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2023 - 2027 Budget
and Forecast

Consolidated Department Project Reports



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2023 - 2027 Budget and Forecast

Corporate Services Project Reports

ORGANIZATION

Capital Projects

Project	CS-2021-001 Furniture Replacement		
Department	Finance		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Budgeting for office chair replacement or other replacements.
Impact (Justification/Consequence) Prevent repetitive strain injuries when completing tasks.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	5,000	1,000	1,000	1,000	1,000	1,000
	5,000	1,000	1,000	1,000	1,000	1,000
Expenditures Total	5,000	1,000	1,000	1,000	1,000	1,000

Attributes		
Attribute	Value	Comment
Department	Corporate Services	
Program	Finance	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jennifer Smith	
Expected Completion		
Business Plan Link		
Strategic Plan Link	00	
Reserve Fund (if used)	No Reserve	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	CS-2021-003 ERP Software		
Department	Finance		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace Asyst Software with a new accounting software that allows for better reporting and tracking. First year will be consulting that will consider Enterprise Resource Planning (ERP) software such as SAP.

Impact (Justification/Consequence)

Asyst is not commonly used and may be discontinued. It also has little compatibility with other software in use at the County.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Desktop Software Pool	650,000		500,000	150,000		
	650,000		500,000	150,000		
Expenditures Total	650,000		500,000	150,000		

Operating Impact

	Total	2023	2024	2025	2026	2027
Maintenance - Computer Software	1,159,088			375,000	386,250	397,838
Total	1,159,088			375,000	386,250	397,838

Attributes

Attribute	Value	Comment
Department	Corporate Services	
Program	Finance	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Edward Henley	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	CS - Financial Software	Provincial Subsidy One Time
Program Funding		Once scope is determined further investigation of eligibility for modernization funding will be undertaken.
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	CS-2021-005 Reserves: Corporate Vehicles Purchase and Replacement		
Department	Finance		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

In 2021 the Corporate Services Department amended the budget to buyout the lease of 3 Corporate Services Vehicles utilizing Funds from the Working Capital Reserve. Funds were to be repaid over 2 years after which they would be transitioned to savings for future vehicles.

Impact (Justification/Consequence)

This was deemed to be the more financially prudent option in comparison to establishing a new lease

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	175,000		25,000	50,000	50,000	50,000
Transfer to Reserves Working Capital	50,000	25,000	25,000			
	225,000	25,000	50,000	50,000	50,000	50,000
Expenditures Total	225,000	25,000	50,000	50,000	50,000	50,000

Attributes

Attribute	Value	Comment
Department	Corporate Services	
Program	Finance	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jenn Smith	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	ND - Working Capital Fund	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	CS-2021-R01 Transfer to Emergency Management Capital Reserve		
Department	Emergency Management		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Command Trailer and other equipment.
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes		
Attribute	Value	Comment
Department	Corporate Services	
Program	Emergency Management	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	David Smith	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	CS - Emergency Measures Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	



Be an explorer.

2023 - 2027 Budget
and Forecast

Non- Departmental Project Reports

ORGANIZATION

Capital Projects

Project	ND-2021-001 Interior Hub-Council Chamber Renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Council chamber flooring and furniture renovation to make the facility accessible. This project will help persons with disabilities who have: visual impairment, hearing impairment, mobility/agility impairment.

Impact (Justification/Consequence)

Accessibility and safety.

Link to Other Initiatives

IT-2021-XXX<NAME>

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring Carpet/Laminate	200,000	200,000				
	200,000	200,000				
Expenditures Total	200,000	200,000				
Funding						
Reserves	200,000	200,000				
Funding Total	200,000	200,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q2 2021	
Business Plan Link	Council Chambers Renovations	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding	Enabling Accessibility Funding	Application submitted - approval pending
Pressure Category	Council Priorities	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-001 Interior Hub-Council Chamber Renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	ND-2021-001 Interior Hub-Council Chamber Renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	ND-2021-004 Interior Hub-Replace Washroom Flooring		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Replace Interior Hub washroom floor tiles near end of life. Installed in 1982 and 1988,
Impact (Justification/Consequence)
Health and Safety.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring Carpet/Laminate	30,000	10,000	10,000	10,000		
	30,000	10,000	10,000	10,000		
Expenditures Total	30,000	10,000	10,000	10,000		
Funding						
Reserves	30,000	10,000	10,000	10,000		
Funding Total	30,000	10,000	10,000	10,000		

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-005 Interior Hub-Replace Heat Pumps (2)		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Annual replacement of heat pumps at end of life. Heat pumps are integral equipment in the building's heating and cooling system. Pumps are replaced based on condition assessments rather than by lifespan year. The Inland Hub has 32 heat pumps with a 20 year lifespan.

Impact (Justification/Consequence)

Health and Safety.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	75,419	14,205	14,632	15,071	15,523	15,988
	75,419	14,205	14,632	15,071	15,523	15,988
Expenditures Total	75,419	14,205	14,632	15,071	15,523	15,988
Funding						
Reserves	75,419	14,205	14,632	15,071	15,523	15,988
Funding Total	75,419	14,205	14,632	15,071	15,523	15,988

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-007 Cayley St.-Carpeting Overlay		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Replace carpeting in 207 Cayley Street with carpet tiles. 4 year project 2021-2024.
Impact (Justification/Consequence)
End of life.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring Carpet/Laminate	30,000	15,000	15,000			
	30,000	15,000	15,000			
Expenditures Total	30,000	15,000	15,000			
Funding						
Reserves	30,000	15,000	15,000			
Funding Total	30,000	15,000	15,000			

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-011 Lakeshore Hub-Replace Water Heater		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Replace Lakeshore Hub water heater - scheduled replacement subject to condition assessment.
Impact (Justification/Consequence)
Safety and asset management.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	12,875	2,575	2,575	2,575	2,575	2,575
	12,875	2,575	2,575	2,575	2,575	2,575
Expenditures Total	12,875	2,575	2,575	2,575	2,575	2,575
Funding						
Reserves	12,875	2,575	2,575	2,575	2,575	2,575
Funding Total	12,875	2,575	2,575	2,575	2,575	2,575

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-014 Lakeshore Hub-Riding Mower and Hand Mower		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Purchase riding mower and lawn mower. End contract mowing and replace with staff doing the mowing.
Impact (Justification/Consequence)
Facility will be managed by Corporate Services staff.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Machinery	5,000	5,000				
	5,000	5,000				
Expenditures Total	5,000	5,000				
Funding						
Reserves	5,000	5,000				
Funding Total	5,000	5,000				

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q2 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-015 Interior Hub Hot Water Heater		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Plumbing	7,293	1,374	1,415	1,457	1,501	1,546
	7,293	1,374	1,415	1,457	1,501	1,546
Expenditures Total	7,293	1,374	1,415	1,457	1,501	1,546
Funding						
Reserves	7,293	1,374	1,415	1,457	1,501	1,546
Funding Total	7,293	1,374	1,415	1,457	1,501	1,546

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R01 Transfer to Inland Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Inland Hub. As the repayment to Working Capital reserve for the 2017 renovations is completed, the budgeted funds are added to this transfer to reserve.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

ND-2021-R03.

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	540,000	90,000	90,000	110,000	125,000	125,000
	540,000	90,000	90,000	110,000	125,000	125,000
Expenditures Total	540,000	90,000	90,000	110,000	125,000	125,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R02 Transfer to Cayley St. Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Cayley St. facility.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	305,000	61,000	61,000	61,000	61,000	61,000
	305,000	61,000	61,000	61,000	61,000	61,000
Expenditures Total	305,000	61,000	61,000	61,000	61,000	61,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R03 Repay Working Capital Reserve for Inland Hub renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Repayment of internal loan for Inland Hub renovations in 2017. Total of \$150,000 at \$15,000 per year except first year \$10,000 (2017) and final year \$5,000 (2027).

As the repayment ends, the budgeted funds are moved to a transfer to the Inland Hub Facility reserve.

Impact (Justification/Consequence)

Repayment of internal loan.

Link to Other Initiatives

ND-2021-R01

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to reserves Working Capital	65,000	15,000	15,000	15,000	15,000	5,000
	65,000	15,000	15,000	15,000	15,000	5,000
Expenditures Total	65,000	15,000	15,000	15,000	15,000	5,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Working Capital Fund	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R04 Transfer to Lakeshore Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Reserve for facility, equipment, machinery and vehicles for the Lakeshore Hub.
Impact (Justification/Consequence) To ensure adequate future resources for optimum repair and replacement.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	230,000	30,000	50,000	50,000	50,000	50,000
	230,000	30,000	50,000	50,000	50,000	50,000
Expenditures Total	230,000	30,000	50,000	50,000	50,000	50,000

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R05 Transfer to Peninsula Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Peninsula Hub. As the repayment to the Working Capital reserve for the purchase of the Peninsula Hub is completed in 2031, the budgeted funds are added to this transfer to reserve beginning in 2032.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

ND-2021-R06

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	50,000	10,000	10,000	10,000	10,000	10,000
	50,000	10,000	10,000	10,000	10,000	10,000
Expenditures Total	50,000	10,000	10,000	10,000	10,000	10,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R06 Repay Working Capital Reserve for Peninsula Hub Purchase		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Repayment of internal loan for Peninsula Hub purchase in 2016. Total of \$560,000 was borrowed internally with repayment of \$40,000 per year starting in 2018 and ending in 2031.

Impact (Justification/Consequence)

Repayment of internal loan.

Link to Other Initiatives

ND-2021-R05

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to reserves Working Capital	200,000	40,000	40,000	40,000	40,000	40,000
	200,000	40,000	40,000	40,000	40,000	40,000
Expenditures Total	200,000	40,000	40,000	40,000	40,000	40,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Working Capital Fund	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

Description
Project Description Renovations required to the Lakeshore Hub. Cost spread over two years and paid for utilizing debt.
Impact (Justification/Consequence)
Link to Other Initiatives

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	1,000,000	500,000	500,000			
	1,000,000	500,000	500,000			
Expenditures Total	1,000,000	500,000	500,000			
Funding						
Debt	1,000,000	500,000	500,000			
Funding Total	1,000,000	500,000	500,000			

	Total	2023	2024	2025	2026	2027
Long Term Debt Principal Amount	195,153			65,051	65,051	65,051
Total	195,153			65,051	65,051	65,051

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ORGANIZATION

Capital Projects

Project	ND-2023-002 Interior Hub - Parking lot expansion & EV charger installation		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Expand parking lot near loading docks at the County's inland hub and install 4 new Level 2 chargers.

Impact (Justification/Consequence)

Provide additional parking for increased staffing levels and establish infrastructure to support a future switch to electric vehicles for the County fleet.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Asphalt/Concrete	30,000	30,000				
Building Mech Elect - Electrical	45,000	45,000				
	75,000	75,000				
Expenditures Total	75,000	75,000				
Funding						
Federal Capital Revenues	41,549	41,549				
Reserves	33,451	33,451				
Funding Total	75,000	75,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Facilities Project Manager and Environmental Services Manager	
Expected Completion	Q4 2023	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding	Gas Tax Funding	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-001 Interior Hub-Repave Inland Hub Parking lots		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Paving of Parking Lot at Inland Hub based on asset's useful life.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site-Concrete/Stone Retaining	84,413		84,413			
	84,413		84,413			
Expenditures Total	84,413		84,413			
Funding						
Reserves	84,413		84,413			
Funding Total	84,413		84,413			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-002 Cayley St.-Replace Jail Roof Shingles		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Review roof shingles condition in 2024 and determine if replacement needed in 2024 or can be deferred to a future year.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Roof - Ashphalt	46,371		46,371			
	46,371		46,371			
Expenditures Total	46,371		46,371			
Funding						
Reserves	46,371		46,371			
Funding Total	46,371		46,371			

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-001 Interior Hub-Cooling Tower Replacement - Engineering consult		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Engineering consultation for condition assessment and drawings/specifications to replace cooling tower in 2026.

Impact (Justification/Consequence)

Health and Safety

Link to Other Initiatives

ND-2026-001 Cooling Tower Replacement

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	12,000			12,000		
	12,000			12,000		
Expenditures Total	12,000			12,000		
Funding						
Reserves	12,000			12,000		
Funding Total	12,000			12,000		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-002 Cayley St.-Replace soffits and eaves		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace soffits and eaves in Cayley Street complex as needed. Scheduled replacement subject to condition assessment.

Impact (Justification/Consequence)

End of life.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Roof - Asphalt	77,671			77,671		
	77,671			77,671		
Expenditures Total	77,671			77,671		
Funding						
Reserves	77,671			77,671		
Funding Total	77,671			77,671		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-010 Peninsula Hub-Replace Exterior Doors		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description
Replace Exterior Doors at the Peninsula Hub based on end of useful life.

Impact (Justification/Consequence)

Security and Safety

Link to Other Initiatives

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Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	9,274			9,274		
	9,274			9,274		
Expenditures Total	9,274			9,274		
Funding						
Reserves	9,274			9,274		
Funding Total	9,274			9,274		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-011 Peninsula Hub-Replace Shingles		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace Shingles at Peninsula Hub based on useful life of current asset.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	54,747			54,747		
	54,747			54,747		
Expenditures Total	54,747			54,747		
Funding						
Reserves	54,747			54,747		
Funding Total	54,747			54,747		

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-001 Interior Hub-Replace Roof		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Perform roof assessment and schedule replacement or defer to future year.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Roof - Asphalt	776,134				776,134	
	776,134				776,134	
Expenditures Total	776,134				776,134	
Funding						
Reserves	776,134				776,134	
Funding Total	776,134				776,134	

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-002 Interior Hub-Replace Cooling Tower		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Assess Cooling tower to determine replacement for 2026 or defer to a future year.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	119,405				119,405	
	119,405				119,405	
Expenditures Total	119,405				119,405	
Funding						
Reserves	119,405				119,405	
Funding Total	119,405				119,405	

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-003 Interior Hub-Replace Atmospheric Boiler		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Perform condition assessment on the atmospheric boiler and determine replacement schedule. Replacement tentatively scheduled for 2026 based on lifespan only.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	65,673				65,673	
	65,673				65,673	
Expenditures Total	65,673				65,673	
Funding						
Reserves	65,673				65,673	
Funding Total	65,673				65,673	

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-004 Cayley St.-Replace/Repair Sidewalk, Ramp and Steps		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Review condition and repair or replace sidewalks, ramps and steps to the various Cayley Street Complex buildings.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Asphalt/Concrete	35,822				35,822	
	35,822				35,822	
Expenditures Total	35,822				35,822	
Funding						
Reserves	35,822				35,822	
Funding Total	35,822				35,822	

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2026-005 Lakeshore Hub-Replace Shipping Doors		
Department	Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Review condition and replace shipping doors - estimated lifespan end of life.
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Doors-Hollow Metal	23,304				23,304	
	23,304				23,304	
Expenditures Total	23,304				23,304	
Funding						
Reserves	23,304				23,304	
Funding Total	23,304				23,304	

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	



2023 - 2027 Budget
and Forecast

Information Technology Project Reports

ORGANIZATION

Capital Projects

Project	IT-2021-002 End User Computing Lifecycle		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Standard laptop\desktop\monitor and peripheral lifecycle

Impact (Justification/Consequence)

Extending end user computing systems beyond support could result in system instability or systems that are incapable of running the corporate or business unit standard suite of software. Providing staff with the appropriate end user computing resources allows them to perform their technology augmented tasks as efficiently as possible

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Computer Pool	504,368	95,000	97,850	100,786	103,809	106,923
	504,368	95,000	97,850	100,786	103,809	106,923
Expenditures Total	504,368	95,000	97,850	100,786	103,809	106,923
Funding						
Reserves	504,368	95,000	97,850	100,786	103,809	106,923
Funding Total	504,368	95,000	97,850	100,786	103,809	106,923

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Computer Hardware	4500. Switching Libraries from 3 Desktops to 3 Laptops from Library hardware reserve.
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-004 Infrastructure - Server and Storage		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Computing Infrastructure replacement for hub data centres and remote offices compute and storage, UPS and backup devices on defined lifecycle.

Impact (Justification/Consequence)

Current and supported hardware with adequate storage and backup capacity crucial to the operation of County of Bruce business and data availability and integrity. Failure to replace on schedule may/will impact either ability of data or the integrity of the data which can impact County services.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Server Software	84,300	16,280	16,565	16,855	17,150	17,450
Technology - Server Hardware	382,700	7,200	19,200	304,500	51,800	
	467,000	23,480	35,765	321,355	68,950	17,450
Expenditures Total	467,000	23,480	35,765	321,355	68,950	17,450
Funding						
Reserves	382,700	7,200	19,200	304,500	51,800	
Funding Total	382,700	7,200	19,200	304,500	51,800	

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	IT - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-005 Infrastructure - Networks		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Networking Infrastructure replacement for hub data centres and remote offices including Firewalls, Switches, Routers, Wireless Access Points and cabling

Impact (Justification/Consequence)

Current and supported hardware with adequate capacity crucial to the operation of County of Bruce business and data availability and speed of access. Failure to replace on schedule may\will impact either ability of data or access to the systems which can impact County services.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Network Infrastructure	885,330	102,983	61,733	209,078	511,536	
	885,330	102,983	61,733	209,078	511,536	
Expenditures Total	885,330	102,983	61,733	209,078	511,536	
Funding						
Reserves	885,330	102,983	61,733	209,078	511,536	
Funding Total	885,330	102,983	61,733	209,078	511,536	

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Network Infrastructure	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-006 Furniture and Fixtures		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Description
Project Description New furniture \ fixtures in support of ergonomics and team requirements.
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	15,000	3,000	3,000	3,000	3,000	3,000
	15,000	3,000	3,000	3,000	3,000	3,000
Expenditures Total	15,000	3,000	3,000	3,000	3,000	3,000

Attributes		
Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	00	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing, Network, Server and Printers		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Yearly transfer to reserves to fund Operational lifecycle replacement of core information technology infrastructure. Servers, Storage, Network (Switches, Firewalls, Access Points, Cabling)end User Computing devices and printers

Impact (Justification/Consequence)

Computing and Network infrastructure refers to the composite hardware, network resources and services required for the existence, operation and management of the County of Bruce IT environment.

