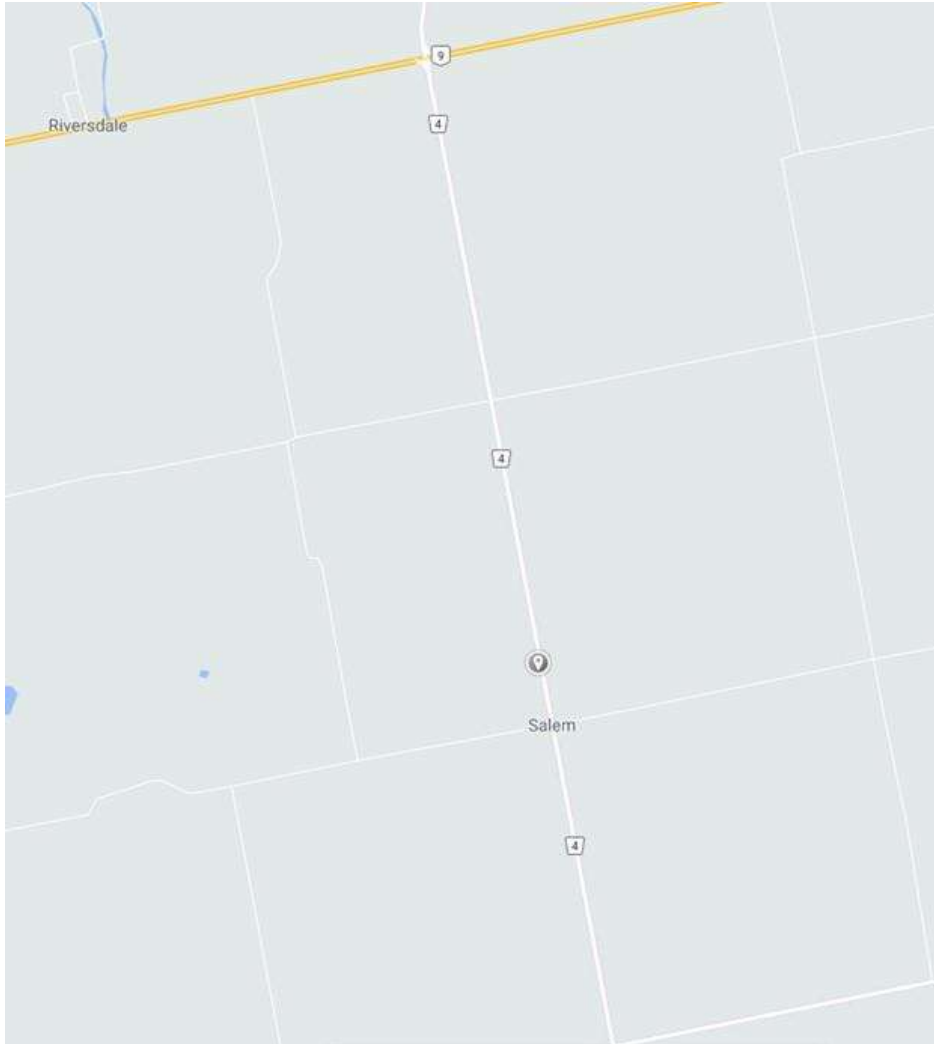
ORGANIZATION

Capital Projects

Project	TS-2030-001 Repair Formosa Creek Bridge BR 4		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2024

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Formosa Creek Bridge.jpg





Be an explorer.

2024 - 2028 Budget and Forecast

Human Services Project Reports

ORGANIZATION

Capital Projects

Project	HS-2021-018 5008 - Parking Lot & Site Improvements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and construction of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Asphalt/Concrete	274,752				274,752	
	274,752				274,752	
Expenditures Total	274,752				274,752	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-020 5009 - Parking Lot & Site Improvements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and construction of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Asphalt/Concrete	228,960	228,960				
	228,960	228,960				
Expenditures Total	228,960	228,960				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-027 5020 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	595,296	595,296				
Building Ext - Doors	396,864	396,864				
	992,160	992,160				
Expenditures Total	992,160	992,160				
Funding						
Federal Capital Revenues	205,628	205,628				
Provincial Capital Revenues	205,629	205,629				
Funding Total	411,257	411,257				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-031 5024 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	442,656		442,656			
Building Ext - Doors	295,104		295,104			
	737,760		737,760			
Expenditures Total	737,760		737,760			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-031 5006 - Full Service Elevator Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of a new full service elevator.

Impact (Justification/Consequence)

Legislative Requirement.

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Expenditures

Building Structure	330,720	330,720			
--------------------	---------	---------	--	--	--

	330,720	330,720			
--	---------	---------	--	--	--

Expenditures Total	330,720	330,720			
---------------------------	----------------	----------------	--	--	--

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-034 5024 - Unit Kitchen Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and Installation of new unit kitchens.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int -Kitchen/Bathroom	1,147,542			563,942		583,600
	1,147,542			563,942		583,600
Expenditures Total	1,147,542			563,942		583,600

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-039 Future New BCHC Build		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
New multi-residential apartment building
Impact (Justification/Consequence)
Council priority to expand affordable housing in the county.
Link to Other Initiatives
Housing's long term plan to add additional affordable housing units.