IT infrastructure allows ITS to deliver IT solutions and services to its employees and residents of Bruce County

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves IT	1,943,750	388,750	388,750	388,750	388,750	388,750
	1,943,750	388,750	388,750	388,750	388,750	388,750
Expenditures Total	1,943,750	388,750	388,750	388,750	388,750	388,750

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

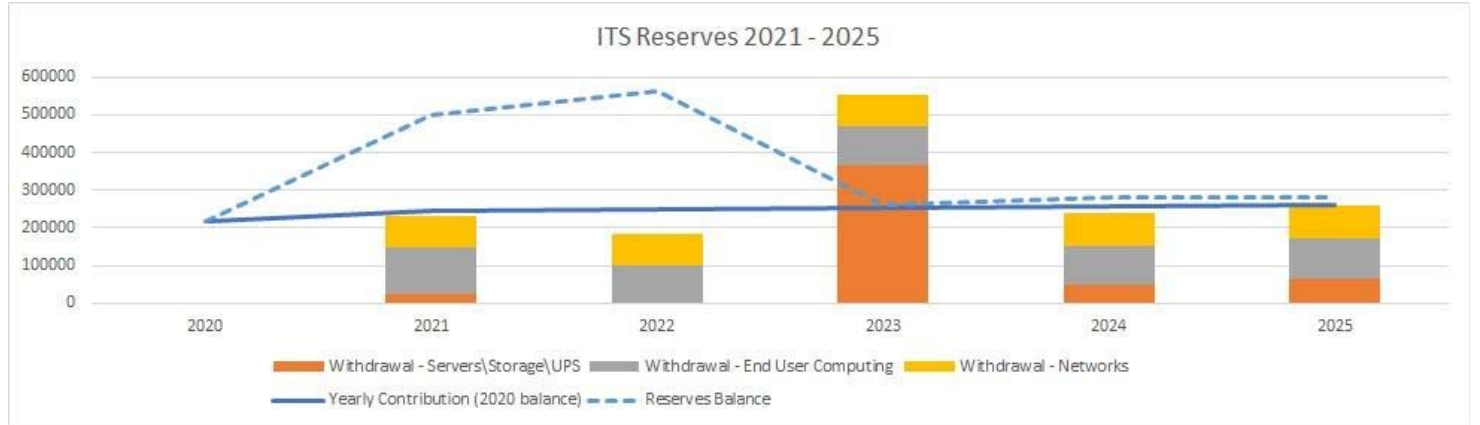
ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing, Network, Server and Printers		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Gallery

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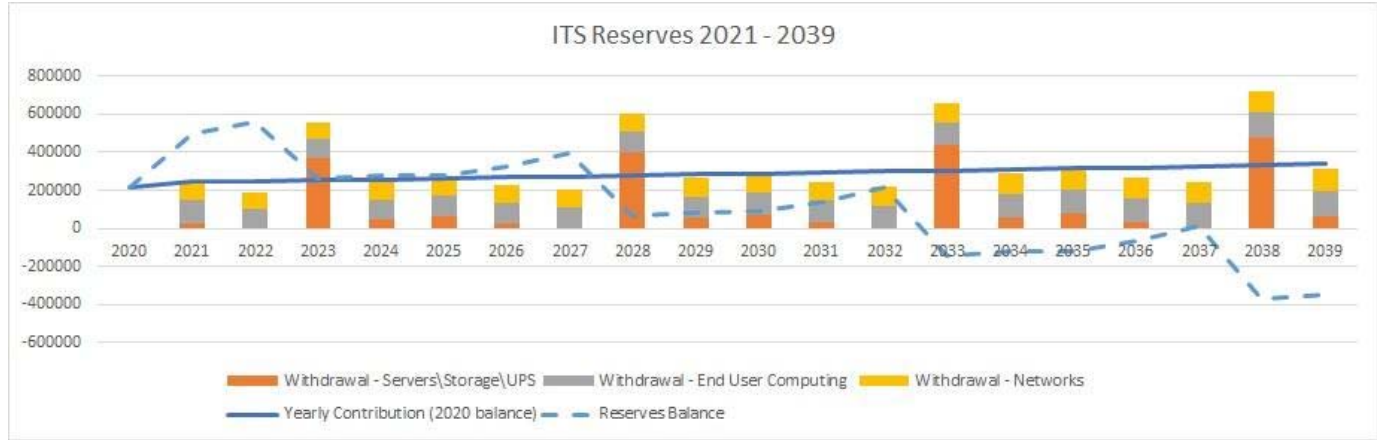
ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing, Network, Server and Printers		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	IT-2021-R02 ITS Vehicle		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Yearly contribution to replace ITS service vehicle. Approximate replacement cost \$50,000 Current reserves: \$33,000 Replacement cost expected: \$50,000 Replacement year: 2024
Impact (Justification/Consequence) Functional and available IT service vehicle required to maintain services in remote buildings where on-site work is required. Transportation of large items such as printers, servers and ITS tools. Failing to have a vehicle dedicated and available would affect service timelines and affect ability for staff to perform their County tasks.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	35,000	7,000	7,000	7,000	7,000	7,000
	35,000	7,000	7,000	7,000	7,000	7,000
Expenditures Total	35,000	7,000	7,000	7,000	7,000	7,000

Attributes		
Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	IT - Vehicle	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2023-001 Printers - Copiers - Multifunction Devices		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Impact (Justification/Consequence)

Extending printing systems beyond support could result in system instability, unavailability or poor quality. Providing staff with modern and available print resources allows them to perform their tasks as efficiently as possible.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Printers/Copiers	5,000	5,000				
	5,000	5,000				
Expenditures Total	5,000	5,000				
Funding						
Reserves	5,000	5,000				
Funding Total	5,000	5,000				

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	



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2023 - 2027 Budget and Forecast

Human Resources Project Reports

ORGANIZATION

Capital Projects

Project	WE-2021-001 Furniture and Fixtures- Upgrade to standing desk		
Department	Human Resources Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

The department has been on a schedule to enhance the workstations by providing staff with sit stand desk components.

Impact (Justification/Consequence)

Sit Stand stations allow you to alternate between sitting and standing whilst you work elevating and lowering the desktop to different heights and posture. With this comes many health benefits.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	12,500	2,500	2,500	2,500	2,500	2,500
	12,500	2,500	2,500	2,500	2,500	2,500
Expenditures Total	12,500	2,500	2,500	2,500	2,500	2,500

Attributes

Attribute	Value	Comment
Department	Workplace Engagement Services	
Program	Human Resources Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link	00	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	WE-2021-002 Software Program Enhancements		
Department	Human Resources Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Annual Software Enhancement to the Avanti Software - including custom work to align with the County Processes

Impact (Justification/Consequence)

Lean and streamline the processes with automation.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Desktop Software Pool	55,000	11,000	11,000	11,000	11,000	11,000
	55,000	11,000	11,000	11,000	11,000	11,000
Expenditures Total	55,000	11,000	11,000	11,000	11,000	11,000

Attributes

Attribute	Value	Comment
Department	Workplace Engagement Services	
Program	Human Resources Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	WE-2021-R01 Transfer to Reserves Avanti Computer Upgrade -Desktop Software		
Department	Human Resources Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Continuing building a reserve for future replacement of the Avanti software.

Impact (Justification/Consequence)

To build the reserve to replacement current software reducing the impact to the budget in the year of transition.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves IT	105,000	21,000	21,000	21,000	21,000	21,000
	105,000	21,000	21,000	21,000	21,000	21,000
Expenditures Total	105,000	21,000	21,000	21,000	21,000	21,000

Attributes

Attribute	Value	Comment
Department	Workplace Engagement Services	
Program	Human Resources Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	WE - Computer Software	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	



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2023 - 2027 Budget and Forecast

Paramedic Services Project Reports

ORGANIZATION

Capital Projects

Project	PS-2021-002 Power Stretcher Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

We purchase 2 new stretchers (6 year cycle)when we purchase ambulances to keep our maintenance costs toaminimum

Impact (Justification/Consequence)

Stretcher breakdowns and very costly repairs

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Defibs/Stretchers	323,500	70,000	72,000	51,000	76,500	54,000
	323,500	70,000	72,000	51,000	76,500	54,000
Expenditures Total	323,500	70,000	72,000	51,000	76,500	54,000

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-003 Furniture & Fixtures		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

We replace furniture in the stations on a rotational base.

Impact (Justification/Consequence)

Furniture has high usage and used everyday we replace worn out furniture before it fails.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	57,515	10,815	11,150	11,500	11,850	12,200
	57,515	10,815	11,150	11,500	11,850	12,200
Expenditures Total	57,515	10,815	11,150	11,500	11,850	12,200

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-004 Equipment Other SC, Scoop, Bags		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Stairchair and Scoop stretchers get purchased every year and are on a 6 year replacement cycle like the ambulances are.

Impact (Justification/Consequence)

keeps maintenance costs lower and the chance of failure to a minimum

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Other	139,829	22,889	30,276	23,814	31,500	31,350
	139,829	22,889	30,276	23,814	31,500	31,350
Expenditures Total	139,829	22,889	30,276	23,814	31,500	31,350

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-R01 transfer to reserves for medical equipment		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Defibrillators,oxygen regulators,equipment bags,manikins,powerload replacement

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	720,000	144,000	144,000	144,000	144,000	144,000
	720,000	144,000	144,000	144,000	144,000	144,000
Expenditures Total	720,000	144,000	144,000	144,000	144,000	144,000

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Medical Equipment	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-R02 transfer to reserves for Tablets, printer		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves IT	75,000	15,000	15,000	15,000	15,000	15,000
	75,000	15,000	15,000	15,000	15,000	15,000
Expenditures Total	75,000	15,000	15,000	15,000	15,000	15,000

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Computer Hardware	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2022-002 Computers & Mounts for Vehicles		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Tablets in Ambulances and Supervisor Vehicles due for replacement
This piece of equipment is used on every call, usage is extremely high

Impact (Justification/Consequence)

End of life cycle and repairs are costly out of warranty

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Computer Pool	88,500					88,500
	88,500					88,500
Expenditures Total	88,500					88,500
Funding						
Reserves	88,500					88,500
Funding Total	88,500					88,500

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2022-004 Community Paramedicine for Long-Term Care Capital		
Department	EMS Operations		
Version	03.1 1st Council Review	Year	2023

Description
Project Description <div></div>
Impact (Justification/Consequence) <div></div>
Link to Other Initiatives <div></div>

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Defibs/Stretchers	8,500	6,750	1,750			
Vehicles -Licenced	21,250	21,250				
	29,750	28,000	1,750			
Expenditures Total	29,750	28,000	1,750			
Funding						
Provincial Capital Revenues	29,750	28,000	1,750			
Funding Total	29,750	28,000	1,750			

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Operations	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2023-001 Ambulance Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Vehicles -Licenced	784,294	784,294				
	784,294	784,294				
Expenditures Total	784,294	784,294				

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2023-002 Paramedic Stations Communications Boards		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description
Project Description TV monitors for 7 stations to be used as communication tool
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Projector Pool	19,000	19,000				
	19,000	19,000				
Expenditures Total	19,000	19,000				
Funding						
Reserves	19,000	19,000				
Funding Total	19,000	19,000				

Operating Impact						
	Total	2023	2024	2025	2026	2027
Consultant Services	12,500	12,500				
Maintenance - Computer Software	8,160		2,040	2,040	2,040	2,040
Trsf fr Reserves - for Operating	(12,500)	(12,500)				
Total	8,160	0	2,040	2,040	2,040	2,040

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Paramedic Services	211-1120-PROJ
Program Funding		
Pressure Category		

ORGANIZATION

Capital Projects

Project	PS-2023-002 Paramedic Stations Communications Boards		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Attributes

Attribute	Value	Comment
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-001 Ambulance & Supervisor Vehicle Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle. We replace the supervisor vehicles on a 3 yr cycle due to the high mileage > 450,000

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Vehicles -Licenced	686,112		686,112			
	686,112		686,112			
Expenditures Total	686,112		686,112			

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-003 powerload + Installation		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

powerload for additional vehicle in the fleet as per Strategic Plan with the addition of the Kincardine 12 hour shift addition in 2024

Impact (Justification/Consequence)

not enough spare vehicles in the fleet due to extra vehicles on the road to maintain service levels ie: spare vehicle utilized for Sauble Beach

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Defibs/stretchers	387,000	33,000	102,000	70,000	108,000	74,000
	387,000	33,000	102,000	70,000	108,000	74,000
Expenditures Total	387,000	33,000	102,000	70,000	108,000	74,000
Funding						
Reserves	103,000	33,000	34,000		36,000	
Funding Total	103,000	33,000	34,000		36,000	

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Medical Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-004 Holyrood Station		
Department	EMS Operations		
Version	03.1 1st Council Review	Year	2023

Description
Project Description as per the Strategic Plan initiative. Placement of this station here will help with cross border billing in Huron and alleviate the call demands in the southwest of the county
Impact (Justification/Consequence) Maintain service
Link to Other Initiatives service levels

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	2,500,000		2,500,000			
	2,500,000		2,500,000			
Expenditures Total	2,500,000		2,500,000			
Funding						
Debt	2,500,000		2,500,000			
Funding Total	2,500,000		2,500,000			

Operating Impact						
	Total	2023	2024	2025	2026	2027
Long Term Debt Principal Amount	487,887			162,629	162,629	162,629
Total	487,887			162,629	162,629	162,629

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Operations	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Steve Schaus	
Expected Completion	Q2 2025	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2025-001 Tobermory Windows & Doors Replacement		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Asset management plan suggests windows and doors should be replaced

Impact (Justification/Consequence)

windows and doors 25 yrs old/not as energy efficient as new windows and doors would be

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	20,000			20,000		
	20,000			20,000		
Expenditures Total	20,000			20,000		

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2025-003 Ambulance Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle 2026 we will need an additional complete(power cot and power load) ambulance per the Strategic Plan initiative with an additional 12 hr vehicle in Port Elgin

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Vehicles -Licenced	1,909,441			585,224	712,972	611,245
	1,909,441			585,224	712,972	611,245
Expenditures Total	1,909,441			585,224	712,972	611,245

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

2023 - 2027 Budget
and Forecast



Be an explorer.

Transportation & Environmental Services Project Reports

ORGANIZATION

Capital Projects

Project	TS-2020-005 Security for shops		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

The funds allocated in 2020 and 2022 funds are being carried over and additional funds are requested in 2023 to complete the works. A total of \$570,000 is required with \$450,000 for gates and fencing (2024/2025), \$100,000 for surveillance (2023). \$20,000 for swipe access door locks (2023).

Impact (Justification/Consequence)

The recommendations are an outcome of a violence assessment (2020) and review of past incidents. The County as an employer has a responsibility to follow the recommendations in an appropriate time frame and to protect employees in terms of health and safety.

Link to Other Initiatives

Facility maintenance and management.

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology -Other	470,000	20,000	225,000	225,000		
	470,000	20,000	225,000	225,000		
Expenditures Total	470,000	20,000	225,000	225,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2025	
Business Plan Link	Improve Efficiencies and Services and Planning for Infrastructure Renewal	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

TS-2020-025 Fischer Bridge Repair

Bridges and Culverts Capital	
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03.1 1st Council Review

2023

Project Description

Asset ID 443

Impact (Justification/Consequence)

Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027

Attributes		
Attribute	Value	Comment

Department	Transportation & Environmental Services
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Program	Bridges and Culverts Capital
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Year of Project Introduction	2020
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Is this a Transfer to Reserve Project?	No
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Project Manager

Expected Completion

Business Plan Link

Strategic Plan Link

Reserve Fund (if used)

Program Funding

Pressure Category

Approval Status	Approved
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ORGANIZATION

Capital Projects

Project	TS-2021-002 Repairs Stoney Creek Culvert		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description CulvertReplacement Asset ID # 1203
Impact (Justification/Consequence) EnvironmentalImprovement
Link to Other Initiatives First Nation consultation

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Culvert Project	600,000			600,000		
	600,000			600,000		
Expenditures Total	600,000			600,000		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Delivery Capital	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

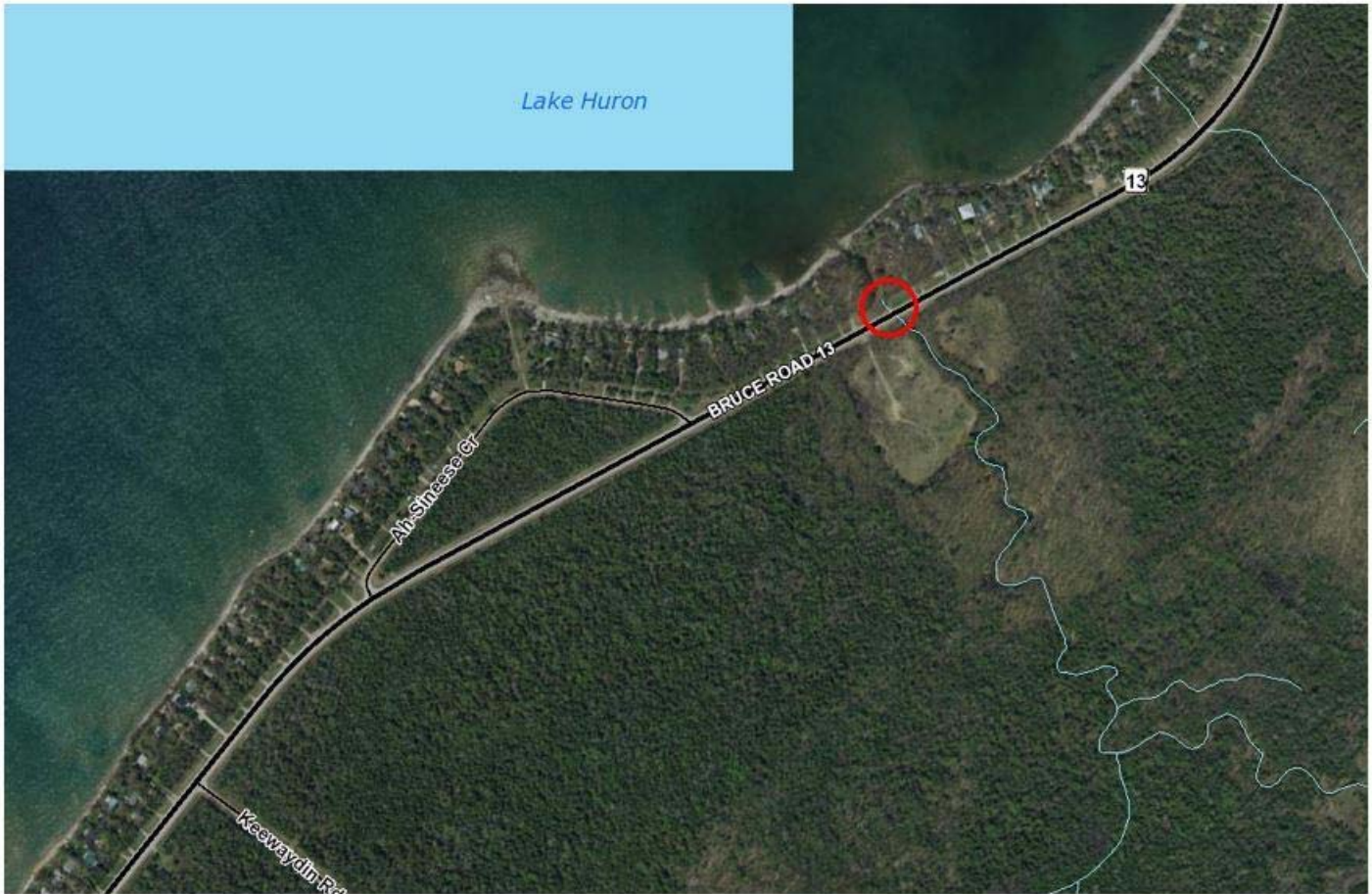
Capital Projects

Project	TS-2021-002 Repairs Stoney Creek Culvert		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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Stoney Creek Culvert



ORGANIZATION

Capital Projects

Project	TS-2021-004 Repair Robinson B line & Blackwell Bridges		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Robinson B Line Asset ID #584
Blackwell Asset ID # 1182

Impact (Justification/Consequence)

To extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	1,000,000		1,000,000			
	1,000,000		1,000,000			
Expenditures Total	1,000,000		1,000,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Delivery of capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Bridge Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-004 Repair Robinson B line & Blackwell Bridges		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-005 Replace Teeswater Bridge BR3 Paisley		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

2023 is the second phase of construction for the bridge.

Impact (Justification/Consequence)

Bridge is under construction, and necessary to complete to maintain Bruce Road 3 connectivity.

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	3,653,100	3,189,000	464,100			
Transfer to Reserves Working Capital	1,180,391	510,906	669,485			
	4,833,491	3,699,906	1,133,585			
Expenditures Total	4,833,491	3,699,906	1,133,585			
Funding						
Federal Capital Revenues	2,200,458	2,200,458				
Funding Total	2,200,458	2,200,458				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Delivery of capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Municipal/Debt/Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

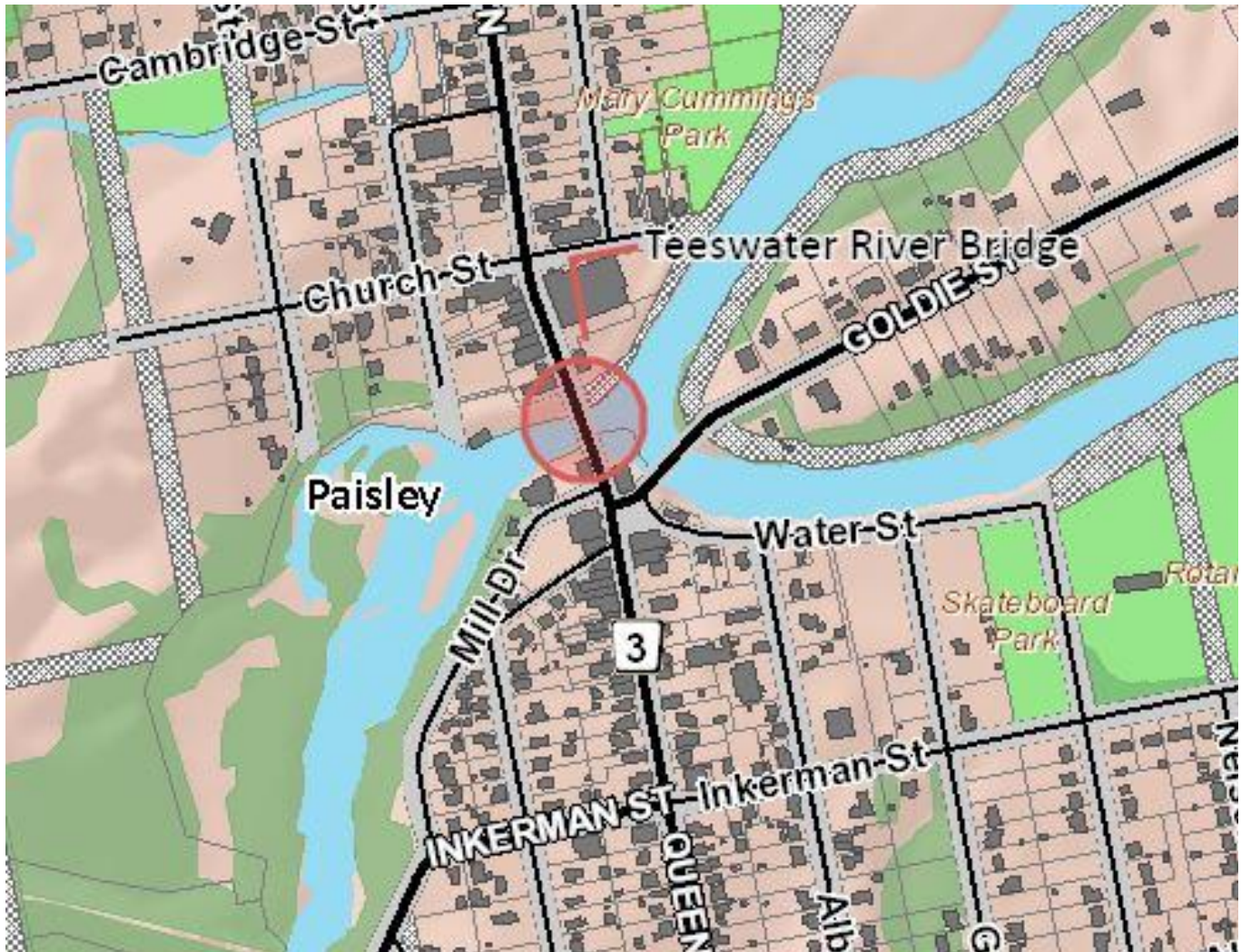
ORGANIZATION

Capital Projects

Project	TS-2021-005 Replace Teeswater Bridge BR3 Paisley		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-006 Repair Superstructure Sweiger Bridge BR 10		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Repair superstructure

Impact (Justification/Consequence)

To extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	600,000		600,000			
	600,000		600,000			
Expenditures Total	600,000		600,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2024	
Business Plan Link	Deliver Capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

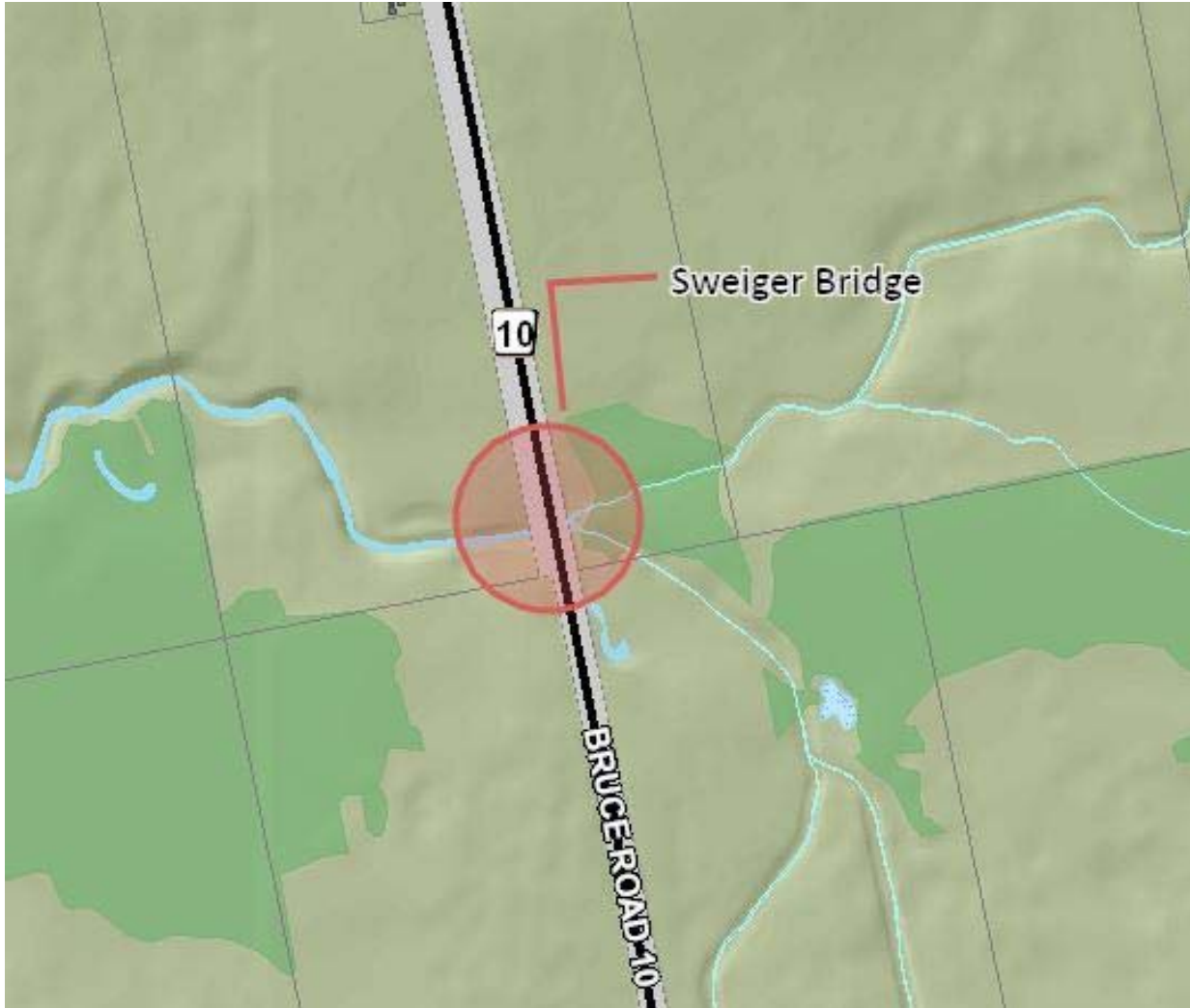
ORGANIZATION

Capital Projects

Project	TS-2021-006 Repair Superstructure Sweiger Bridge BR 10		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-010 Repair Silver Creek Culvert-Durham St. (Walkerton)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Repairs
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Culvert Project	88,000		88,000			
	88,000		88,000			
Expenditures Total	88,000		88,000			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-010 Repair Silver Creek Culvert-Durham St. (Walkerton)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-011 Repair Schenk Bridge - BR 3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Works to fix the expansion joints on both sides of the bridge

Impact (Justification/Consequence)

Maintenance of infrastructure for safety of users.

Link to Other Initiatives

Asset Management Plan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	180,000	180,000				
	180,000	180,000				
Expenditures Total	180,000	180,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

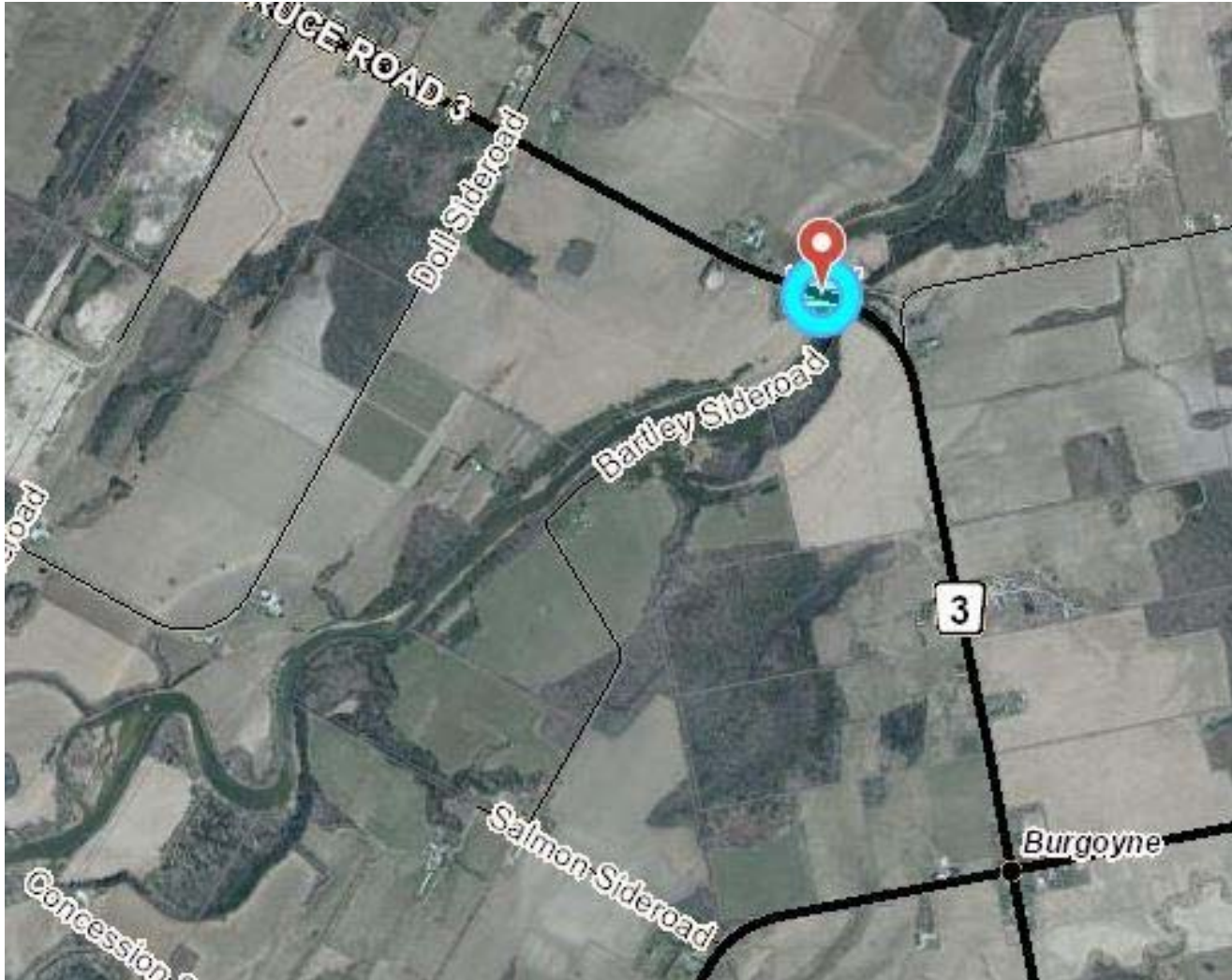
ORGANIZATION

Capital Projects

Project	TS-2021-011 Repair Schenk Bridge - BR 3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

P:\Budgets\2023\Department Support\T&ES\TS-2021-011 Schenks Bridge Location Map.JPG



ORGANIZATION

Capital Projects

Project	TS-2021-014 Replace Durham St. Bridge BR 4 Walkerton		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

2023 will see the completion of the Municipal Class EA process and the start of the design for the proposed solution. Construction is expected in 2025.
Asset ID #431 represents the Durham Street bridge in Walkerton.

Impact (Justification/Consequence)

Replacement of the existing bridge at the end of its useful life.

Link to Other Initiatives

Asset management Plan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	9,950,000	50,000	250,000	6,000,000	3,200,000	450,000
Transfer to Reserves Working Capital	2,735,354		1,307,495		1,427,859	
	12,685,354	50,000	1,557,495	6,000,000	4,627,859	450,000
Expenditures Total	12,685,354	50,000	1,557,495	6,000,000	4,627,859	450,000
Funding						
Federal Capital Revenues	4,400,916			2,200,458	2,200,458	
Reserves	2,735,354			2,434,040		301,314
Funding Total	7,136,270			4,634,498	2,200,458	301,314

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2027	
Business Plan Link	Deliver capital program, Financing and planning for infrastructure renewal	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Municipal contribution	
Pressure Category	Maintain Services	
Approval Status	Approved	

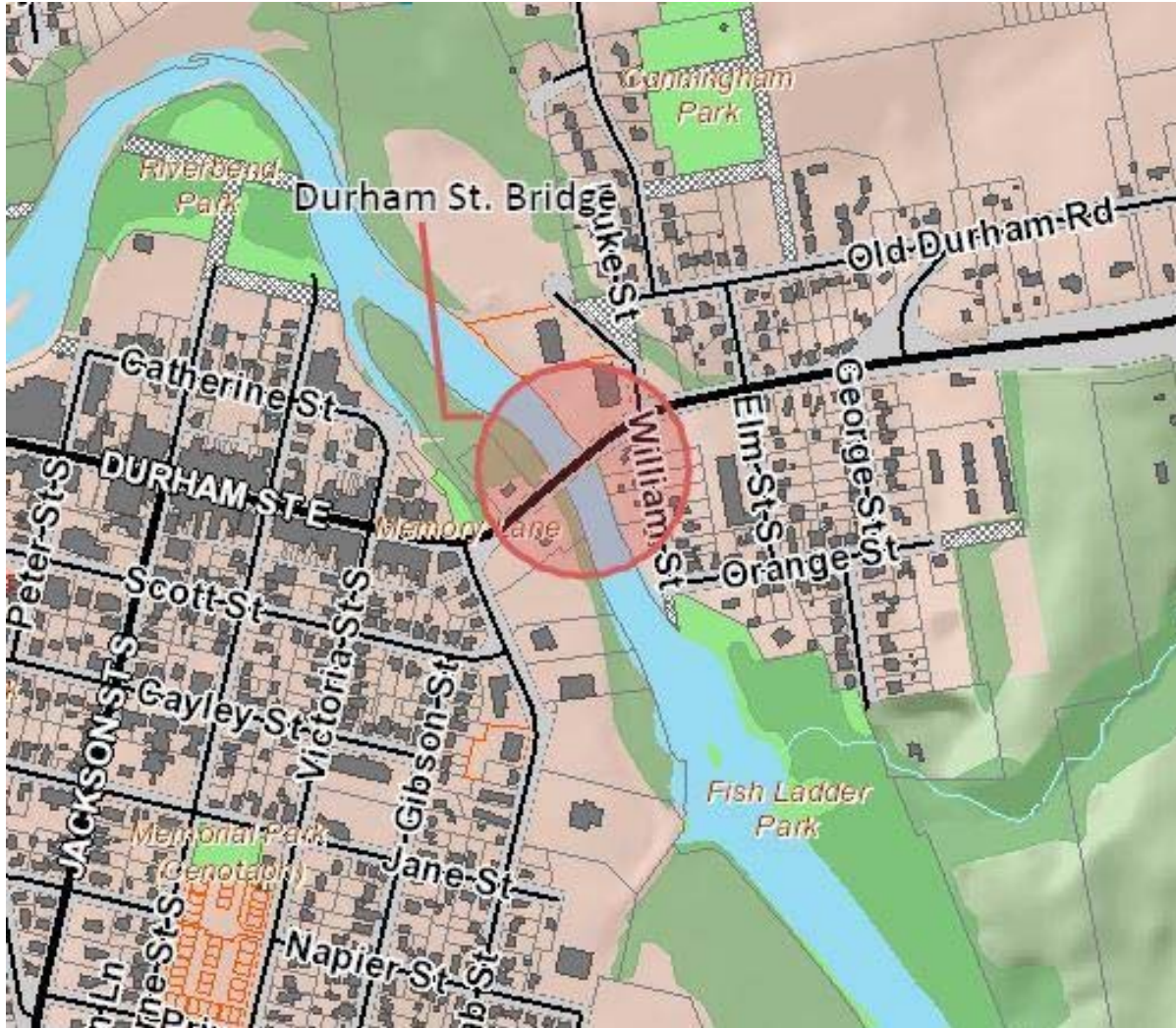
ORGANIZATION

Capital Projects

Project	TS-2021-014 Replace Durham St. Bridge BR 4 Walkerton		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-017 Replace Culvert ID# 8628200 2.4 km East of HWY 21		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replacement of the culvert identified as Asset ID #1224 in conjunction with Huron County. Design work was complete in 2022 and construction will take place in 2023.