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	15,292,500	1,207,000	6,963,000	7,122,500		
	15,292,500	1,207,000	6,963,000	7,122,500		
Expenditures Total	15,292,500	1,207,000	6,963,000	7,122,500		
Funding						
Debt	15,292,500	1,207,000	6,963,000	7,122,500		
Funding Total	15,292,500	1,207,000	6,963,000	7,122,500		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Tony Ban	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Affordable Housing Program - Creation of New Units	
Program Funding	Long term financing	
Pressure Category	Council Priorities	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Expenditures

Building Ext Windows	10,000	10,000
Building Ext - Doors	10,000	10,000
Building Int -Kitchen/Bathroom	150,000	150,000
Building Int Flooring-	150,000	150,000
Building Int Residential Doors	10,000	10,000
Building Mech Elect - Plumbing	35,000	35,000
Building Mech Elect - Other	35,000	35,000
	400,000	400,000
Expenditures Total	400,000	400,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

Capital Projects

HS-2024-023 Transfer From Reserve

Housing Facilities

03.1 1st Council Review

2024

Budget						
	Total	2024	2025	2026	2027	2028

Reserves

2,627,311 2,627,311

Page No. : 9

ORGANIZATION

Capital Projects

Project	HS-2024-035 5028 - Life Safety Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Installation of new complete fire alarm system.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Fire & Life Safety - Fire Alarm System	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-036 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Electrical	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-037 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's balconies.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	90,000	90,000				
	90,000	90,000				
Expenditures Total	90,000	90,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-039 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description
Project Description Installation of new common area lighting.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Interior Lighting	50,000	50,000				
	50,000	50,000				
Expenditures Total	50,000	50,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-040 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Inspections and repairs to the building's sealant.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

--

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Other	60,000	60,000				
	60,000	60,000				
Expenditures Total	60,000	60,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-042 5028 - MUA Unit Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new MUA unit.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Expenditures

Building Mech Elect - Heating	330,720	330,720			
-------------------------------	---------	---------	--	--	--

330,720	330,720			
---------	---------	--	--	--

Expenditures Total	330,720	330,720			
---------------------------	----------------	----------------	--	--	--

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-043 Intercommunication Systems & Network Cabling Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and Installation of new Intercommunication System for tenant and building safety.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Communication	95,112	95,112				
	95,112	95,112				
Expenditures Total	95,112	95,112				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-044 5022 - MUA Unit Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new MUA unit.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	355,720	25,000	330,720			
	355,720	25,000	330,720			
Expenditures Total	355,720	25,000	330,720			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-045 5024 - Elevator Refurbishment		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation full service elevator refurbishment.

Impact (Justification/Consequence)

Legislative Requirement.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Elevator	178,080	178,080				
	178,080	178,080				
Expenditures Total	178,080	178,080				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-046 5025 - Asphalt Roof Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new asphalt shingle roof.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Ashphalt	162,816	162,816				
	162,816	162,816				
Expenditures Total	162,816	162,816				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-047 5020 - Common Area Flooring Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring-Ceramic	577,388	25,000	552,388			
	577,388	25,000	552,388			
Expenditures Total	577,388	25,000	552,388			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-048 5028 - Common Area Flooring Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring-Ceramic	187,904	20,000	167,904			
	187,904	20,000	167,904			
Expenditures Total	187,904	20,000	167,904			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-R01 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

529 Gary St loan surplus 75000 transfered to reserve

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	2,839,215	2,839,215				
	2,839,215	2,839,215				
Expenditures Total	2,839,215	2,839,215				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-R02 2024 Transfer to 529 Gary St Replacement Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	18,500	18,500				
	18,500	18,500				
Expenditures Total	18,500	18,500				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - 529 Gary St Replacement Reserve	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Expenditures

Building Ext Windows	10,500	10,500
Building Ext - Doors	10,500	10,500
Building Int -Kitchen/Bathroom	157,500	157,500
Building Int Flooring-	157,500	157,500
Building Int Residential Doors	10,500	10,500
Building Mech Elect - Plumbing	36,750	36,750
Building Mech Elect - Other	36,750	36,750
	420,000	420,000
Expenditures Total	420,000	420,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-016 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Funding

Reserves	2,523,772	2,523,772
Funding Total	2,523,772	2,523,772

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-034 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Electrical	25,000		25,000			
	25,000		25,000			
Expenditures Total	25,000		25,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-035 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's balconies.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	90,000		90,000			
	90,000		90,000			
Expenditures Total	90,000		90,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-036 Exterior Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Installation of new exterior lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bldg Mech Elect - Exterior Lighting	25,000		25,000			
	25,000		25,000			
Expenditures Total	25,000		25,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-037 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Installation of new common area lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Interior Lighting	25,000		25,000			
	25,000		25,000			
Expenditures Total	25,000		25,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-038 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's sealant.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Other	55,000		55,000			
	55,000		55,000			
Expenditures Total	55,000		55,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-039 5010 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	158,534		12,000	146,534		
Building Ext - Doors	105,690		8,000	97,690		
	264,224		20,000	244,224		
Expenditures Total	264,224		20,000	244,224		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-042 5013 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	192,062		15,000	177,062		
Building Ext - Doors	128,042		10,000	118,042		
	320,104		25,000	295,104		
Expenditures Total	320,104		25,000	295,104		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-043 5015 - MUA Unit Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new MUA unit.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	345,544		25,000	320,544		
	345,544		25,000	320,544		
Expenditures Total	345,544		25,000	320,544		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-044 5025 - MUA Unit Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new MUA unit.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	345,544		25,000	320,544		
	345,544		25,000	320,544		
Expenditures Total	345,544		25,000	320,544		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-R01 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

529 Gary St loan surplus 75000 transfered to reserve

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	2,922,127		2,922,127			
	2,922,127		2,922,127			
Expenditures Total	2,922,127		2,922,127			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-R02 2025 Transfer to 529 Gary St Replacement Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	18,500		18,500			
	18,500		18,500			
Expenditures Total	18,500		18,500			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - 529 Gary St Replacement Reserve	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-013 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Expenditures

Building Ext Windows	11,000	11,000
Building Ext - Doors	11,000	11,000
Building Int -Kitchen/Bathroom	165,000	165,000
Building Int Flooring-	165,000	165,000
Building Int Residential Doors	11,000	11,000
Building Mech Elect - Plumbing	38,500	38,500
Building Mech Elect - Other	38,500	38,500
	440,000	440,000
Expenditures Total	440,000	440,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-023 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028