Impact (Justification/Consequence)

Replacement of the culvert at the end of useful life.

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Culvert Project	400,000	400,000				
	400,000	400,000				
Expenditures Total	400,000	400,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital program, Financing and Planning for Infrastructure Renewal	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

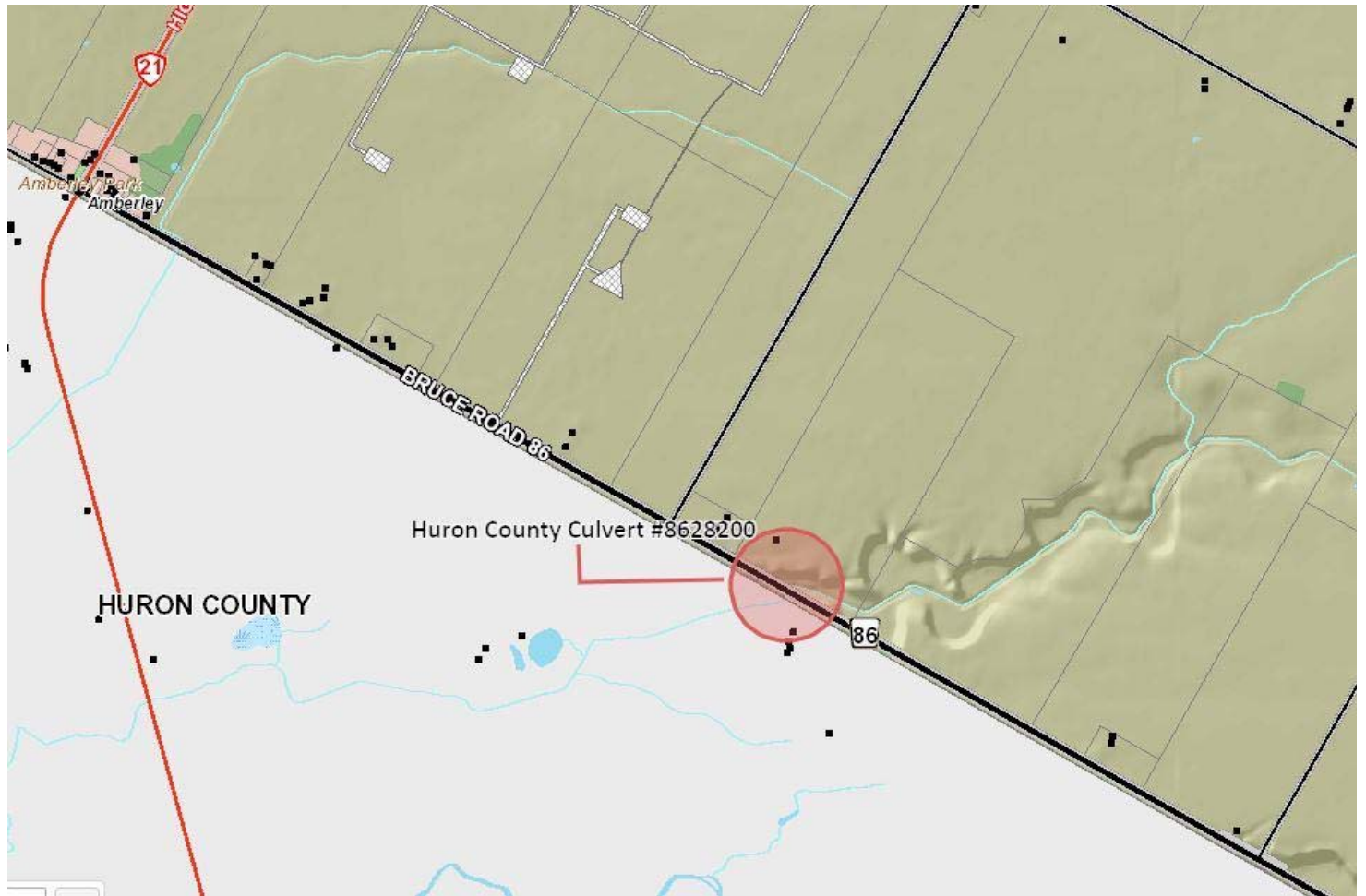
ORGANIZATION

Capital Projects

Project	TS-2021-017 Replace Culvert ID# 8628200 2.4 km East of HWY 21		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-018 Rehabilitation and Reconstruction of West Road		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Ongoing EA process for future improvement to that road section

Impact (Justification/Consequence)

Health and Safety/Unsafe roadway

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	4,280,000		80,000	200,000		4,000,000
	4,280,000		80,000	200,000		4,000,000
Expenditures Total	4,280,000		80,000	200,000		4,000,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Amanda Froese	
Expected Completion	Q4 2027	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Cold in Place recycling
Impact (Justification/Consequence) To extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	1,300,000		20,000	1,280,000		
	1,300,000		20,000	1,280,000		
Expenditures Total	1,300,000		20,000	1,280,000		
Funding						
Reserves	21,588			21,588		
Funding Total	21,588			21,588		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Develop Key Performance Indicators (KPIs) that are meaningful and report on them	
Reserve Fund (if used)		
Program Funding	Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

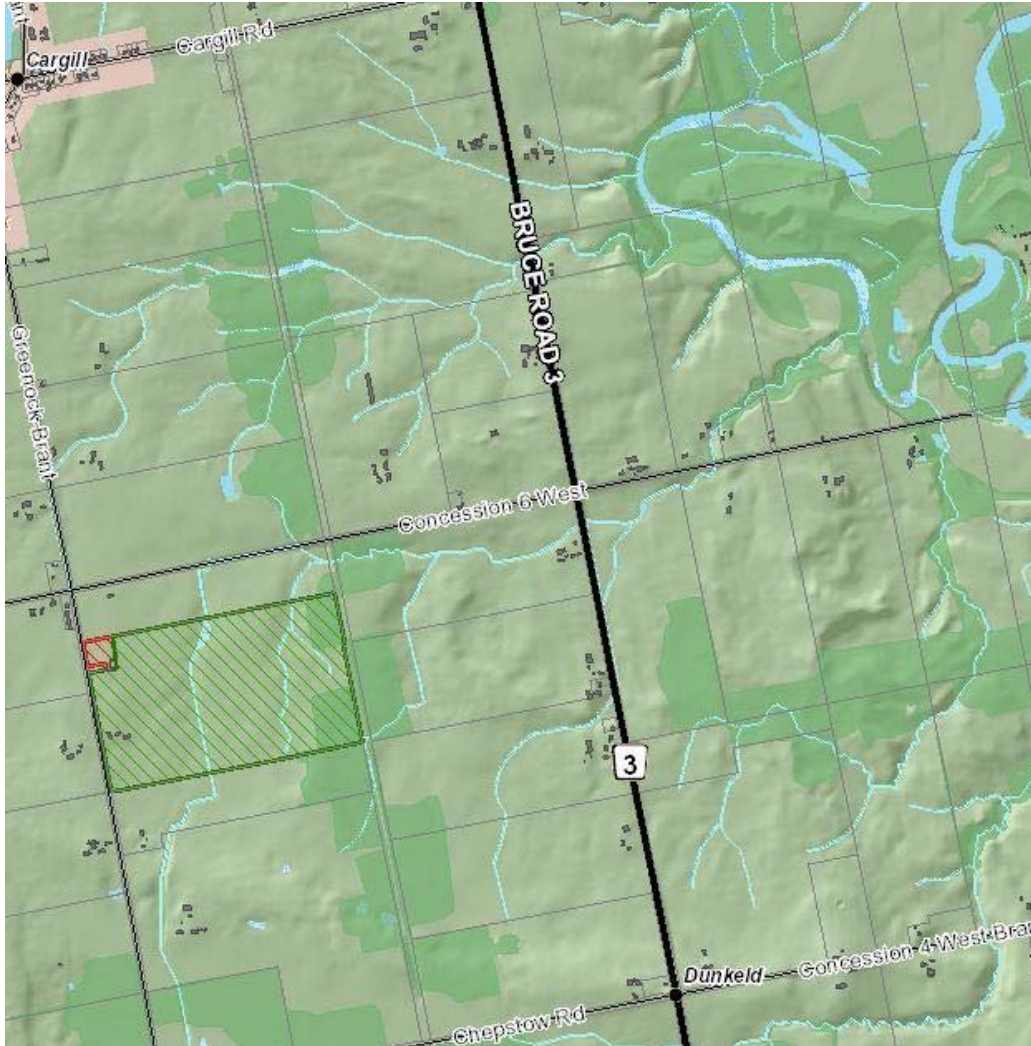
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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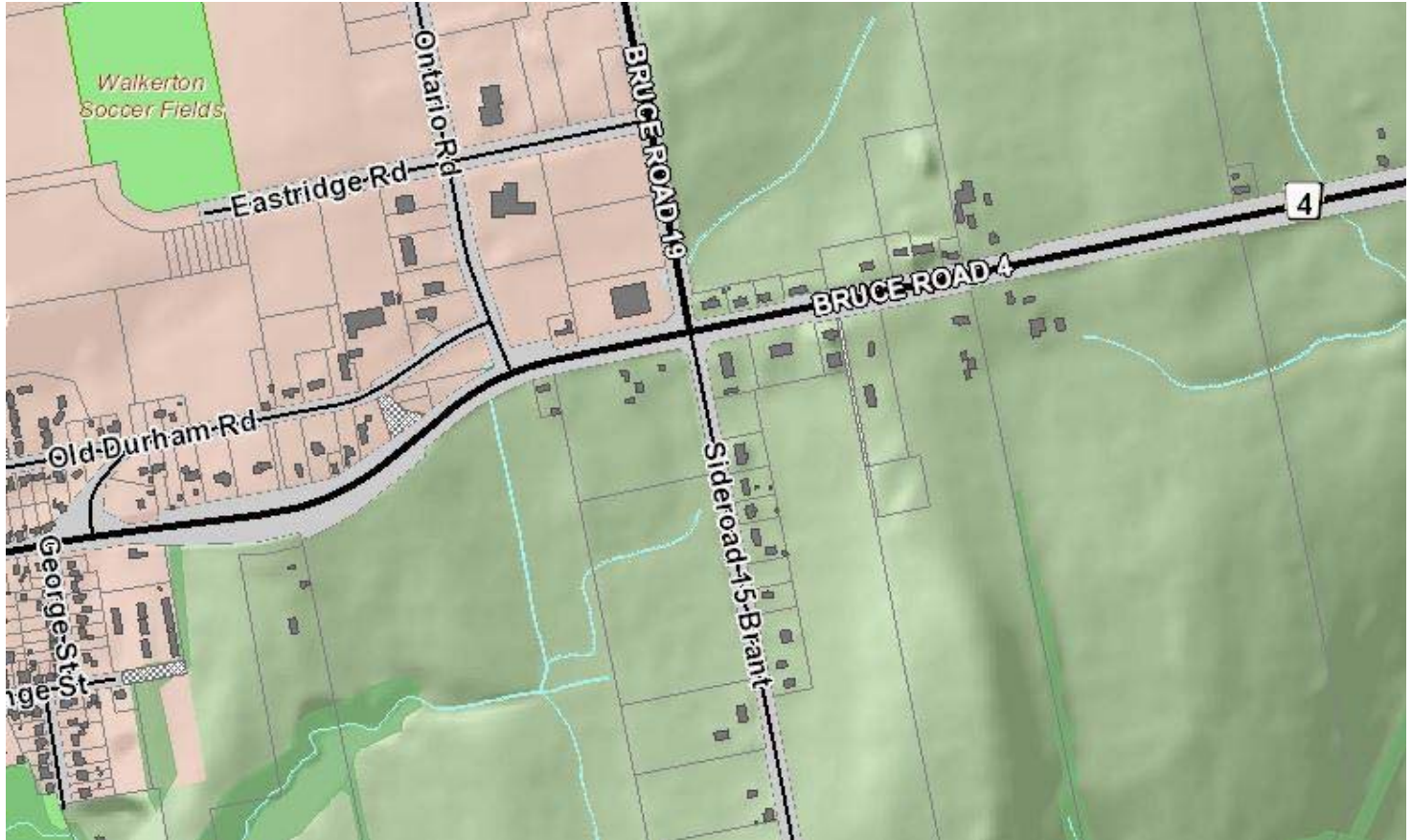
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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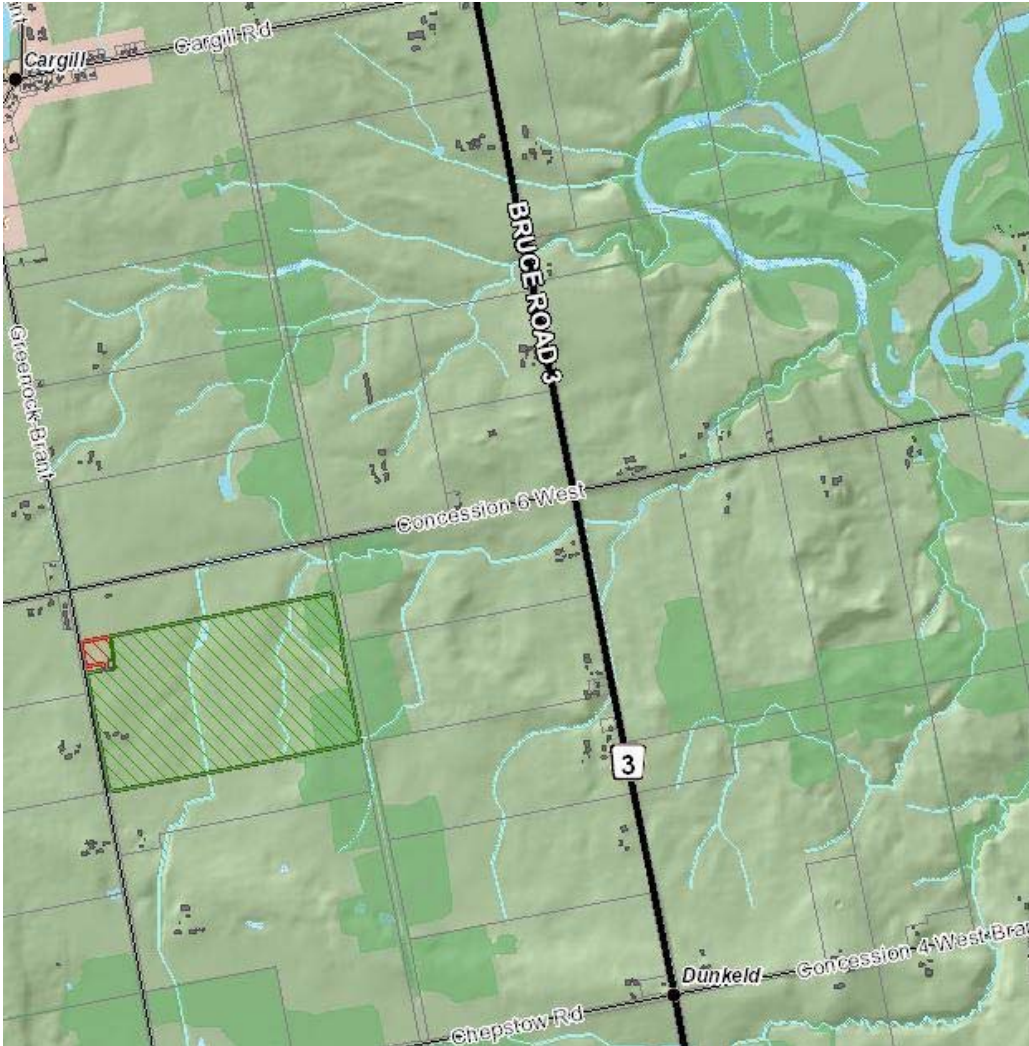
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-022 Bruce Rd. 6A East		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Work in 2023 to include:

- Phase 1 construction from Mildmay to Deemerton.
- Phase 2 design and tender document preparation.

Impact (Justification/Consequence)

Replacement of asset at end of its useful life and improved safety to users.

Link to Other Initiatives

Asset management Plan

Strategic Plan to find efficiencies and improved services

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	7,000,000	2,000,000	5,000,000			
	7,000,000	2,000,000	5,000,000			
Expenditures Total	7,000,000	2,000,000	5,000,000			
Funding						
Federal Capital Revenues	2,200,458		2,200,458			
Reserves	900,000	900,000				
Funding Total	3,100,458	900,000	2,200,458			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2024	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Levy/Reserve/Federal/Provincial ICIP	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-022 Bruce Rd. 6A East		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-029 Bruce Rd. 33-Pre-eng/realignment/New construction/Phase 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Realignment of Bruce Rd 33-Multi year project
Impact (Justification/Consequence)
Improve traffic flow
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	3,150,000					3,150,000
	3,150,000					3,150,000
Expenditures Total	3,150,000					3,150,000
Funding						
Federal Capital Revenues	2,200,458					2,200,458
Funding Total	2,200,458					2,200,458

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2027	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Municipal contribution/Gas tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-029 Bruce Rd. 33-Pre-eng/realignment/New construction/Phase 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-030 Bruce Rd. 23 (Roundabout)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Intersectionimprovement
Impact (Justification/Consequence)
health and Safety/Improve traffic flow
Link to Other Initiatives
Assetmanagement

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	2,400,000			2,400,000		
	2,400,000			2,400,000		
Expenditures Total	2,400,000			2,400,000		
Funding						
Provincial Capital Revenues	1,333,134			1,333,134		
Funding Total	1,333,134			1,333,134		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	600,000 from working Capital, 150,000 from Non Dept, 72,000 from Roads
Program Funding	Levy/Municipal contribution/Reserve	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-030 Bruce Rd. 23 (Roundabout)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-046 Accessibility Upgrades		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Paisley Washroom renovation for accessibility compliance.
Impact (Justification/Consequence) Non-compliance.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	398,508		94,702	83,346	220,460	
	398,508		94,702	83,346	220,460	
Expenditures Total	398,508		94,702	83,346	220,460	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2025	
Business Plan Link	Deliver facility maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Provincially Legislated	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-048 Capital Housing-Vehicle/Equipment		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Fleet replacement as per long term capital equipment replacement schedule.

- \$38,000 Broom,
- \$25,000 Flail Mower,
- \$100,000 shoulder spreader.
- \$360,000 tandem snow plow
- \$110,000 2 pick-up truck

Impact (Justification/Consequence)

There is an increased cost to maintain old vehicles and equipment and increased risk of failure. The County's level of service is reduced with equipment out of service.

Link to Other Initiatives

Asset Management Plan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Operational	171,720	34,666	33,000	34,000	34,680	35,374
Vehicles -Licenced	3,148,900	550,000	535,300	368,000	842,100	853,500
Machinery	1,293,800	163,000	616,300	366,500	80,000	68,000
	4,614,420	747,666	1,184,600	768,500	956,780	956,874
Expenditures Total	4,614,420	747,666	1,184,600	768,500	956,780	956,874
Funding						
Reserves	771,000		317,000		260,000	194,000
Other	144,812	20,000	33,000	30,000	30,600	31,212
Funding Total	915,812	20,000	350,000	30,000	290,600	225,212

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2023	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	No Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-049 Walkerton Shop - Options Analysis		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

\$75,000 for Architect for options analysis with concepts and cost estimates. Required due to H&S and accessibility issues, storage requirements, failing sand and salt storage facility and lack of departmental office space.

Cost of Analysis to be drawn from Walkerton Sand Shed Reserve.

Impact (Justification/Consequence)

H&S issues with mechanics bay and winter storage of plow equipment. Accessibility issues with working spaces on split floors where materials and equipment are carried up and down stairs. Failing salt sand storage facility where not financially viable to fix.

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	9,500,000		500,000	9,000,000		
	9,500,000		500,000	9,000,000		
Expenditures Total	9,500,000		500,000	9,000,000		
Funding						
Debt	9,000,000			9,000,000		
Funding Total	9,000,000			9,000,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q3 2023	
Business Plan Link	Deliver of capital housing program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	T&ES - Walkerton Sand Shed	
Program Funding	Levy/Reserve	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-053 Repair Bridge BR 40 (4km west of BR 3)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Asset ID #603
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	335,000		335,000			
	335,000		335,000			
Expenditures Total	335,000		335,000			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-054 Trails-CN "A" Gravel		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replacement of gravel surface to improve the rail trail condition between Port Elgin and Paisley. This is the last section to be replaced in this work program.

Impact (Justification/Consequence)

Protects the safety of the users and continues the level of service provided by the trails.

Link to Other Initiatives

Asset Management Plan
Trails Master Plan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
A Gravel Material	440,000	100,000	100,000	80,000	80,000	80,000
	440,000	100,000	100,000	80,000	80,000	80,000
Expenditures Total	440,000	100,000	100,000	80,000	80,000	80,000
Funding						
Reserves	70,000	40,000	30,000			
Funding Total	70,000	40,000	30,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - CN Corridor	Savings from previous year's work
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-055 Trails-Fencing		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

To establish property boundaries between County owned and private property

Impact (Justification/Consequence)

Improve relationships with Bruce County residents within our trail network

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Fencing	20,000		5,000	5,000	5,000	5,000
	20,000		5,000	5,000	5,000	5,000
Expenditures Total	20,000		5,000	5,000	5,000	5,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2023	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-R04 Transfer to Working Capital-Wiarton Depot		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Repayment of Wiarton facility that sustained fire damage (complete loss) in 2016
Impact (Justification/Consequence)
Repay working capital
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to reserves Working Capital	113,602	113,602				
	113,602	113,602				
Expenditures Total	113,602	113,602				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Jerry Haan	
Expected Completion		
Business Plan Link	Deliver capital housing program	Repayment of Wiarton Shop
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-R05 Transfer to reserve-Equipment (Vehicle/Machinery)		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Provides safe and reliable vehicles to maintain service level, be compliant with regulations while maximizing efficiencies in the fleet and smoothing the yearly contributions to finance the fleet.

Impact (Justification/Consequence)

Target for minimum balance for machinery/vehicle reserve to equal cost of tandem and machinery purchases.

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	350,000	240,000		110,000		
	350,000	240,000		110,000		
Expenditures Total	350,000	240,000		110,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Jerry Haan	
Expected Completion	Q4 2031	
Business Plan Link	Delivery of operations programs	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	T&ES - Machinery Replacement	330,475 to Rd reserve-Jan 18 CS min
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-002 Repair 1st, 2nd and 3rd Dunblane Bridge-BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
1st Dunblame Asset ID #400
2nd Dunblame Asset ID #404
3rd Dunblame Asset ID #408
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	500,000		20,000	480,000		
Bridge Project	450,000		40,000	410,000		
Bridge Project	930,000		30,000	900,000		
	1,880,000		90,000	1,790,000		
Expenditures Total	1,880,000		90,000	1,790,000		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2026	
Business Plan Link	deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Levy/Reserve	
Pressure Category	Maintain Services	
Approval Status	Approved	

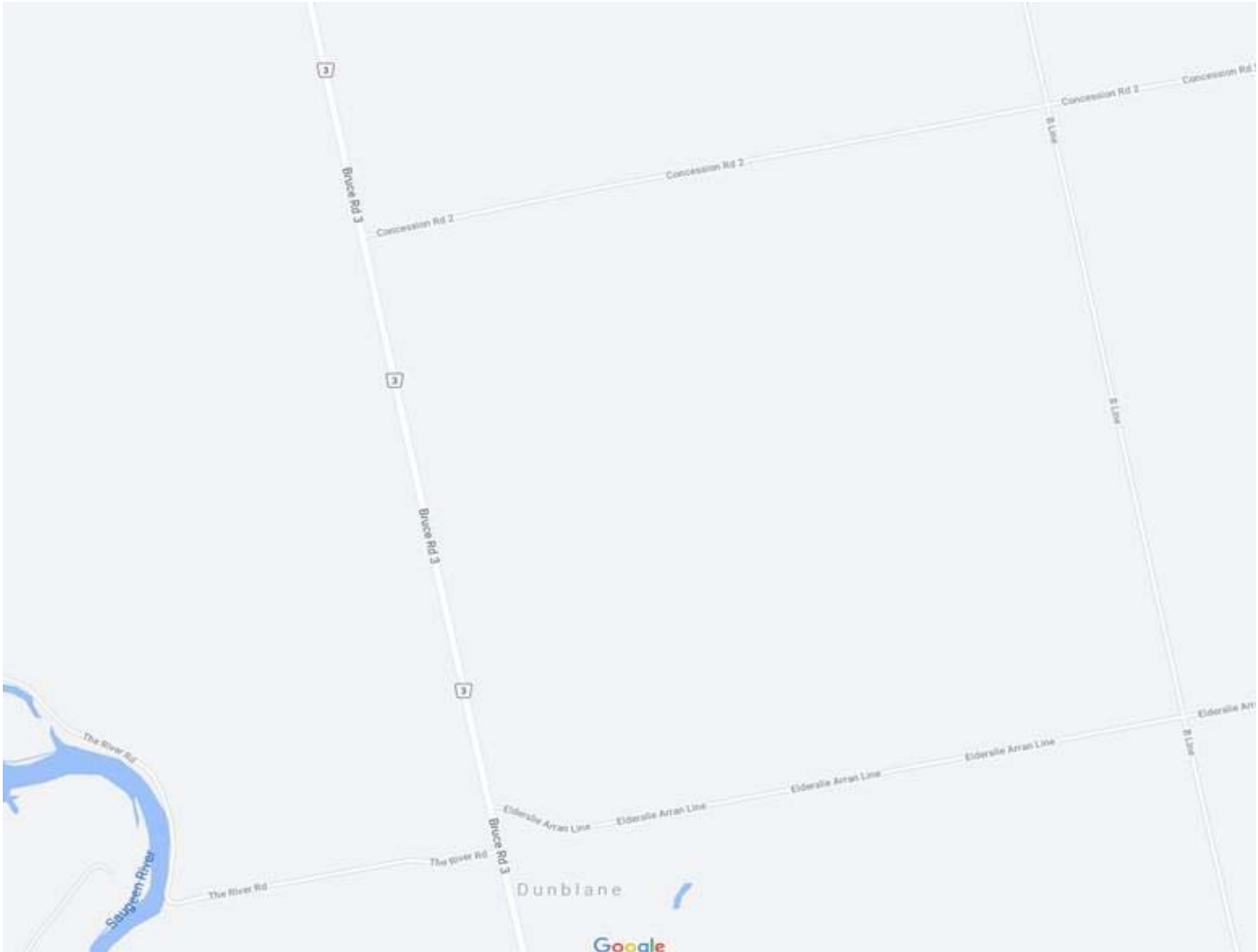
ORGANIZATION

Capital Projects

Project	TS-2022-002 Repair 1st, 2nd and 3rd Dunblane Bridge-BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

P:\Bridges & Culverts\Location (map) - Bridges & Culverts\Bridges\Dunblane Bridge 1st, 2nd, 3rd.jpg



ORGANIZATION

Capital Projects

Project	TS-2022-007 Paisley Backup Generator		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Current generator not compliant with new electrical components. Extension of the 2022 project.

Impact (Justification/Consequence)

Potential of not meeting our service levels

Link to Other Initiatives

Riskmanagement

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Serv Electric Power/Fuel	70,000		70,000			
	70,000		70,000			
Expenditures Total	70,000		70,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q3 2023	
Business Plan Link	Risk managment	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-010 Bruce Road 23 Auto flashing warning road closed ahead sign - Kincardine		
Department	Traffic Operations Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Bruce Road 23 Auto flashing warning sign road closure notification. Replacement for current non-automated sign. Increased costs for materials in 2022 require and additional \$5,000 for 2023.

Impact (Justification/Consequence)

Currently the existing sign has to be manually opened and lights turned on. This is done by Municipality of Kincardine staff. When we close BR23 we do it by automated signs. We wish to upgrade this sign so it can be turned on remotely with the other signs. This section of road is closed multiple times a year.

Link to Other Initiatives

Levels of service

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Signs	5,000	5,000				
	5,000	5,000				
Expenditures Total	5,000	5,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Traffic Operations Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q3 2023	
Business Plan Link	Improve service	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-012 Computer/Electronic Purchases		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Purchase of hardware (tablets, mounting equipment, keyboards etc.) for in vehicle and mobile operations. This is additional to the modip project.

Impact (Justification/Consequence)

The County has purchased software that requires in cab and mobile use of hardware.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Computer Pool	30,000	30,000				
	30,000	30,000				
Expenditures Total	30,000	30,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q2 2023	
Business Plan Link	Communication/Efficiency	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-013 Mechanized Equipment		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Trailmechanizedequipment
Impact (Justification/Consequence)
To add to existing inventory of equipment
Link to Other Initiatives
Increase productivity

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Operational	50,000					50,000
	50,000					50,000
Expenditures Total	50,000					50,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2022	
Business Plan Link	Efficiency/increased productivity	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-001 Repair Station Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Asset ID # 549-Major rehabilitation
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	1,550,000			150,000	1,400,000	
	1,550,000			150,000	1,400,000	
Expenditures Total	1,550,000			150,000	1,400,000	
Funding						
Provincial Capital Revenues	1,333,134				1,333,134	
Funding Total	1,333,134				1,333,134	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2026	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

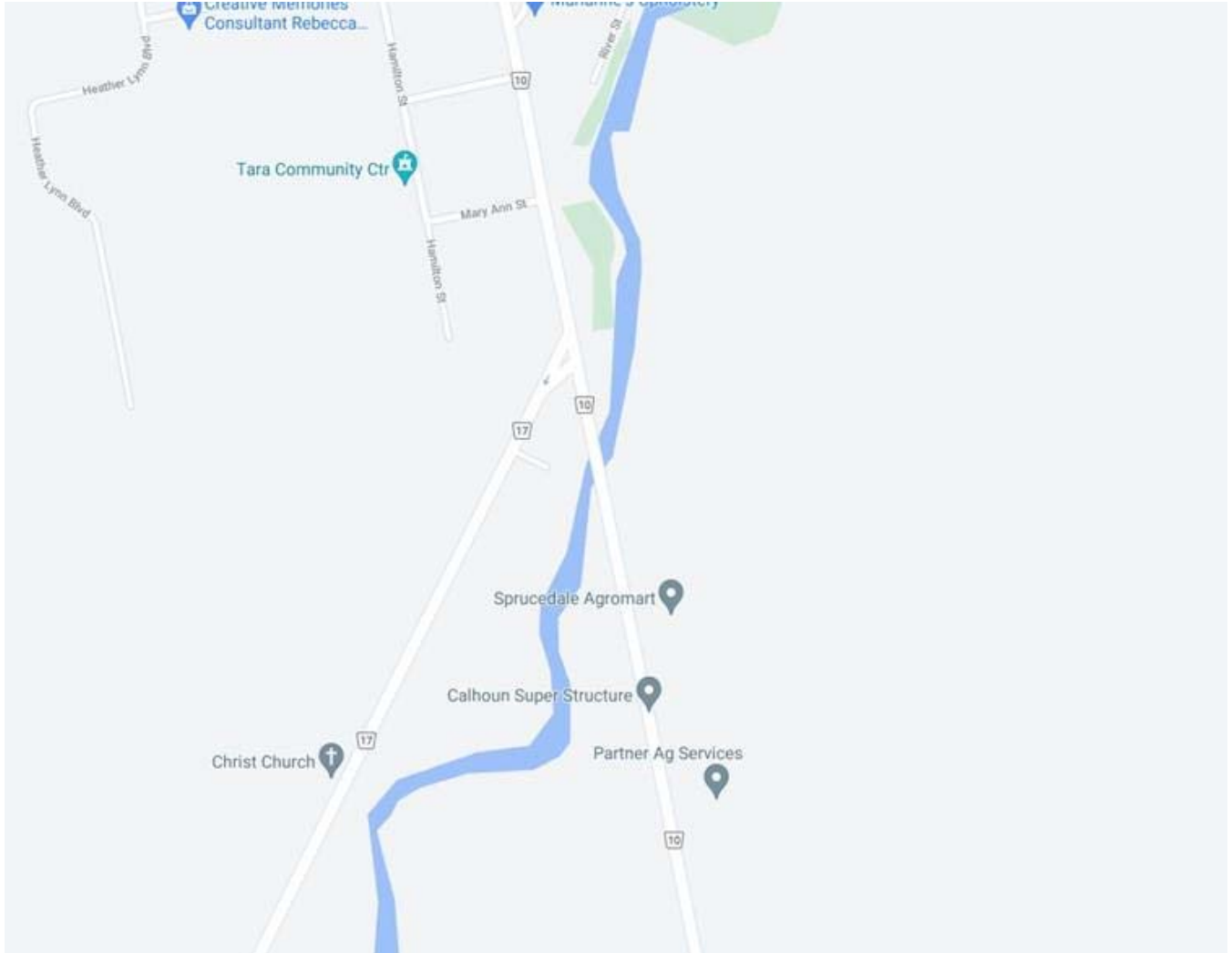
ORGANIZATION

Capital Projects

Project	TS-2023-001 Repair Station Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-002 Surface treatment Microsurface BR 20 & BR 40		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Microsurfacing to extend lifecycle

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	450,000		450,000			
	450,000		450,000			
Expenditures Total	450,000		450,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-003 CIP Recycle BR 3/Dunkeld to Hwy 9) Overlay BR 14 & 20		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	500,000				500,000	
	500,000				500,000	
Expenditures Total	500,000				500,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2026	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-004 CIP BR 9 in place (Barrow Bay to BR 29)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Drainage improvement and road realignment on BR 9
Impact (Justification/Consequence)
Extend lifecycle and correctly align centre line
Link to Other Initiatives
Asset management and road improvement

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	1,203,191		250,000	953,191		
	1,203,191		250,000	953,191		
Expenditures Total	1,203,191		250,000	953,191		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-007 Rehab Campbell Thede Bridge BR 17		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Asset ID -Major rehabilitation
Impact (Justification/Consequence)
Extend Lifecycle
Link to Other Initiatives
Asset Management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	2,030,000			155,000	1,875,000	
	2,030,000			155,000	1,875,000	
Expenditures Total	2,030,000			155,000	1,875,000	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2024	
Business Plan Link	Deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-007 Rehab Campbell Thede Bridge BR 17		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-012 Bruce Road 9 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Reconstruction of a section of roadway that runs through a swampy section, approximately 100m in length, that has shifted and settled. This section has been patched and fix numerous times. The 2023 Capital project aims to complete an engineered long-term fix to the issue.

Impact (Justification/Consequence)

Risk to damage of vehicles/users, or closure of the road without repair.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	198,000	198,000				
	198,000	198,000				
Expenditures Total	198,000	198,000				
Funding						
Provincial Capital Revenues	175,000	175,000				
Funding Total	175,000	175,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q3 2023	
Business Plan Link	Percentage of Roads in Good Conditions (KPIs)	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	OCIF Funding and Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

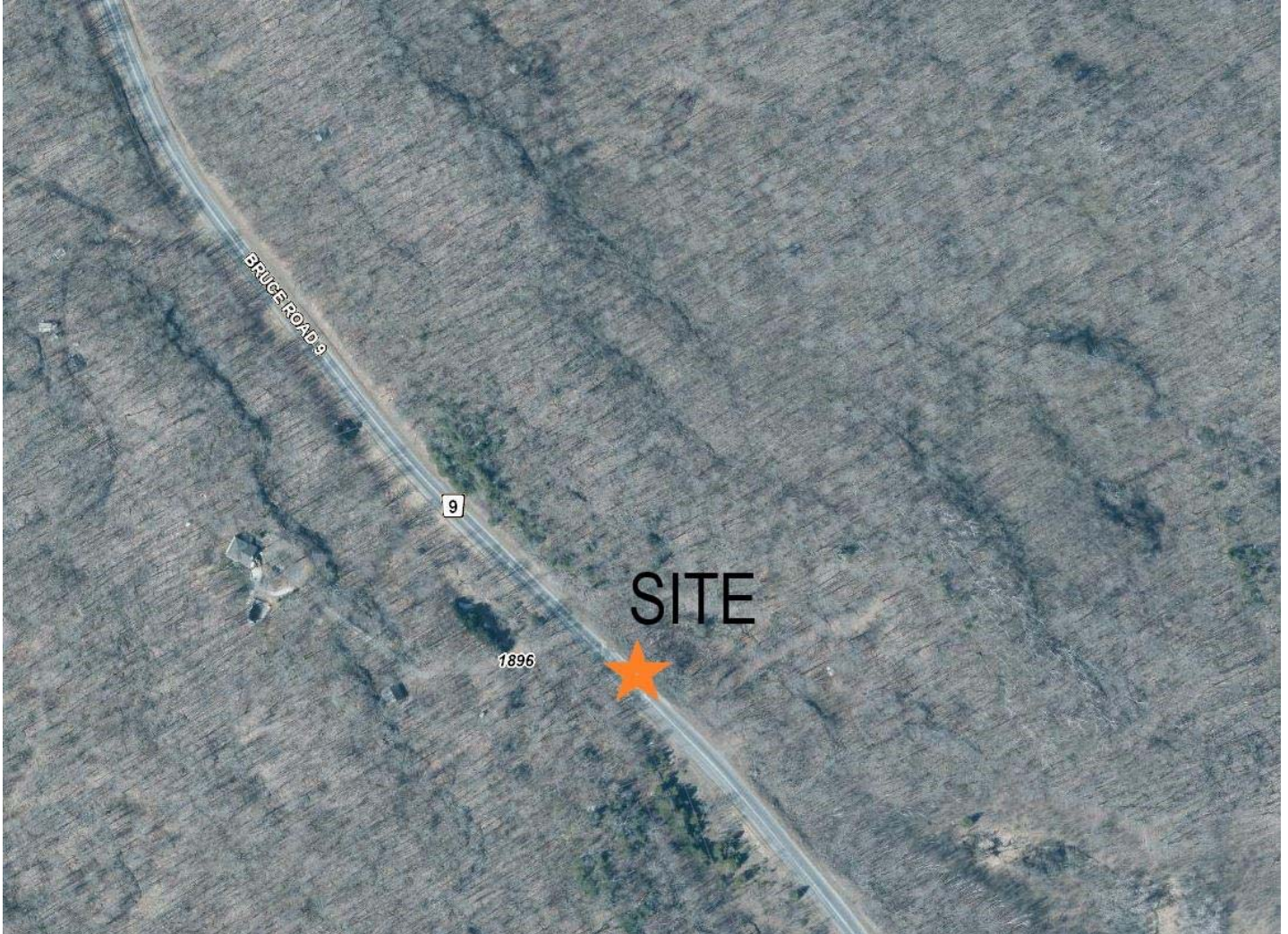
ORGANIZATION

Capital Projects

Project	TS-2023-012 Bruce Road 9 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-013 Bruce Road 20 CIP & Surface		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Construction of cold in place base and surface asphalt application to the stretch from Hwy 9 to Concession 4 (about 4.1km in length). Design to occur in 2023 with construction in 2024.