Funding

Reserves	2,524,358	2,524,358
Funding Total	2,524,358	2,524,358

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-024 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Electrical	25,000			25,000		
	25,000			25,000		
Expenditures Total	25,000			25,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-025 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Inspections and repairs to the building's balconies.
Impact (Justification/Consequence)
Structural Integrity.
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	90,000			90,000		
	90,000			90,000		
Expenditures Total	90,000			90,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-026 Exterior Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Installation of new exterior lighting.
Impact (Justification/Consequence)
Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Bldg Mech Elect - Exterior Lighting	25,000			25,000		
	25,000			25,000		
Expenditures Total	25,000			25,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-027 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Installation of new common area lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Interior Lighting	25,000			25,000		
	25,000			25,000		
Expenditures Total	25,000			25,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-028 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's sealant.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Other	55,000			55,000		
	55,000			55,000		
Expenditures Total	55,000			55,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-029 5027 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	213,432			15,000	198,432	
Building Ext - Doors	142,288			10,000	132,288	
	355,720			25,000	330,720	
Expenditures Total	355,720			25,000	330,720	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	hs-2026-031 5006 - Common Area Flooring Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring-Ceramic	406,600			25,000	381,600	
	406,600			25,000	381,600	
Expenditures Total	406,600			25,000	381,600	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-032 5007 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	266,055			15,000	251,055	
Building Ext - Doors	177,369			10,000	167,369	
	443,424			25,000	418,424	
Expenditures Total	443,424			25,000	418,424	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-033 5026 - MUA Unit & DHW Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new MUA unit and DHW.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	350,632			25,000	325,632	
	350,632			25,000	325,632	
Expenditures Total	350,632			25,000	325,632	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-034 5027 - Common Area Flooring Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring-Ceramic	243,872			20,000	223,872	
	243,872			20,000	223,872	
Expenditures Total	243,872			20,000	223,872	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-R01 2025 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

529 Gary St loan surplus 75000 transfered to reserve

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	3,007,509			3,007,509		
	3,007,509			3,007,509		
Expenditures Total	3,007,509			3,007,509		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-R02 2026 Transfer to 529 Gary St Replacement Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	18,500			18,500		
	18,500			18,500		
Expenditures Total	18,500			18,500		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - 529 Gary St Replacement Reserve	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-001 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Funding

Reserves	2,750,000	2,750,000
Funding Total	2,750,000	2,750,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-002 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Expenditures

Building Ext Windows	11,500	11,500
Building Ext - Doors	11,500	11,500
Building Int -Kitchen/Bathroom	172,500	172,500
Building Int Flooring-	172,500	172,500
Building Int Residential Doors	11,500	11,500
Building Mech Elect - Plumbing	40,250	40,250
Building Mech Elect - Other	40,250	40,250
	460,000	460,000
Expenditures Total	460,000	460,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-003 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Electrical	25,000				25,000	
	25,000				25,000	
Expenditures Total	25,000				25,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-004 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's balconies.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	90,000				90,000	
	90,000				90,000	
Expenditures Total	90,000				90,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-005 Exterior Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Installation of new exterior lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

--

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bldg Mech Elect - Exterior Lighting	25,000				25,000	
	25,000				25,000	
Expenditures Total	25,000				25,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-006 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Installation of new common area lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Interior Lighting	25,000				25,000	
	25,000				25,000	
Expenditures Total	25,000				25,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-007 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's sealant.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Other	55,000				55,000	
	55,000				55,000	
Expenditures Total	55,000				55,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-009 5026 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	195,115				15,000	180,115
Building Ext - Doors	130,077				10,000	120,077
	325,192				25,000	300,192
Expenditures Total	325,192				25,000	300,192

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-010 5002 - Asphalt Roof Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new asphalt shingle roof.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Ashphalt	192,992				20,000	172,992
	192,992				20,000	172,992
Expenditures Total	192,992				20,000	172,992

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-011 5011 - Windows, Doors & Mansard Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	286,699				15,000	271,699
Building Ext - Doors	191,133				10,000	181,133
	477,832				25,000	452,832
Expenditures Total	477,832				25,000	452,832

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-012 5031 - Asphalt Roof Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new asphalt shingle roof.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Ashphalt	294,752				20,000	274,752
	294,752				20,000	274,752
Expenditures Total	294,752				20,000	274,752

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-013 5024 - MUA Unit Replacement (New Section)		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new MUA unit in new section.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	350,632				25,000	325,632
	350,632				25,000	325,632
Expenditures Total	350,632				25,000	325,632

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-R01 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

529 Gary St loan surplus 75000 transfered to reserve

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	3,095,435				3,095,435	
	3,095,435				3,095,435	
Expenditures Total	3,095,435				3,095,435	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-R02 2027 Transfer to 529 Gary St Replacement Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	18,500				18,500	
	18,500				18,500	
Expenditures Total	18,500				18,500	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - 529 Gary St Replacement Reserve	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Windows	12,000					12,000
Building Ext - Doors	12,000					12,000
Building Int -Kitchen/Bathroom	180,000					180,000
Building Int Flooring-	180,000					180,000
Building Int Residential Doors	12,000					12,000
Building Mech Elect - Plumbing	42,000					42,000
Building Mech Elect - Other	42,000					42,000
	480,000					480,000
Expenditures Total	480,000					480,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-002 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Electrical	25,000					25,000
	25,000					25,000
Expenditures Total	25,000					25,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-003 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's balconies.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	90,000					90,000
	90,000					90,000
Expenditures Total	90,000					90,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-004 Exterior Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Installation of new exterior lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