Impact (Justification/Consequence)

Risk of damage to vehicles/users and potential to close road.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	1,583,500	50,000	1,533,500			
	1,583,500	50,000	1,533,500			
Expenditures Total	1,583,500	50,000	1,533,500			
Funding						
Provincial Capital Revenues	1,333,134		1,333,134			
Funding Total	1,333,134		1,333,134			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2024	
Business Plan Link	Percentage of Roads in good condition (KPIs)	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-013 Bruce Road 20 CIP & Surface		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-014 Bruce Road 2 & Yonge Street PXO		
Department	Traffic Operations Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

In 2022 a traffic study was conducted to evaluate what improvements could be made to the Bruce Rd 2 and Yonge Street Intersection. The findings were that a pedestrian cross-over would provide improved safety measures at the intersection.

Impact (Justification/Consequence)

Public Safety

Link to Other Initiatives

Future Construction of Durham Street Bridge may use Yonge Street as a Detour Route

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	385,000	385,000				
	385,000	385,000				
Expenditures Total	385,000	385,000				
Funding						
Provincial Capital Revenues	350,000	350,000				
Funding Total	350,000	350,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Traffic Operations Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q3 2023	
Business Plan Link	Explore alternative options to improve efficiency and service	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	OCIF Funding & Levy	
Pressure Category	Growth	
Approval Status	Approved	

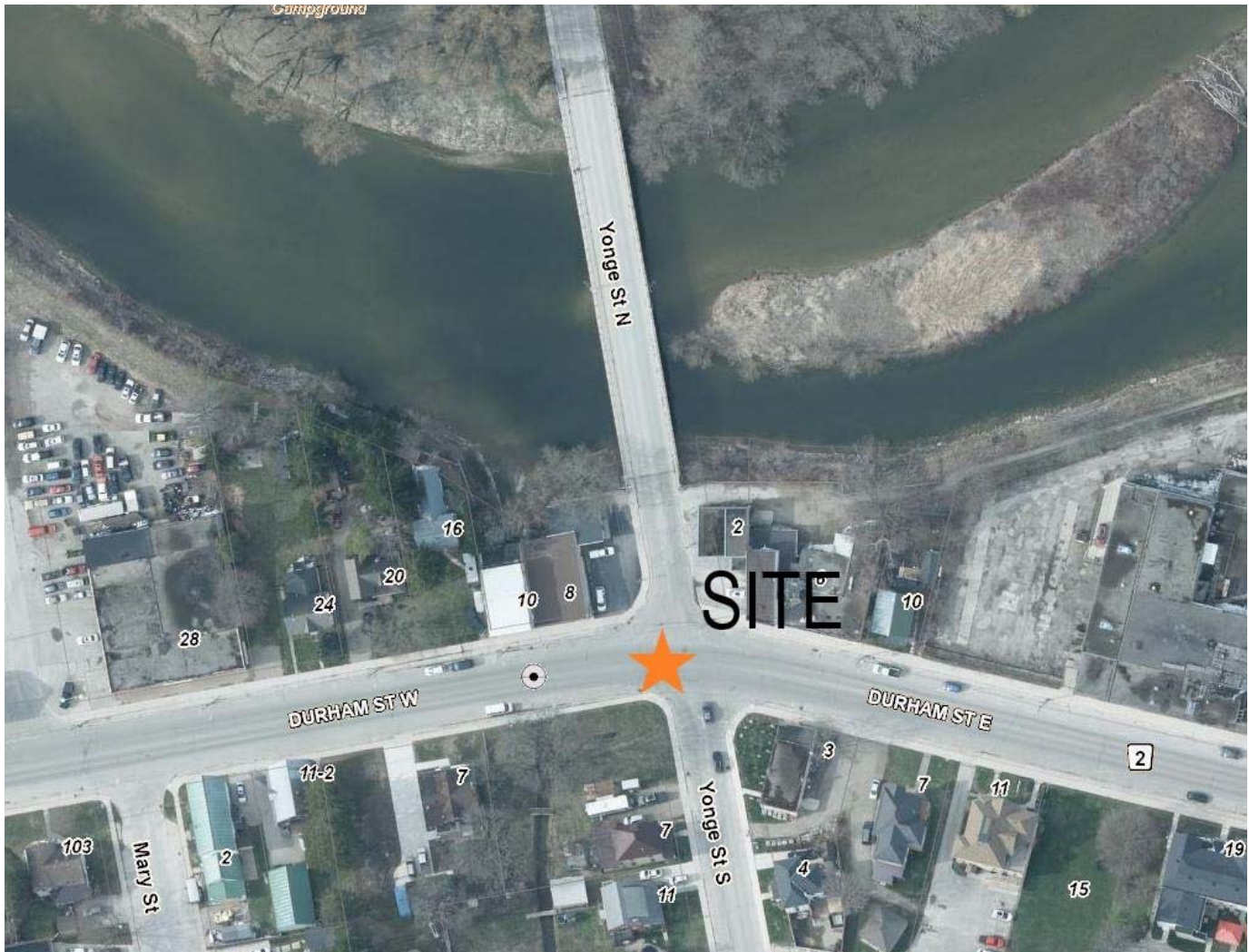
ORGANIZATION

Capital Projects

Project	TS-2023-014 Bruce Road 2 & Yonge Street PXO		
Department	Traffic Operations Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-015 Bruce Road 14 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Reconstruction of a section of roadway that runs through a swampy section, approx. 50m in length, that has shifted and settled. This section has been patched and fix numerous times. The 2023 Capital project aims to complete an engineered long-term fix to the issue.

Impact (Justification/Consequence)

Risk to damage to vehicles/users. Reduced level or service and potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Capital Interdept Charge Out	93,473	93,473				
Project Cost	49,027	49,027				
	142,500	142,500				
Expenditures Total	142,500	142,500				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Percentage of Roads in Good Condition (KPIs)	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-015 Bruce Road 14 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-016 Bruce Road 29 Paved Shoulders		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

The addition of paved shoulders on both sides for approximately 405m from Everatt Sideroad. This is a project that was initiated through a request from the Municipality of North Bruce Peninsula Council Bruce County Operations Foreman. Continuous washouts cause constant maintenance and by adding storm sewers and ditch inlets with correct the drainage issue.

Impact (Justification/Consequence)

Public Safety is improved by providing pedestrian and cycling connectivity
Reduces the risk of property damage or flooding

Link to Other Initiatives

Transportation Master Plan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	536,500	536,500				
	536,500	536,500				
Expenditures Total	536,500	536,500				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Explore alternative options to improve efficiency and service	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Council Priorities	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-016 Bruce Road 29 Paved Shoulders		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-017 Bruce Road 29 Everatt/Isthmus Intersection		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

A joint venture project with the Municipality of Northern Bruce Peninsula. The project is designed and is tender ready. MNBP to oversee the engineering consultant (GSS) and manage the project with Bruce County paying for cost sharing portions.

Impact (Justification/Consequence)

Providing a safer intersection for all users, and correct drainage deficiencies to protect property.

Link to Other Initiatives

Asset Management Plan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	204,500	204,500				
	204,500	204,500				
Expenditures Total	204,500	204,500				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Council Priorities	
Approval Status	Approved	

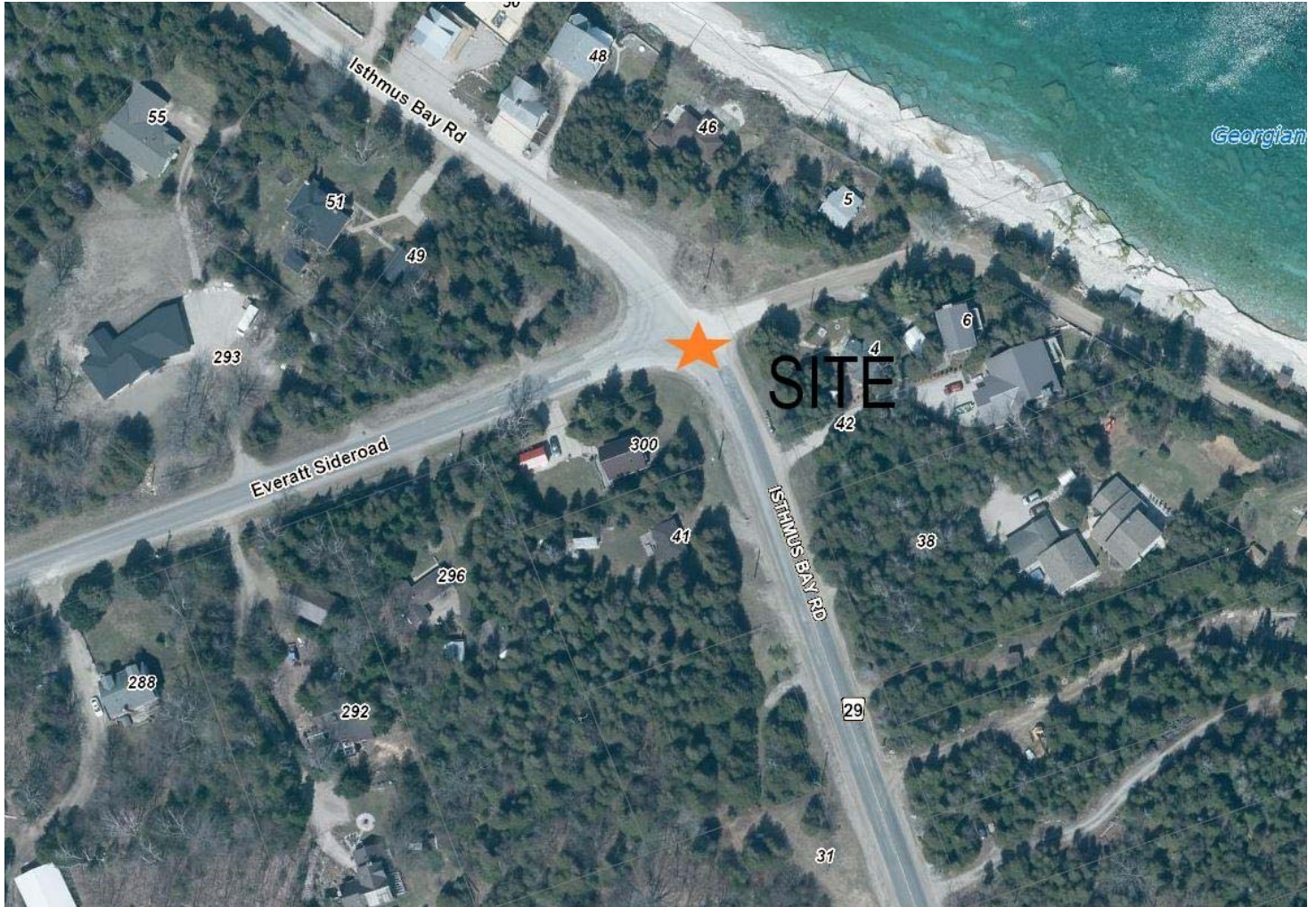
ORGANIZATION

Capital Projects

Project	TS-2023-017 Bruce Road 29 Everatt/Isthmus Intersection		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-018 Bruce Road 6 / Absolam Street Resurfacing (Urban)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Surface rehabilitation of Hot Mix Asphalt between the existing curbs with minor curb repairs where needed. The project is to be done concurrently with the Municipality of South Bruce infrastructure refurbishment and sidewalk replacement on the same stretch.

Impact (Justification/Consequence)

Reduces the risk property damage or vehicular accidents and improves the level of service. This will coordinate with the reconstruction of Bruce Road 6 East already underway.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	445,000	445,000				
	445,000	445,000				
Expenditures Total	445,000	445,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Percentage of Roads in Good Condition (KPIs)	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-018 Bruce Road 6 / Absalom Street Resurfacing (Urban)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-020 Bruce Road 19 Microsurfacing		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Micro-surface application to approximately 4 kilometers in the stretch from Bruce Road 4 to Concession 4.

Impact (Justification/Consequence)

Life extension/optimization. Microsurfacing corrects deficiencies on the surface, preventing water from penetrating the asphalt enabling the asphalt to last longer and it improves rideability.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	275,500	275,500				
	275,500	275,500				
Expenditures Total	275,500	275,500				
Funding						
Provincial Capital Revenues	250,000	250,000				
Funding Total	250,000	250,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q3 2023	
Business Plan Link	Percentage of Roads in Good Condition (KPIs)	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	OCIF Funding & Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

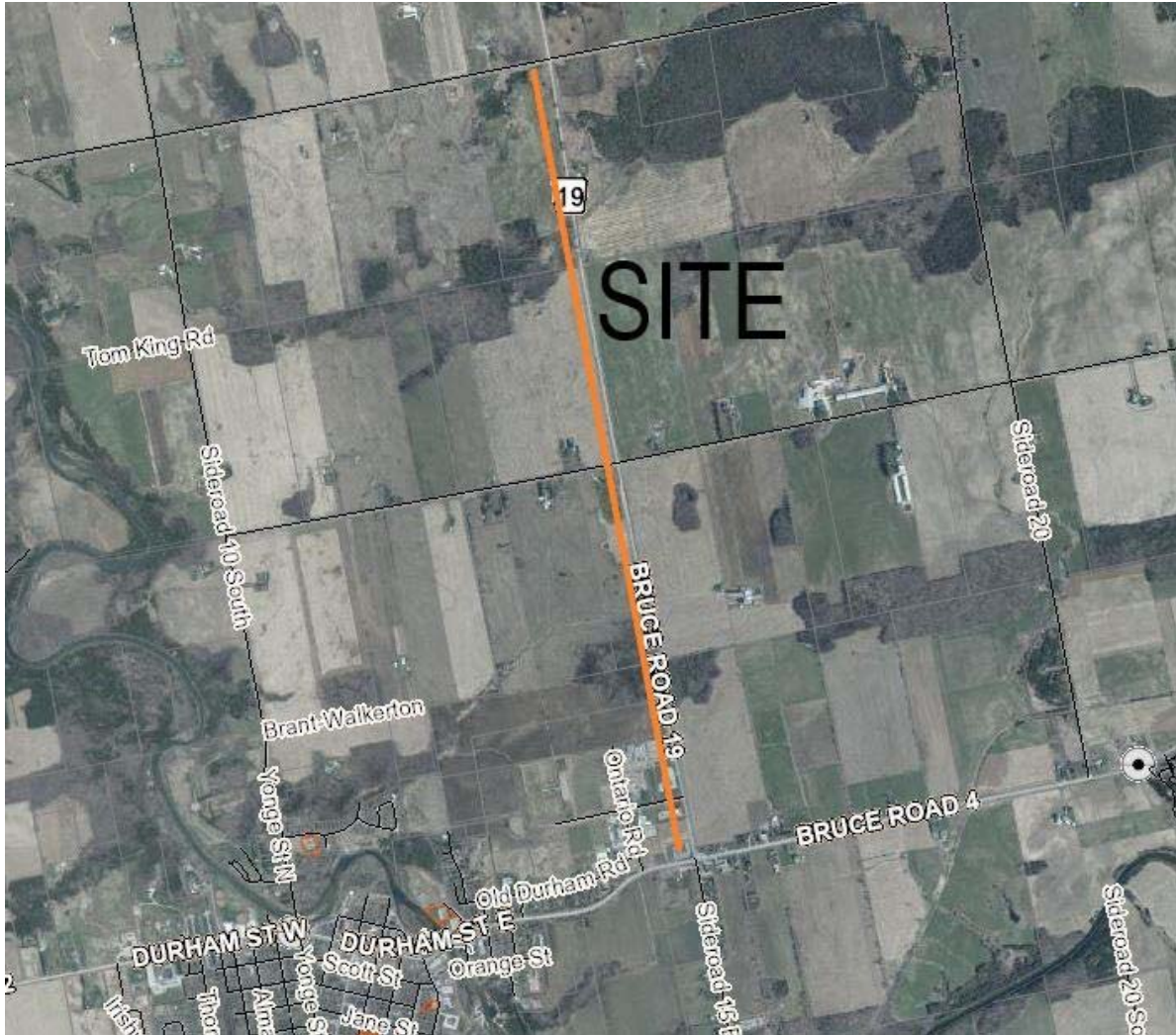
ORGANIZATION

Capital Projects

Project	TS-2023-020 Bruce Road 19 Microsurfacing		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-021 Bruce Road 1 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

To fix a section of roadway that runs through a swampy section, approx. 50m in length, that has shifted and settled. This section has been patched and fix numerous times. The 2023 Capital project aims to complete an engineered long-term fix to the issue.