--

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bldg Mech Elect - Exterior Lighting	25,000					25,000
	25,000					25,000
Expenditures Total	25,000					25,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-005 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Installation of new common area lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Interior Lighting	25,000					25,000
	25,000					25,000
Expenditures Total	25,000					25,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-006 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Inspections and repairs to the building's sealant.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Other	55,000					55,000
	55,000					55,000
Expenditures Total	55,000					55,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-007 5003 - Asphalt Roof Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new asphalt shingle roof.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Ashphalt	20,000					20,000
	20,000					20,000
Expenditures Total	20,000					20,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-008 5005 - Parking Lot & Drainage Improvements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and construction of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Asphalt/Concrete	25,000					25,000
	25,000					25,000
Expenditures Total	25,000					25,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-009 5024 - Asphalt Roof Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and installation of new asphalt shingle roof.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Ashphalt	20,000					20,000
	20,000					20,000
Expenditures Total	20,000					20,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-010 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

Total	2024	2025	2026	2027	2028
-------	------	------	------	------	------

Funding

Reserves	2,900,000	2,900,000
Funding Total	2,900,000	2,900,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-011 5031 - Unit Kitchen Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Design and Installation of new unit kitchens.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int -Kitchen/Bathroom	25,000					25,000
	25,000					25,000
Expenditures Total	25,000					25,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-R01 2028 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

529 Gary St loan surplus 75000 transfered to reserve

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	3,185,980					3,185,980
	3,185,980					3,185,980
Expenditures Total	3,185,980					3,185,980

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2028-R02 2028 Transfer to 529 Gary St Replacement Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	18,500					18,500
	18,500					18,500
Expenditures Total	18,500					18,500

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - 529 Gary St Replacement Reserve	
Program Funding		
Pressure Category		
Approval Status	Approved	



Be an explorer.

2024 - 2028 Budget
and Forecast

Long Term Care & Senior Services Project Reports

ORGANIZATION

Capital Projects

Project	BH-2020-005 Mattresses		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Annual and ongoing replacement of mattresses- 4 year total mattress replacement

Impact (Justification/Consequence)

Health and safety risk to staff and residents to prevent injury

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equip Operat'l -Pooled Mattress	71,040	17,760	17,760	17,760	17,760	
	71,040	17,760	17,760	17,760	17,760	
Expenditures Total	71,040	17,760	17,760	17,760	17,760	

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Other Operational	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2020-006 Beds		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Annual and ongoing bed replacement- 4 year total bed replacement of 130 beds. 115 regular, 15 bariatric

Impact (Justification/Consequence)

Resident and staff safety

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equip Operati'l - Pooled beds	262,800	65,700	65,700	65,700	65,700	
	262,800	65,700	65,700	65,700	65,700	
Expenditures Total	262,800	65,700	65,700	65,700	65,700	

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Other Operational	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2021-R01 Brucelea - Transfer to Reserves		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Transfer funds to reserves to support future projects and other unexpected expenditures.

Impact (Justification/Consequence)

The physical plant continues to age. Many pieces of equipment and systems are reaching the end of their life expectancy. Prudent approach would be to set aside funds to cover the costs associated with repairs and replacements.

Link to Other Initiatives

Gateway has contributed annually to the reserves. This project would further support the standardization of processes across both LTC homes.

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	634,000		96,500	242,000	268,500	27,000
	634,000		96,500	242,000	268,500	27,000
Expenditures Total	634,000		96,500	242,000	268,500	27,000

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-001 Brucelea - Mechanical Lift Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replacement of 4 Arjo MaxiMove Lifts. The lifts being replaced have been assessed by Arjo as being at the end of their useful life expectancy. Bathroom ceiling lifts

Impact (Justification/Consequence)

Increasing resident acuity has resulted in a greater reliance on power mechanical lifts to transfer and support our residents. Consequently a replacement program is required for the lifts currently in service.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Medical	200,000	40,000	40,000	60,000	60,000	
	200,000	40,000	40,000	60,000	60,000	
Expenditures Total	200,000	40,000	40,000	60,000	60,000	

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Brucelea Haven Administrator	
Expected Completion		
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-002 Brucelea - Tornado Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replacement of the Arjo Tornados which support in maintaining high level disinfection of nursing equipment and resident items.

Impact (Justification/Consequence)

Replacement is required as the equipment is well beyond it's life expectancy (currently 18 years old). Heightened disinfection practices are required to sustain a safe environment for both residents and our team members.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Medical	17,000	17,000				
	17,000	17,000				
Expenditures Total	17,000	17,000				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Brucelea Haven Administrator	
Expected Completion	Q1 2022	
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-004 Flooring replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Flooring in dining areas has significant wear and is not able to be disinfected properly and is a trip hazard.

Impact (Justification/Consequence)

Health and safety for residents, families, staff and visitors

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring Carpet/Laminate	123,000	48,000	25,000	25,000	25,000	
	123,000	48,000	25,000	25,000	25,000	
Expenditures Total	123,000	48,000	25,000	25,000	25,000	

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-R02 Transfer to Medical Equipment reserve		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Transfer funds to reserves to support future projects and other unexpected expenditures.

Impact (Justification/Consequence)

Many pieces of equipment and systems are reaching the end of their life expectancy. Prudent approach would be to set aside funds to cover the costs associated with repairs and replacements.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	160,000	32,000	32,000	32,000	32,000	32,000
	160,000	32,000	32,000	32,000	32,000	32,000
Expenditures Total	160,000	32,000	32,000	32,000	32,000	32,000

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Medical Equipment	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2023-007 Mobile Charting		
Department	Nursing Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Implement mobile charting, cost covers 27 devices throughout the home.
Impact (Justification/Consequence)
Current systems outdated and no longer supported, increase effective and accurate charting on resident data.
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Technology -Other	73,000	73,000				
	73,000	73,000				
Expenditures Total	73,000	73,000				
Funding						
Reserves	18,000	18,000				
Funding Total	18,000	18,000				

Attributes		
Attribute	Value	Comment
Department	Brucelelea Haven	
Program	Nursing Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	IT - Computer Hardware	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2024-002 Kitchen and Servery Dishwasher Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Current dishwashers will be 10 years old in 2024, estimated life span is 8 years.

Impact (Justification/Consequence)

Lack of appropriate equipment to provide services to residents.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int-Appliances Kitchen	56,000	56,000				
	56,000	56,000				
Expenditures Total	56,000	56,000				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2024-003 Tractor Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Trade in and replacement of tractor including snow blower and mower attachments. \$5k repair done this year, end of lifespan

Impact (Justification/Consequence)

Operational efficiency, staff safety

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Other	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2024-004 Backflow Prevention Valves		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
backflow valve replacement 1/floor for 3 years

Impact (Justification/Consequence)

as per building condition report

Link to Other Initiatives

--

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Plumbing	18,660	6,220	6,220	6,220		
	18,660	6,220	6,220	6,220		
Expenditures Total	18,660	6,220	6,220	6,220		

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2025-001 Exhaust Fan Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

As per building condition report, replacement of exhaust fans required, to be completed over two years.

Impact (Justification/Consequence)

As per building condition report.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	73,017		33,549	39,468		
	73,017		33,549	39,468		
Expenditures Total	73,017		33,549	39,468		

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2025-002 In-Line Air Duct Fan Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace suspended supply air in-line duct fan f10 and replace in-line duct electrical room supply air fan f18

Impact (Justification/Consequence)

As per building condition report

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	16,445		16,445			
	16,445		16,445			
Expenditures Total	16,445		16,445			

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2025-003 Stairwell Roof Repair		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Repair stairwell roof - extend life to roof replace 2033

Impact (Justification/Consequence)

As per building condition report

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Other	9,904		9,904			
	9,904		9,904			
Expenditures Total	9,904		9,904			

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2025-004 Elevator Circuit Board		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
replace door operators, circuit board for both elevators

Impact (Justification/Consequence)

extends the life of the elevator for 10 years and saves cost of modernizing as per TSSA standards

Link to Other Initiatives

--

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Other	80,000		80,000			
	80,000		80,000			
Expenditures Total	80,000		80,000			

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2027-001 Air Make Up Unit Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Replace air make up unit 1 & 2
Impact (Justification/Consequence)
As per building condition report
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Heating	63,152				63,152	
	63,152				63,152	
Expenditures Total	63,152				63,152	

Attributes		
Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2028-001 Roof Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Total roof replacement as per building condition and annual inspection
Impact (Justification/Consequence)
Prevention of damage to building and significant cost impacts
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site- Other Site Elements	1,500,000					1,500,000
	1,500,000					1,500,000
Expenditures Total	1,500,000					1,500,000
Funding						
Reserves	1,000,000					1,000,000
Funding Total	1,000,000					1,000,000

Attributes		
Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2020-004 Exhaust fans		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Exhaust Fans	15,000			15,000		
	15,000			15,000		
Expenditures Total	15,000			15,000		

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-001 Beds		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Annual replacement of beds
Impact (Justification/Consequence)
Health and safety risk to staff and residents to prevent injury
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Equip Operati'l - Pooled beds	125,000	25,000	25,000	25,000	25,000	25,000
	125,000	25,000	25,000	25,000	25,000	25,000
Expenditures Total	125,000	25,000	25,000	25,000	25,000	25,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-002 Mattresses		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Annual replacement of mattresses
Impact (Justification/Consequence)
Health and safety risk to residents and staff if not replaced
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Equip Operat'l -Pooled Mattress	50,000	10,000	10,000	10,000	10,000	10,000
	50,000	10,000	10,000	10,000	10,000	10,000
Expenditures Total	50,000	10,000	10,000	10,000	10,000	10,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-004 Mechanical Lifts and/or Tornados		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Routine replacement of medical lifting and sterilizing equipment at end of life

Impact (Justification/Consequence)

health and safety of residents and staff

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Medical	280,000	40,000	40,000	40,000	40,000	120,000
	280,000	40,000	40,000	40,000	40,000	120,000
Expenditures Total	280,000	40,000	40,000	40,000	40,000	120,000

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Medical Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-R01 Transfer to reserves -future projects		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Transfer to reserves for future use.

Impact (Justification/Consequence)

To be prepared for aging equipment and improve the esthetics of the home. this will also address health and safety for residents and staff

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	723,526	112,600	97,400	107,000	211,000	195,526
	723,526	112,600	97,400	107,000	211,000	195,526
Expenditures Total	723,526	112,600	97,400	107,000	211,000	195,526

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Brucelea/Gateway Building	please see description tab for breakdown of reserves
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-R02 Repay working capital reserve-phone system		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to reserves Working Capital	109,474	25,000	25,000	25,000	25,000	9,474
	109,474	25,000	25,000	25,000	25,000	9,474
Expenditures Total	109,474	25,000	25,000	25,000	25,000	9,474

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2022-001 Furniture Refresh		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Lounge furniture replacement
Impact (Justification/Consequence)
Furniture is approximately 20 years old and showing the wear and tear expected in a long term care environment
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Medical	50,000			50,000		
	50,000			50,000		
Expenditures Total	50,000			50,000		

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Cindie Holm	
Expected Completion	Q4 2022	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2022-002 Servery		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replacement of complete Servery i.e. flooring, steam table, cupboards and counters.

Impact (Justification/Consequence)

Provide staff with appropriate space/equipment to provide resident meals.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int -Kitchen/Bathroom	82,000	82,000				
	82,000	82,000				
Expenditures Total	82,000	82,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2022-003 Sidewalk repair		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Front entrance has an uneven walkway

Impact (Justification/Consequence)

Health and Safety of residents, families, staff and visitors.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Bilding Ext Masonry/Concrete/Stone	30,000	15,000		15,000		
	30,000	15,000		15,000		
Expenditures Total	30,000	15,000		15,000		

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2022-007 Fire System Upgrades		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Fire & Life Safety - Fire Alarm System	12,000	12,000				
	12,000	12,000				
Expenditures Total	12,000	12,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2023-002 flooring (hallways, tub room, serveries)		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Flooring (hallways, tub rooms and serveries) require replacement as wear and tear is high.