Impact (Justification/Consequence)

Reduces risk of vehicular accident or property damage. Minimum maintenance standards are to be met, project reduce maintenance costs and reduces risk of road closure.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	154,000	154,000				
	154,000	154,000				
Expenditures Total	154,000	154,000				
Funding						
Provincial Capital Revenues	134,748	134,748				
Funding Total	134,748	134,748				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link	Percentage of Roads in Good Condition (KPIs)	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	OCIF Funding & Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

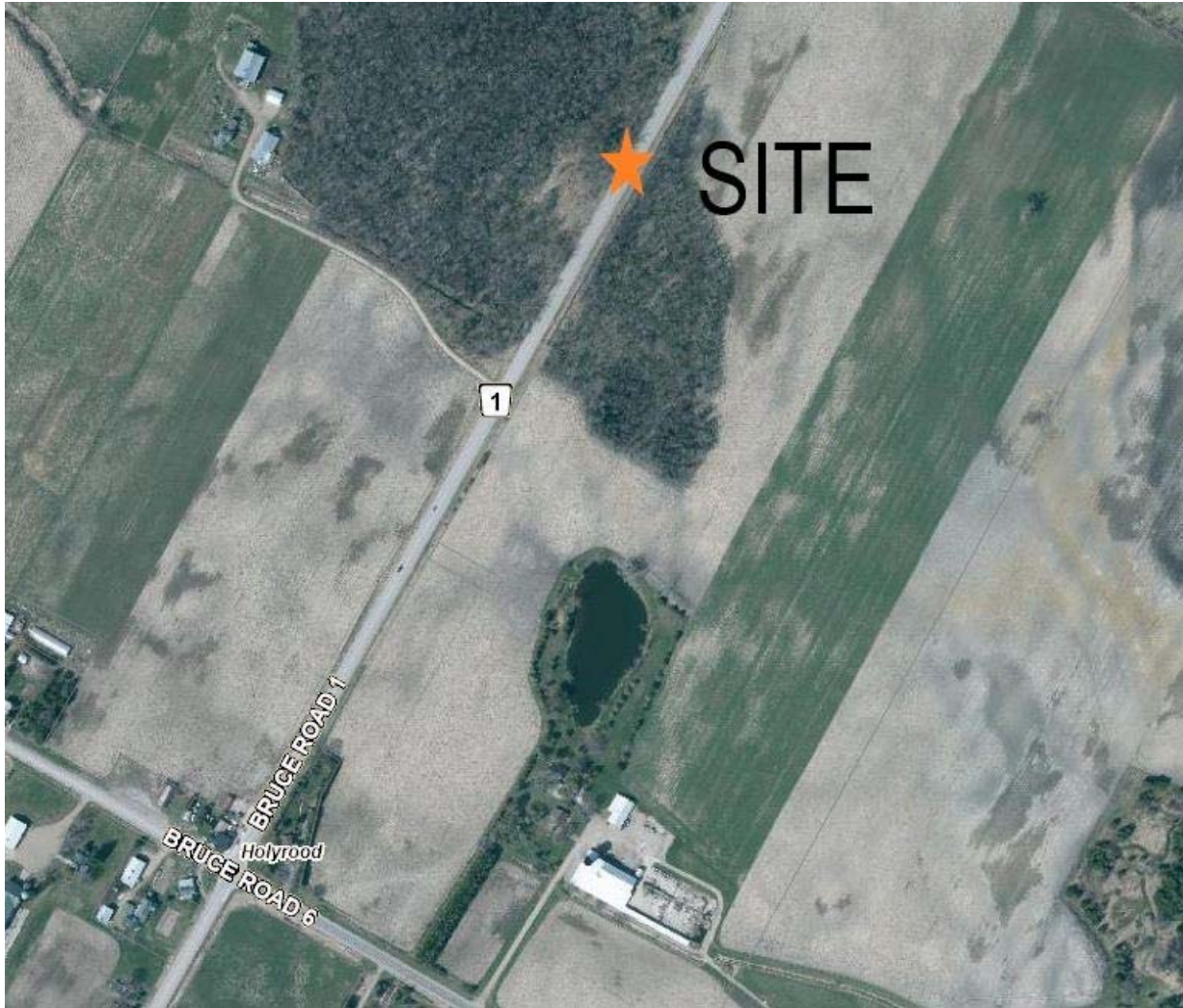
ORGANIZATION

Capital Projects

Project	TS-2023-021 Bruce Road 1 Repair		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-024 Bruce Road 10 Crack and Seal		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Reintroduction of crack and Seal maintenance program as a capital program to catch-up from prior years of not being carried out.

Impact (Justification/Consequence)

Life extension of road surface reduces yearly maintenance costs and lifetime capital costs of the roadway.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	130,000	130,000				
	130,000	130,000				
Expenditures Total	130,000	130,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Provincially Legislated	
Approval Status	Approved	

Capital Projects

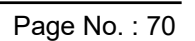
TS-2023-024 Bruce Road 10 Crack and Seal

Paved Roads Capital

03.1 1st Council Review

2023

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ORGANIZATION

Capital Projects

Project	TS-2023-025 Meax Creek Bridge BR 6E		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Repairs and Rehabilitation as per Structural Bridge assessment by BM Ross in advance of Phase 2 of the Bruce Road 6 East reconstruction

Impact (Justification/Consequence)

Reduces risk of failure, proper maintenance reduces overall lifetime costs of the structure. Reduces potential for road closures.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	350,000	350,000				
	350,000	350,000				
Expenditures Total	350,000	350,000				
Funding						
Provincial Capital Revenues	273,386	273,386				
Funding Total	273,386	273,386				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2024	
Business Plan Link	Percentage of Bridges in Good Condition, actual reinvestment rate	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	OCIF & Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

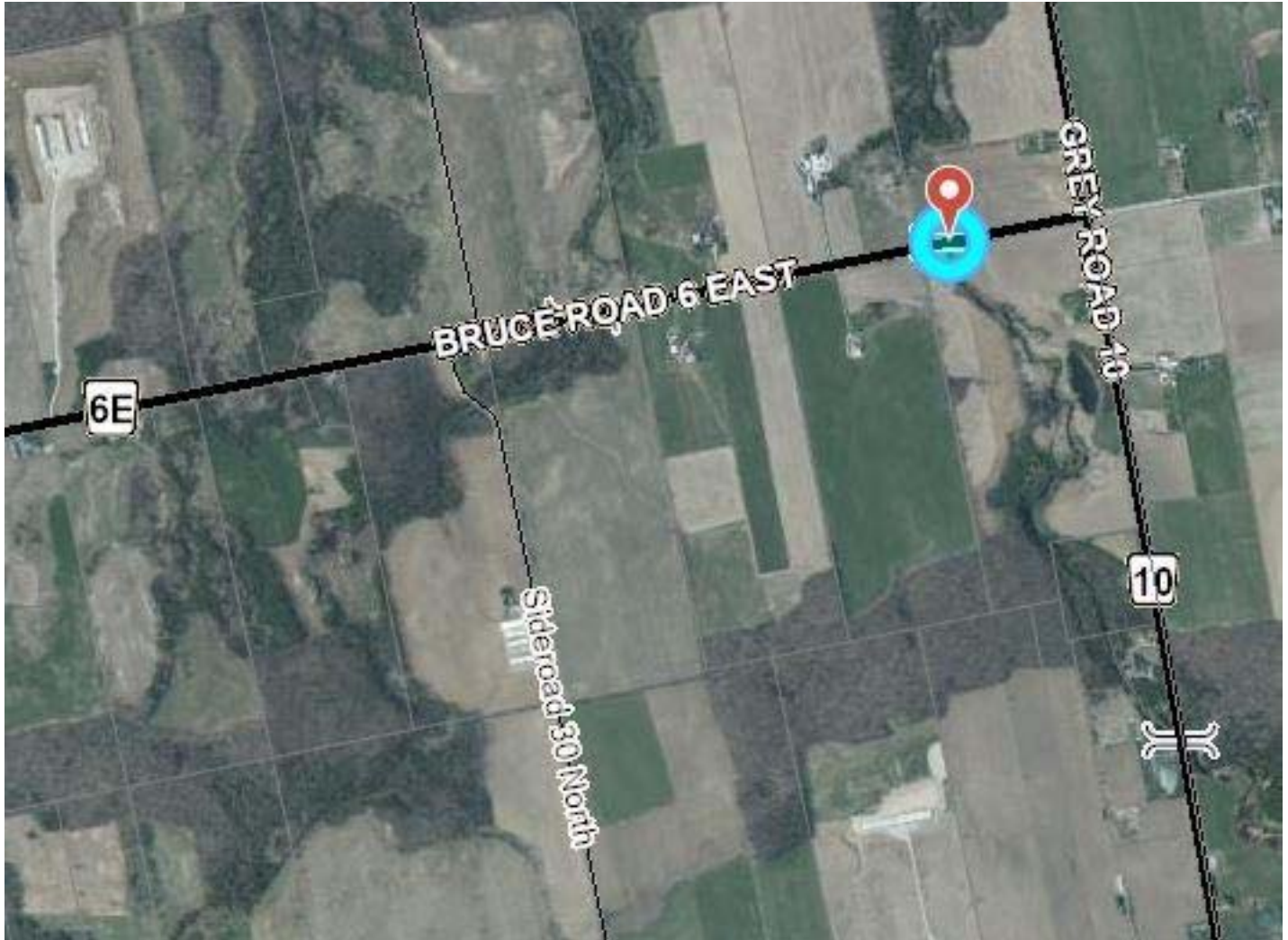
ORGANIZATION

Capital Projects

Project	TS-2023-025 Meax Creek Bridge BR 6E		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2023-026 Capital Software - ESRI Roads and Highways		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

ArcGIS Roads and Highways is a linear referencing system solution providing industry-specific functionality to manage and locate roadway data. It allows us to integrate data from multiple linear referencing system networks to get a comprehensive view of your road network and perform dynamic segmentation and other analyses.

Impact (Justification/Consequence)

Enables easy manipulation of road data such as speed zones, to update with traffic counts, new speed limits, speed initiatives.

Link to Other Initiatives

Strategic Plan to work efficiently and leveraging technology.

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology -Other	120,000		120,000			
	120,000		120,000			
Expenditures Total	120,000		120,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Justin Kramer	
Expected Completion	Q3 2024	
Business Plan Link	Leverage Technology, Find alternative options to improve efficiency and service	
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)		
Program Funding	OCIF Funding	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-027 Bruce Road 19 Conc14E to BR10		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

A Geotechnical investigation to be carried out will determine what extent the repair will be in future years including asphalt resurfacing/rehabilitation from Concession 14E to Bruce Rd 10. The existing asphalt and subsurface has deteriorated in some areas to the point where some reconstruction needs to take place.

Impact (Justification/Consequence)

Deteriorating road surface makes for a rough ride, could cause vehicular accidents and property damage. Reduced level of service, higher maintenance costs to meet minimum maintenance standards.

Link to Other Initiatives

MinimumMaintenanceStandards
AssetManagementPlan

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	2,875,000	50,000	75,000	750,000	2,000,000	
	2,875,000	50,000	75,000	750,000	2,000,000	
Expenditures Total	2,875,000	50,000	75,000	750,000	2,000,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Adam Stanley	
Expected Completion	Q4 2025	
Business Plan Link	Percentage of roads in Good Condition	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

TS-2023-027 Bruce Road 19 Conc14E to BR10

Paved Roads Capital	
2019	100
2020	100
2021	100
2022	100
2023	100
2024	100
2025	100
2026	100
2027	100
2028	100
2029	100
2030	100
2031	100
2032	100
2033	100
2034	100
2035	100
2036	100
2037	100
2038	100
2039	100
2040	100
2041	100
2042	100
2043	100
2044	100
2045	100
2046	100
2047	100
2048	100
2049	100
2050	100

03.1 1st Council Review

2023

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ORGANIZATION

Capital Projects

Project	TS-2023-029 Spring Creek Culvert and Trail		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Pre-engineering design work for the replacement of the existing culvert on the trail at Spring Creek through the Federal Natural Infrastructure Fund with naturalized infrastructure.

Impact (Justification/Consequence)

Part of the work required to open the trail to motorized and non-motorized users as a formal and maintained trail system within the Lindsay Tract.

Link to Other Initiatives

South Bruce Peninsula ATV club agreement previously approved by Council.
Increasing opportunities to access nature and draw visitors to Bruce County.

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Contract Capital Construction	920,000	250,000	620,000	50,000		
	920,000	250,000	620,000	50,000		
Expenditures Total	920,000	250,000	620,000	50,000		
Funding						
Federal Capital Revenues	760,000	200,000	520,000	40,000		
Funding Total	760,000	200,000	520,000	40,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Amanda Froese	
Expected Completion	Q3 2024	
Business Plan Link	Explore alternative options to improve efficiency and service, Find and create new ways to involve all staff in our future	Staff led initiative to expand ATV trail system, enhance Spring Creek and forest access
Strategic Plan Link	Stimulate and reward innovation and economic development	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Federal Natural Infrastructure Fund	80%-20% Funding
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-R01 Bridge Reserve contribution		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

to contribute to the bridge reserve for future projects

Impact (Justification/Consequence)

financial

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	450,000				450,000	
	450,000				450,000	
Expenditures Total	450,000				450,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Miguel Pelletier	
Expected Completion		
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-R03 Tsf to Reserves - Mechanized Equipment -Trails		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

To build the reserve to allow for the purchase of replacement equipment.

Impact (Justification/Consequence)

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	53,000	5,000	8,000	10,000	15,000	15,000
	53,000	5,000	8,000	10,000	15,000	15,000
Expenditures Total	53,000	5,000	8,000	10,000	15,000	15,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Andrew Beumer	
Expected Completion	Q1 2024	
Business Plan Link	Financing and Planning for infrastructure renewal	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	6-31-339-7550-9552	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-003 Rehab Burgoyne Bridge BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Asset # 416 Rehabilitation deck and patching
Impact (Justification/Consequence) Bridge closure, long term asset preservation. Included in AMP
Link to Other Initiatives Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	805,000		55,000	750,000		
	805,000		55,000	750,000		
Expenditures Total	805,000		55,000	750,000		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

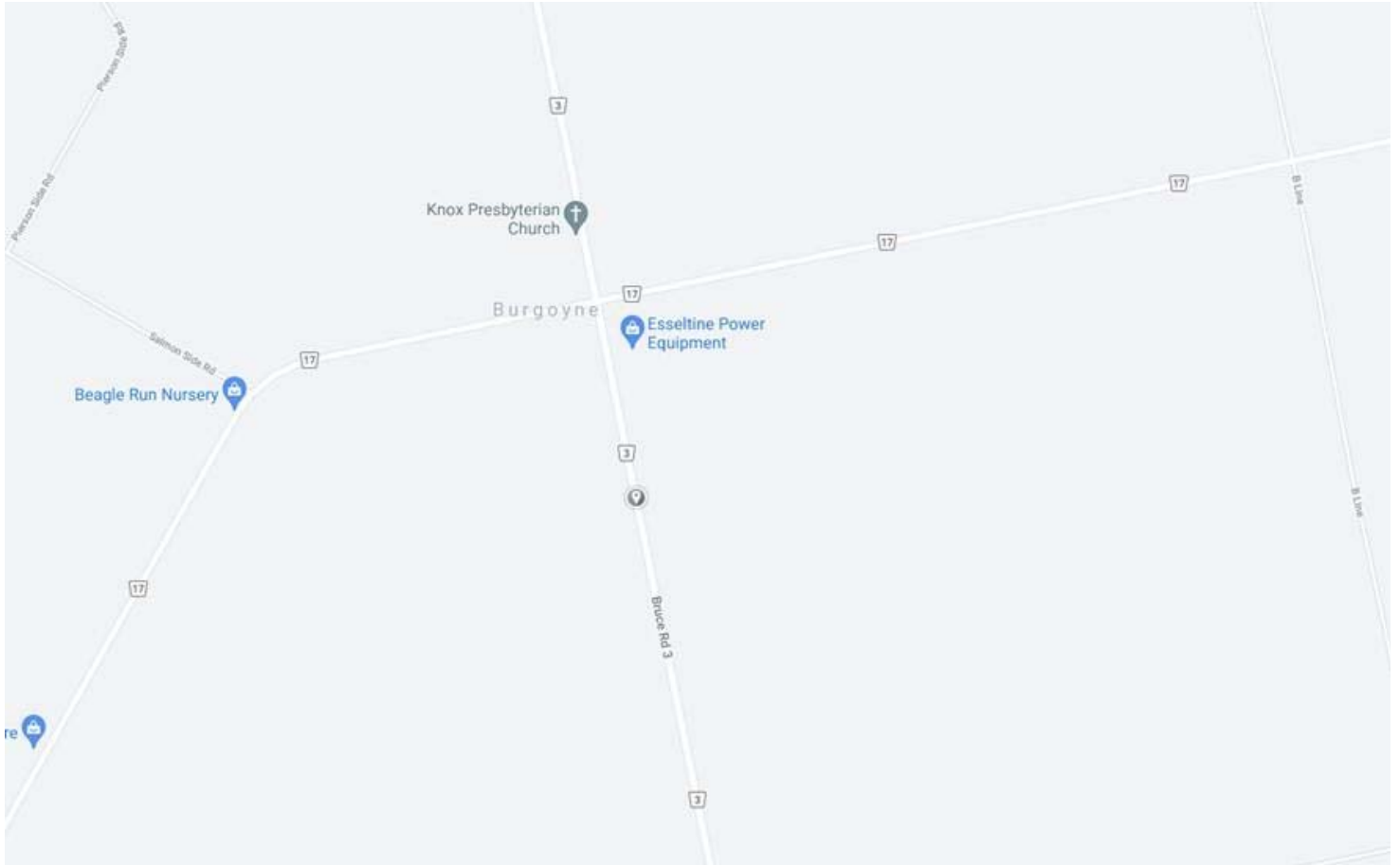
ORGANIZATION

Capital Projects

Project	TS-2024-003 Rehab Burgoyne Bridge BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2024-004 CIP Recycling BR 9 (Bury Rd to Hwy 6)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Cold in place recycling

Impact (Justification/Consequence)

To extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	775,000			75,000	700,000	
	775,000			75,000	700,000	
Expenditures Total	775,000			75,000	700,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2024	
Business Plan Link	to deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-005 CIP Recycling BR 6 (SDR 30-HWY 21)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Cold in place recycling

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	860,000				60,000	800,000
	860,000				60,000	800,000
Expenditures Total	860,000				60,000	800,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2025	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-006 Storm Sewer & Sidewalk BR 12 (Formosa)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Install new storm sewer and sidewalk along the east side of BR 12 (North of Wilmot Dr.)