Impact (Justification/Consequence)

Health and Safety for residents/staff.
IPAC issues.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring Carpet/Laminate	60,000			20,000	20,000	20,000
	60,000			20,000	20,000	20,000
Expenditures Total	60,000			20,000	20,000	20,000

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2023-005 replace wooden hand rails		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int - Furnishings/Shelving	200,000	40,000	40,000	40,000	40,000	40,000
	200,000	40,000	40,000	40,000	40,000	40,000
Expenditures Total	200,000	40,000	40,000	40,000	40,000	40,000

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2024-001 Flooring - Fridge/Freezer		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace the flooring in the kitchen fridge and freezer

Impact (Justification/Consequence)

Infection Control issues and health and safety.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring-	20,000	20,000				
	20,000	20,000				
Expenditures Total	20,000	20,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2024-002 Elevator upgrade		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Update to Elevator to prolong life.

Impact (Justification/Consequence)

Extends the life of the elevator for 10 years and saves cost of modernizing as per TSSA standards

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Elevator	60,000		60,000			
	60,000		60,000			
Expenditures Total	60,000		60,000			

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2024-003 eye wash stations		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Install Eye Wash Stations thru out the home that are plumbed in.

Impact (Justification/Consequence)

Previous MOL order specific to eye wash. Ensuring appropriate access to health and safety equipment.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Equipment Medical	8,400	8,400				
	8,400	8,400				
Expenditures Total	8,400	8,400				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2024-004 dryer upgrade		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Replace dryer (1)

Impact (Justification/Consequence)

Current dryers are 20 years and old and have passed expected life span.

Link to Other Initiatives

--

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int-Appliances Laundry	60,000		20,000	20,000	20,000	
	60,000		20,000	20,000	20,000	
Expenditures Total	60,000		20,000	20,000	20,000	

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2024-006 Dishwasher		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Replacement of current dishwasher

Impact (Justification/Consequence)

Current dishwasher is past life expectancy.

Link to Other Initiatives

--

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int-Appliances Kitchen	12,000	12,000				
	12,000	12,000				
Expenditures Total	12,000	12,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2025-001 phone upgrade		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Current phone system is no longer supported by manufacturer. Replacement phones are very difficult to obtain and contractor has suggested a complete replacement of system is required.

Impact (Justification/Consequence)

Lack of necessary tools for staff/residents to use.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Technology-Phone	17,600		17,600			
	17,600		17,600			
Expenditures Total	17,600		17,600			

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2025-002 exhaust fan		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Exhaust fan on roof needs to be replaced

Impact (Justification/Consequence)

As per building condition report.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Exhaust Fans	30,000		15,000	15,000		
	30,000		15,000	15,000		
Expenditures Total	30,000		15,000	15,000		

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	KRR	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2025-003 plumbing domestic hot water		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Domestic hot water upgrades required.

Impact (Justification/Consequence)

As per building condition report

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Plumbing	13,000		13,000			
	13,000		13,000			
Expenditures Total	13,000		13,000			

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Sheldon Stott	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2025-005 Rational Oven		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replacement of current oven in main kitchen

Impact (Justification/Consequence)

Current oven is past life span.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int-Appliances Kitchen	30,000		30,000			
	30,000		30,000			
Expenditures Total	30,000		30,000			

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2026-001 sidewalks and paving		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description
Sidewalk and paving replacement

Impact (Justification/Consequence)

Ongoing repairs due to impact of winter seasons.
--

Link to Other Initiatives

--

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Exterior	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2026-002 blinds for residents		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description Replace blinds/curtains in resident rooms.
Impact (Justification/Consequence) Health and Safety for residents/staff. Providing our residents with modern space.
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int - Furnishings/Shelving	60,000			20,000	20,000	20,000
	60,000			20,000	20,000	20,000
Expenditures Total	60,000			20,000	20,000	20,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2027-001 washing machine		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace washing machine. Washing machine is currently 19 years old

Impact (Justification/Consequence)

Require to have appropriate laundry services for residents.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int-Appliances Laundry	60,000		20,000	20,000	20,000	
	60,000		20,000	20,000	20,000	
Expenditures Total	60,000		20,000	20,000	20,000	

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Litt	
Expected Completion	Q1 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2027-002 Roof Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Roof is 20 years old. Minor repairs occurred in 2022 and contractor has recommended replacement within 5 year.

Impact (Justification/Consequence)

As per building condition report.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Asphalt	750,000				750,000	
	750,000				750,000	
Expenditures Total	750,000				750,000	
Funding						
Reserves	750,000				750,000	
Funding Total	750,000				750,000	

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	DJ Peat	
Expected Completion	Q1 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	



Be an explorer.

2024 - 2028 Budget and Forecast

Museum Project Reports

ORGANIZATION

Capital Projects

Project	MU-2021-R02 Transfer to Reserve for Vehicle		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Vehicle Reserve for new purchase
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	15,000	3,000	3,000	3,000	3,000	3,000
	15,000	3,000	3,000	3,000	3,000	3,000
Expenditures Total	15,000	3,000	3,000	3,000	3,000	3,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	MUS - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2021-R03 Transfer to Reserve for Building		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Building Reserve for future capital or repair projects

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	1,125,000	325,000	200,000	200,000	200,000	200,000
	1,125,000	325,000	200,000	200,000	200,000	200,000
Expenditures Total	1,125,000	325,000	200,000	200,000	200,000	200,000

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Cathy McGirr	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	MUS - Museum Building	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2022-R01 Transfer to Reserve for Furniture		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description Office furniture reserve
Impact (Justification/Consequence) Rebuild reserve since equipment and furniture is ageing
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Cathy McGirr	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	MUS - Office Furniture	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

	Total	2024	2025	2026	2027	2028
--	-------	------	------	------	------	------

Transfer to Capital Reserves	1,950,000	150,000	300,000	400,000	500,000	600,000
	1,950,000	150,000	300,000	400,000	500,000	600,000
Expenditures Total	1,950,000	150,000	300,000	400,000	500,000	600,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	Community Wing Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Cathy McGirr	
Expected Completion	Q2 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Council Priorities	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-006 Bruce Gallery Lighting		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Bruce Gallery lighting - project moved to 2025

Impact (Justification/Consequence)

Install new electrical panel in the gallery space for ease of use.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Mech Elect - Electrical	7,200		7,200			
	7,200		7,200			
Expenditures Total	7,200		7,200			

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q2 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-007 Museum Expansion		
Department	Community Wing Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Museum expansion expenditures drawings - based on the following: Option 1 (15,480sq.ft.) \$12,900,000 New Build - 5% consulting fee \$645,000, Breakdown: 2023 60% Design Phase \$387,000, 2024 40% Construction Phase \$258,000, 2025 Build \$12,900,000 - Phase 2 Renovation to existing building \$1,500,000, 10% Consulting fee \$150,000 Breakdown: 2026 60% Design & 40% Construction Phase \$150,000. 2027 Renovation \$1,500,000 - Revised: \$50K in 2023 for revised study (\$25K) & survey (\$6K) \$31,000

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				
Funding						
Reserves	25,000	25,000				
Funding Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	Community Wing Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-R01 Transfer to Reserve for Computer Software		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Computer Software Reserve - Specialized software not covered by ITS

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves IT	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-003 1878 Schoolhouse Carpet		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Replace carpet in hallway outside of staff washrooms and general office of 1878 Schoolhouse

Impact (Justification/Consequence)

Original carpet from 2005

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring Carpet/Laminate	11,984	11,984				
	11,984	11,984				
Expenditures Total	11,984	11,984				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q1 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-004 2nd Floor Interior Reno		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Interior Renovation - convert shower to storage area \$9,304

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Elements	9,304	9,304				
	9,304	9,304				
Expenditures Total	9,304	9,304				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q1 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-005 Collections Workshop Furniture		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Collections Workshop Furniture - redesign of workstations \$3,500

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int - Furnishings/Shelving	3,500	3,500				
	3,500	3,500				
Expenditures Total	3,500	3,500				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q1 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-006 Anishnaabwe Endaat Paleo Exhibit		
Department	Exhibits Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Anishnaabwe Endaat update Paleo exhibition \$13,498 (Reserve \$5,011 and deferred \$8,487)

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Exhibit Components	13,498	13,498				
	13,498	13,498				
Expenditures Total	13,498	13,498				
Funding						
Reserves	5,011	5,011				
Donations	8,487	8,487				
Funding Total	13,498	13,498				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	Exhibits Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-007 1878 Schoolhouse & Log Cabin Repairs		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Elements	814	814				
Building Ext Windows	44,691	44,691				
Building Ext Masonry/Concrete/Stone	203,112	203,112				
Building Ext Roofing	1,383	1,383				
	250,000	250,000				
Expenditures Total	250,000	250,000				
Funding						
Reserves	250,000	250,000				
Funding Total	250,000	250,000				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-013 2005 Accessibility Upgrades		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int Flooring-	78,608		78,608			
Building Int - Furnishings/Shelving	17,089		17,089			
	95,697		95,697			
Expenditures Total	95,697		95,697			

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-014 2005 Bldg Ext. Bldg Envelope, Bird Nesting		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext -Facia/Eaves/Soffit	327,185		327,185			
	327,185		327,185			
Expenditures Total	327,185		327,185			

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-015 2005 Building Envelope, Roofing		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

2005 Building Envelope, Roofing Allan Avis 2005 Grouping 4

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Asphalt	298,848		298,848			
	298,848		298,848			
Expenditures Total	298,848		298,848			

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-016 2005 Roofing, HVAC		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

2005 Roofing and HVAC - Allan Avis 2005 Grouping #5

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Ext Roof - Ashphalt	333,299		333,299			
Building Mech Elect - Heating	437,472		437,472			
	770,771		770,771			
Expenditures Total	770,771		770,771			

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2026-004 1878 Schoolhouse Foundations/Roofing/Woodwork		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

1878 Schoolhouse - Foundations/Roofing/Woodwork \$459,982 cost in 2026 \$532,487

Impact (Justification/Consequence)

Allan Avis Grouping #2

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	17,898			17,898		
Building Ext Windows	496,896			496,896		
Building Ext Roofing	17,692			17,692		
	532,486			532,486		
Expenditures Total	532,486			532,486		

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Tony Bab	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2027-001 2005 Site Work, Masonry, Foundation		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

2005 Site Work, Masonry, Foundation Allan Avis 2005 Grouping #1

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Site Elements	245,350				245,350	
	245,350				245,350	
Expenditures Total	245,350				245,350	

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2028-001 1878 Schoolhouse Foundation/Ext. Walls/Doors/Sills, Soffit/Fascia		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

1878 Schoolhouse Foundation/Ext Walls/Sills/Doors/Fascia/Soffits \$676,056, increase by 2028 \$862,838

Impact (Justification/Consequence)

Allan Avis Assessment - Grouping #3

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Structure	462,937					462,937
Building Ext -Facia/Eaves/Soffit	337,290					337,290
Building Ext Windows	62,611					62,611
	862,838					862,838
Expenditures Total	862,838					862,838

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

2024 - 2028 Budget
and Forecast



Be an explorer.

Bruce County Public Library Project Reports

ORGANIZATION

Capital Projects

Project	LB-2021-001 Library Book Purchases				
Department	Library General Capital				
Version	03.1 1st Council Review	Year	2024		

Description

Project Description

Book purchases for library collections. All book purchases have been moved to a single project for ease of tracking.2024-move \$7,000 from AV - \$2,000 to eBooks and \$5,000 to subscriptions and/or Non-TCA

Impact (Justification/Consequence)

Maintain library collections to meet community needs.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Library Books - Purchases	1,250,000	250,000	250,000	250,000	250,000	250,000
Library Audio Books	75,000	15,000	15,000	15,000	15,000	15,000
Library Books Cataloguing and	197,887	38,560	38,946	39,335	40,122	40,924
Library E Book Purchases	30,000	6,000	6,000	6,000	6,000	6,000
Library Audio Visual Collection	135,000	27,000	27,000	27,000	27,000	27,000
	1,687,887	336,560	336,946	337,335	338,122	338,924
Expenditures Total	1,687,887	336,560	336,946	337,335	338,122	338,924

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-006 Branch furnishings/shelving				
Department	Library General Capital				
Version	03.1 1st Council Review	Year	2024		

Description

Project Description

Shelving and furniture for library branches.
Moved \$5,000 to Non-TCA re: changes to Capital Asset Management. Increased 4% 2025-2028

Impact (Justification/Consequence)

The replacement of shelving and furnishings at library branches ensures public service areas are suitably outfitted.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int - Furnishings/Shelving	311,500	5,500	55,000	71,000	90,000	90,000
	311,500	5,500	55,000	71,000	90,000	90,000
Expenditures Total	311,500	5,500	55,000	71,000	90,000	90,000

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-007 Office Furniture		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Furniture replacement.
Move \$5,000 to Non-TCA for office chairs, children's furniture, shelving units under \$1,000, book trucks

Impact (Justification/Consequence)

Maintain welcoming branches with furniture that can be appropriately cleaned and sanitized. Ensure work stations for staff meet ergonomic needs.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Furniture & Fixtures - Office Furniture	27,081	5,000	5,200	5,408	5,624	5,849
	27,081	5,000	5,200	5,408	5,624	5,849
Expenditures Total	27,081	5,000	5,200	5,408	5,624	5,849

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Other Operational Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-008 Purchase of Library Van		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Library Van - significantly increased cost, not enough in reserves.

Impact (Justification/Consequence)

The 2016 van was due to be replaced in 2021. A regular cycle of replacement ensures the Library has a reliable vehicle for branch deliveries.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Vehicles -Licenced	135,000	65,000				70,000
	135,000	65,000				70,000
Expenditures Total	135,000	65,000				70,000
Funding						
Reserves	100,000	30,000				70,000
Funding Total	100,000	30,000				70,000

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-R01 Transfer to Reserves for Bookmobile		
Department	Special Projects Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Bookmobile

Impact (Justification/Consequence)

The Bookmobile has been a multi-year project. It will bring much-needed services, including internet access, to under-served areas throughout Bruce County.

Beginning in 2024, transferring money to reserves will ensure we are ready to replace the bookmobile vehicle when it reaches end of life

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	200,000	20,000	30,000	40,000	50,000	60,000
	200,000	20,000	30,000	40,000	50,000	60,000
Expenditures Total	200,000	20,000	30,000	40,000	50,000	60,000

Attributes

Attribute	Value	Comment
Department	Library	
Program	Special Projects Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2022-002 Library Branch - Paisley Branch Move		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Costs associated with the potential move of the Paisley Library Branch to a larger facility in order to allow more space to serve patrons and allow for physical distancing.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Building Int - Furnishings/Shelving	45,000	45,000				
	45,000	45,000				
Expenditures Total	45,000	45,000				
Funding						
Reserves	45,000	45,000				
Funding Total	45,000	45,000				

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Safe Restart	\$20K from Safe Restart reserve and \$25K from 721-1110-BUIL Building reserve
Program Funding	Safe Restart Funding	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2022-R01 Transfer to Reserves-Library Van		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2024

Description
Project Description Library Van The 2019 Library Van is due for replacement in 2024. Prices have increased significantly with the van purchased in 2023 costing \$63,000. Additional money from levy required to fund vehicle replacement.
Impact (Justification/Consequence) Transferring annual amounts to reserves for replacement of library vans on a consistent schedule (every 5 years)
Link to Other Initiatives

Budget						
	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	102,000	30,000	18,000	18,000	18,000	18,000
	102,000	30,000	18,000	18,000	18,000	18,000
Expenditures Total	102,000	30,000	18,000	18,000	18,000	18,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2022-R02 Library Branch Transfer to Reserves		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Reserves for future branch relocations/improvements - shelving, furniture, signage. Planned branch improvements rather than immediate fixes. 2024/2025 - Lion's Head

Impact (Justification/Consequence)

Ensures that new, renovated, and/or larger locations have funds to properly outfit with shelving, signage, and furnishings.

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Transfer to Capital Reserves	125,000	25,000	25,000	25,000	25,000	25,000
	125,000	25,000	25,000	25,000	25,000	25,000
Expenditures Total	125,000	25,000	25,000	25,000	25,000	25,000

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Library Headquarters and Branch Locations	
Program Funding		
Pressure Category		
Approval Status	Approved	

Capital Projects

LB-2025-R01 Lion's Head Branch Relocation

Library General Capital

03.1 1st Council Review

2024

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Library Headquarters and Branch Locations	721-1120-BUIL
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	



Be an explorer.

2024 - 2028 Budget
and Forecast

Planning & Economic Development Project Reports

ORGANIZATION

Capital Projects

Project	PD-2021-004 Furniture & Fixtures - Office Furniture		
Department	Planning Capital		
Version	03.1 1st Council Review	Year	2024

Description

Project Description

Annual funding to buy new or replace existing furniture

Impact (Justification/Consequence)

Supports ongoing workplace improvements

Link to Other Initiatives

Budget

	Total	2024	2025	2026	2027	2028
Expenditures						
Furniture & Fixtures - Office Furniture	27,611	5,306	5,412	5,520	5,630	5,743
	27,611	5,306	5,412	5,520	5,630	5,743
Expenditures Total	27,611	5,306	5,412	5,520	5,630	5,743

Attributes

Attribute	Value	Comment
Department	Planning & Economic Development	
Program	Planning Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	