Impact (Justification/Consequence)

Replace existing infrastructure

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	850,000		850,000			
	850,000		850,000			
Expenditures Total	850,000		850,000			
Funding						
Municipal Capital Revenues	100,000		100,000			
Funding Total	100,000		100,000			

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2024	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-007 Paisely Shop Analysis		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Improve/upgrade current facility
Impact (Justification/Consequence)
Improve efficiency
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	3,075,000		75,000	300,000	2,700,000	
	3,075,000		75,000	300,000	2,700,000	
Expenditures Total	3,075,000		75,000	300,000	2,700,000	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-001 Surface Treatment Microsurfacing BR 17		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Microsurfacing treatment to extend lifecycle

Impact (Justification/Consequence)

Extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	225,000			225,000		
	225,000			225,000		
Expenditures Total	225,000			225,000		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2024	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-002 Overlay BR 12		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Overlay to Bruce Rd 12 north of Formosa
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset,management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	2,000,000					2,000,000
	2,000,000					2,000,000
Expenditures Total	2,000,000					2,000,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2028	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-003 Replace Craig Hill Bridge BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Major rehabilitation
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	2,585,000			310,000	2,275,000	
	2,585,000			310,000	2,275,000	
Expenditures Total	2,585,000			310,000	2,275,000	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2026	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

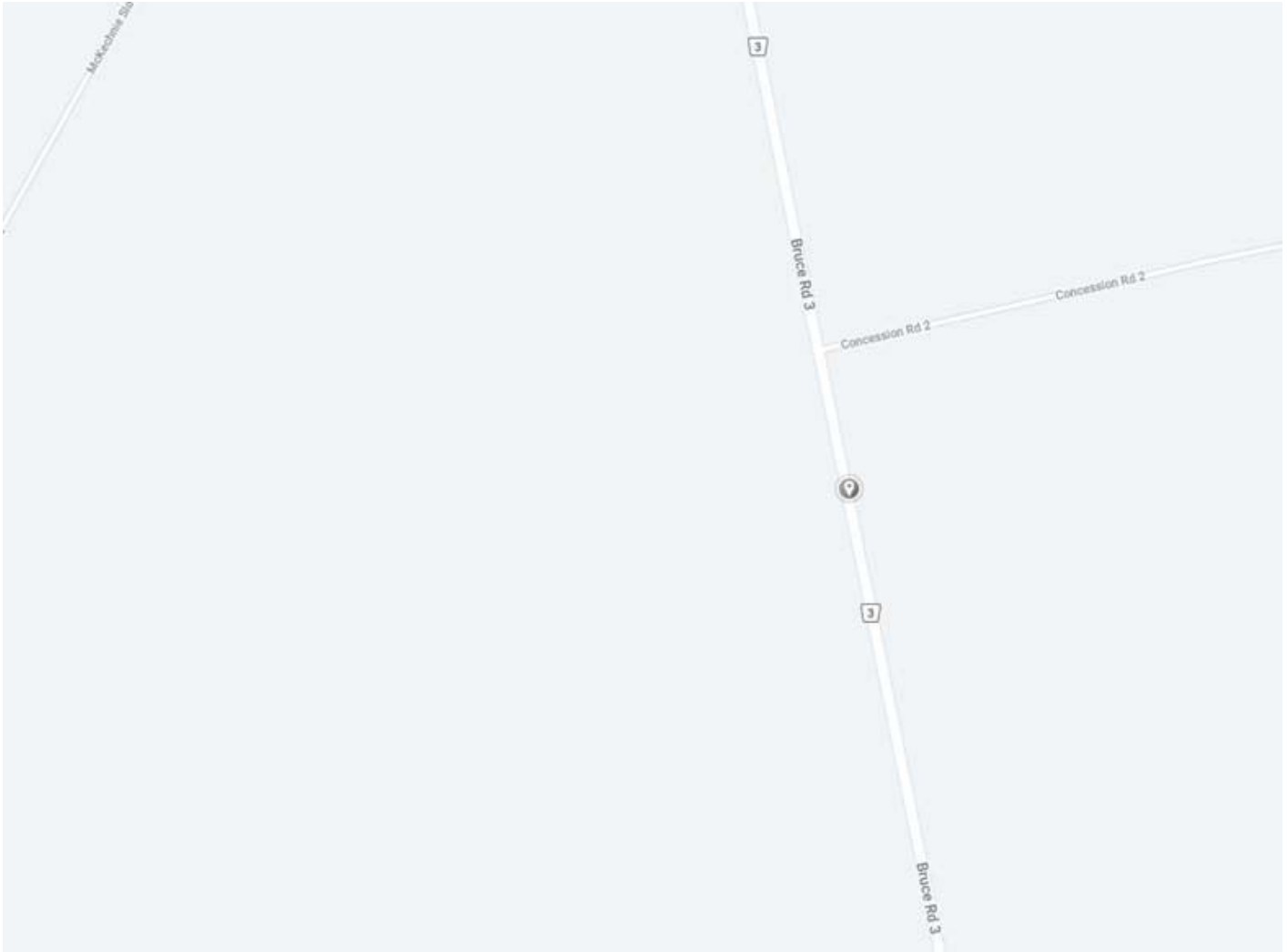
ORGANIZATION

Capital Projects

Project	TS-2025-003 Replace Craig Hill Bridge BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2025-005 CIP recycling BR 7 (South Ripley to BR 86)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Cold in place recycling
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	1,595,000			50,000	125,000	1,420,000
	1,595,000			50,000	125,000	1,420,000
Expenditures Total	1,595,000			50,000	125,000	1,420,000
Funding						
Reserves	14,389					14,389
Funding Total	14,389					14,389

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2026	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy and Reserve fund (not listed in dropdown)	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2026-001 Replace Culvert Campbell St. Lucknow		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Major Culvert replacement

Impact (Justification/Consequence)

Asset replacement due to lifecycle completion

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Culvert Project	350,000				50,000	300,000
	350,000				50,000	300,000
Expenditures Total	350,000				50,000	300,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2030	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Bridge Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

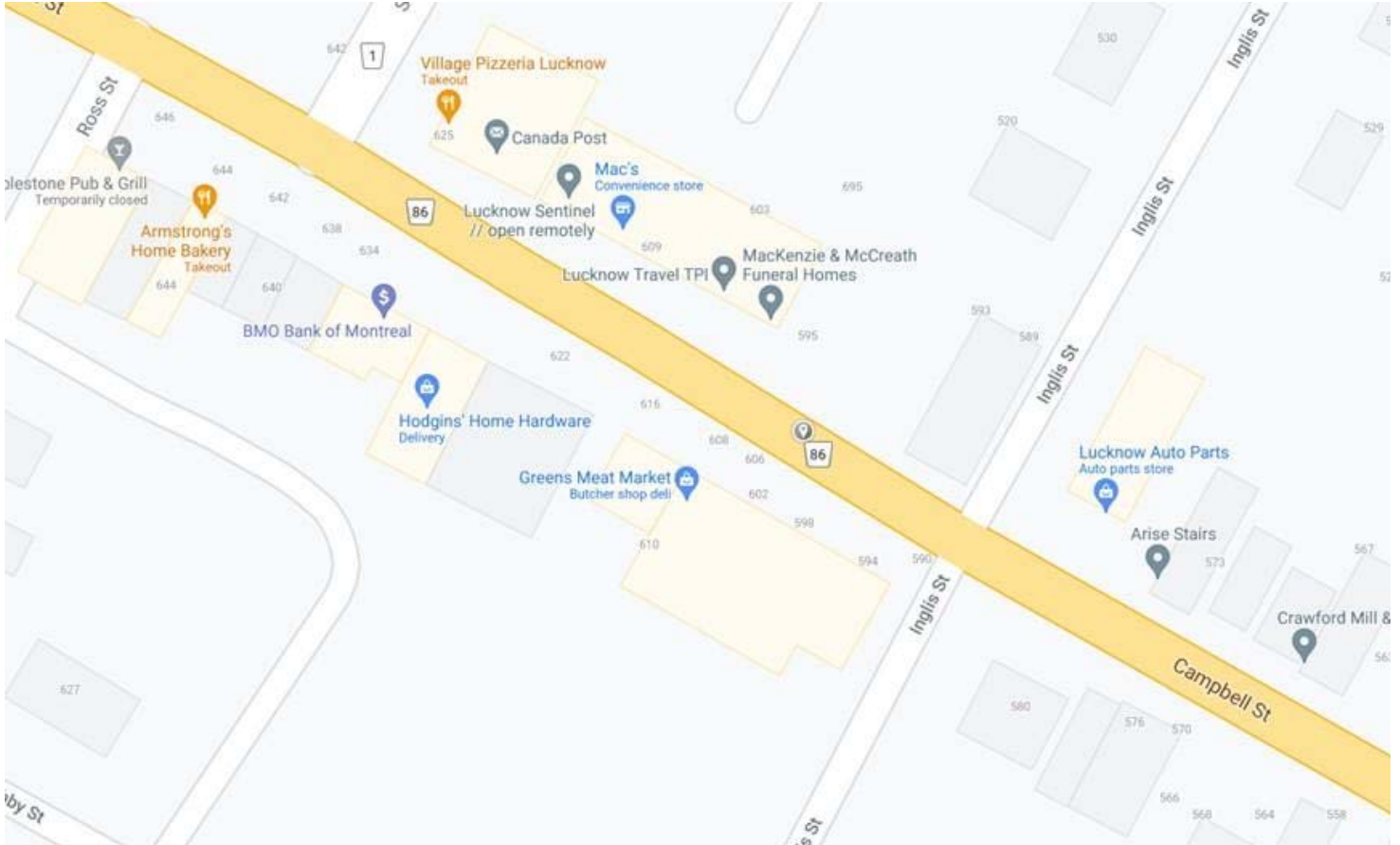
ORGANIZATION

Capital Projects

Project	TS-2026-001 Replace Culvert Campbell St. Lucknow		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2026-002 Rehab Clancy Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Major rehabilitation
Impact (Justification/Consequence) Extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	1,700,000				100,000	1,600,000
	1,700,000				100,000	1,600,000
Expenditures Total	1,700,000				100,000	1,600,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2027	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

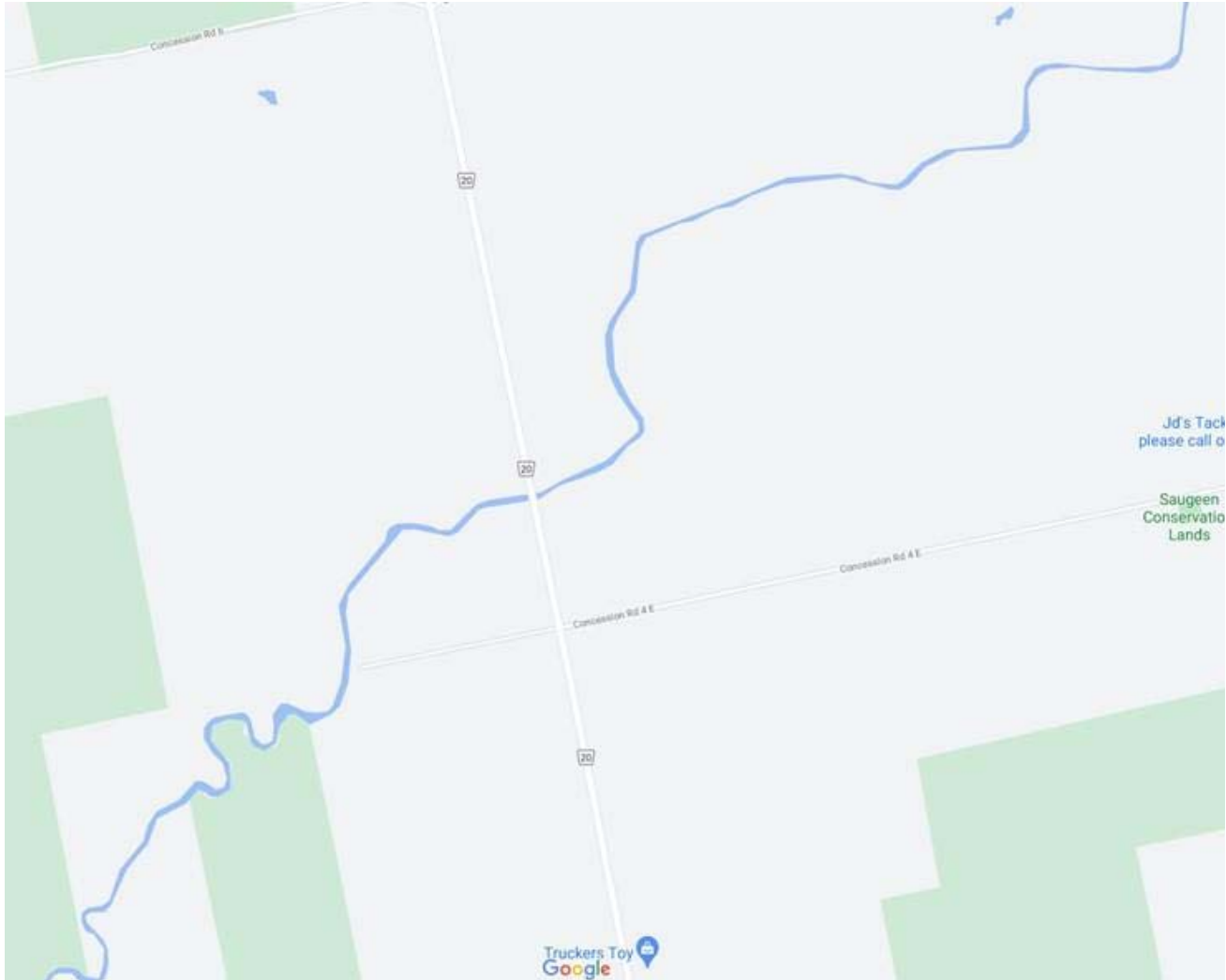
ORGANIZATION

Capital Projects

Project	TS-2026-002 Rehab Clancy Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2026-003 Rehab Willscroft Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Major rehabilitation
Impact (Justification/Consequence) Extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	975,000				75,000	900,000
	975,000				75,000	900,000
Expenditures Total	975,000				75,000	900,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2027	
Business Plan Link	To deliver capital plan	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2026-003 Rehab Williscroft Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2026-004 Rehab Wrightson Bridge BR 20		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Major rehabilitation
Impact (Justification/Consequence) Extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Contract Maintenance	1,520,000				120,000	1,400,000
	1,520,000				120,000	1,400,000
Expenditures Total	1,520,000				120,000	1,400,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2027	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

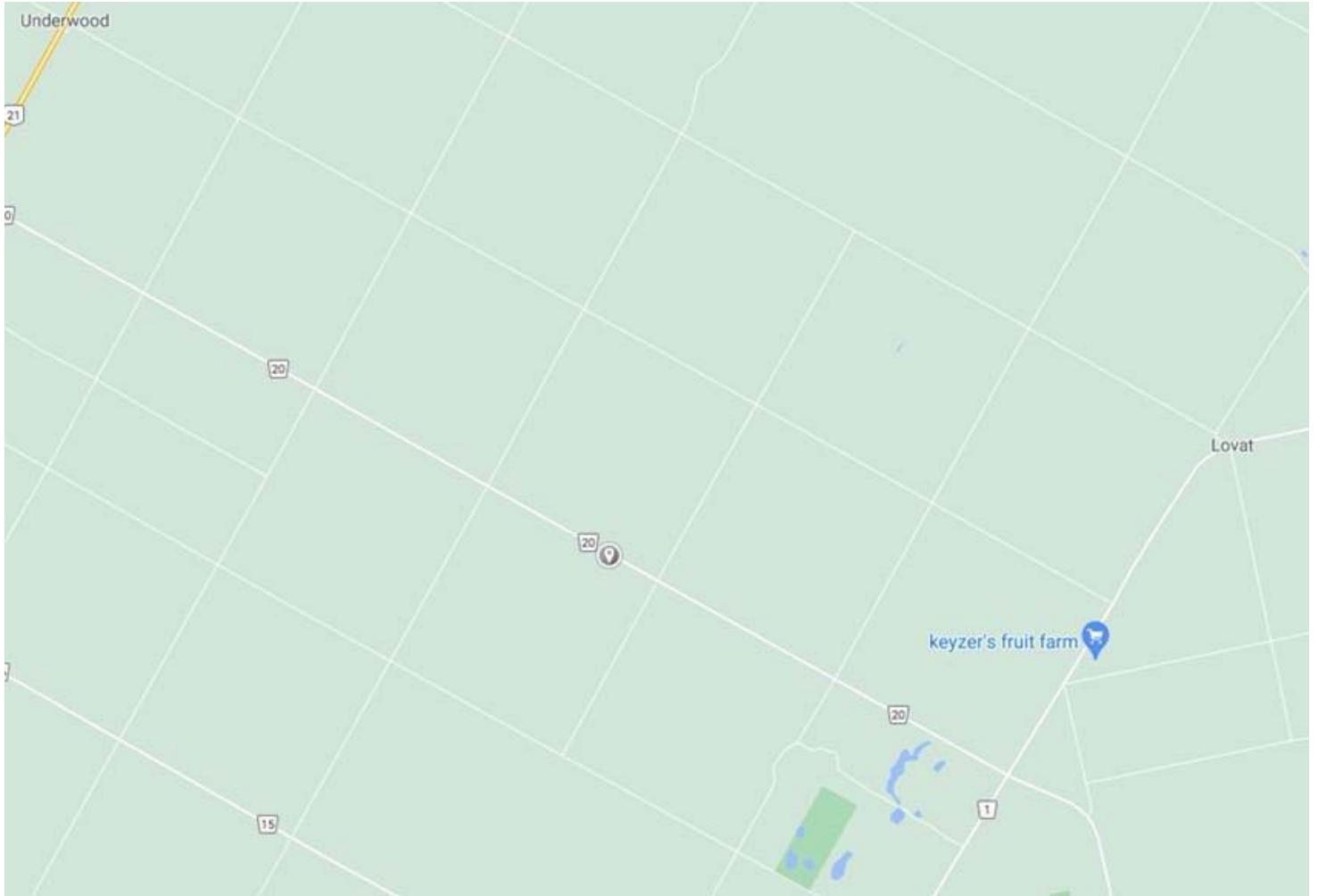
ORGANIZATION

Capital Projects

Project	TS-2026-004 Rehab Wrightson Bridge BR 20		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2026-005 Surface Treatment (Various Roads)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Surface treatments to be completed on various roads

Impact (Justification/Consequence)

To extend lifecycle

Link to Other Initiatives

Asset Management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	500,000					500,000
Project Cost	500,000				500,000	
	1,000,000				500,000	500,000
Expenditures Total	1,000,000				500,000	500,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2031	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2026-R01 Transfer to Reserves - Infrastructure Renewal Levy		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	101,314				101,314	
	101,314				101,314	
Expenditures Total	101,314				101,314	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	T&ES - Bridge Reserve	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2027-001 Rehab Barrow Bay Bridge BR9		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Major rehabilitation
Impact (Justification/Consequence) Extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	120,000					120,000
	120,000					120,000
Expenditures Total	120,000					120,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2028	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2027-001 Rehab Barrow Bay Bridge BR9		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2027-002 Rehab Suez Bridge BR 33		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Rehabilitation
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bridge Project	35,000					35,000
	35,000					35,000
Expenditures Total	35,000					35,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q3 2028	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2027-002 Rehab Suez Bridge BR 33		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2027-003 Microsurfacing BR 1		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Microsurfacing to Bruce Rd. 1
Impact (Justification/Consequence)
To extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	1,700,000					1,700,000
	1,700,000					1,700,000
Expenditures Total	1,700,000					1,700,000
Funding						
Provincial Capital Revenues	1,333,134					1,333,134
Reserves	4,177					4,177
Funding Total	1,337,311					1,337,311

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2027	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Paved Roads Capital - County Road 1	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2028-005 CIP Recycling BR 3 (BR 2-HWY 9)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Cold in place recycling

Impact (Justification/Consequence)

To extend lifecycle

Link to Other Initiatives

Asset management

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Project Cost	150,000					150,000
	150,000					150,000
Expenditures Total	150,000					150,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2028	
Is this a Transfer to Reserve Project?	No	
Project Manager	Nicholas Schnurr	
Expected Completion	Q3 2028	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Paved Roads Capital - County Road 3	
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2030-001 Repair Formosa Creek Bridge BR 4		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Repair of bridge and engineering
Impact (Justification/Consequence)
Asset replacement due to lifecycle complete
Link to Other Initiatives
Asset management

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Culvert Project	580,000				580,000	
	580,000				580,000	
Expenditures Total	580,000				580,000	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2030	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2030	
Business Plan Link	To deliver capital projects	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

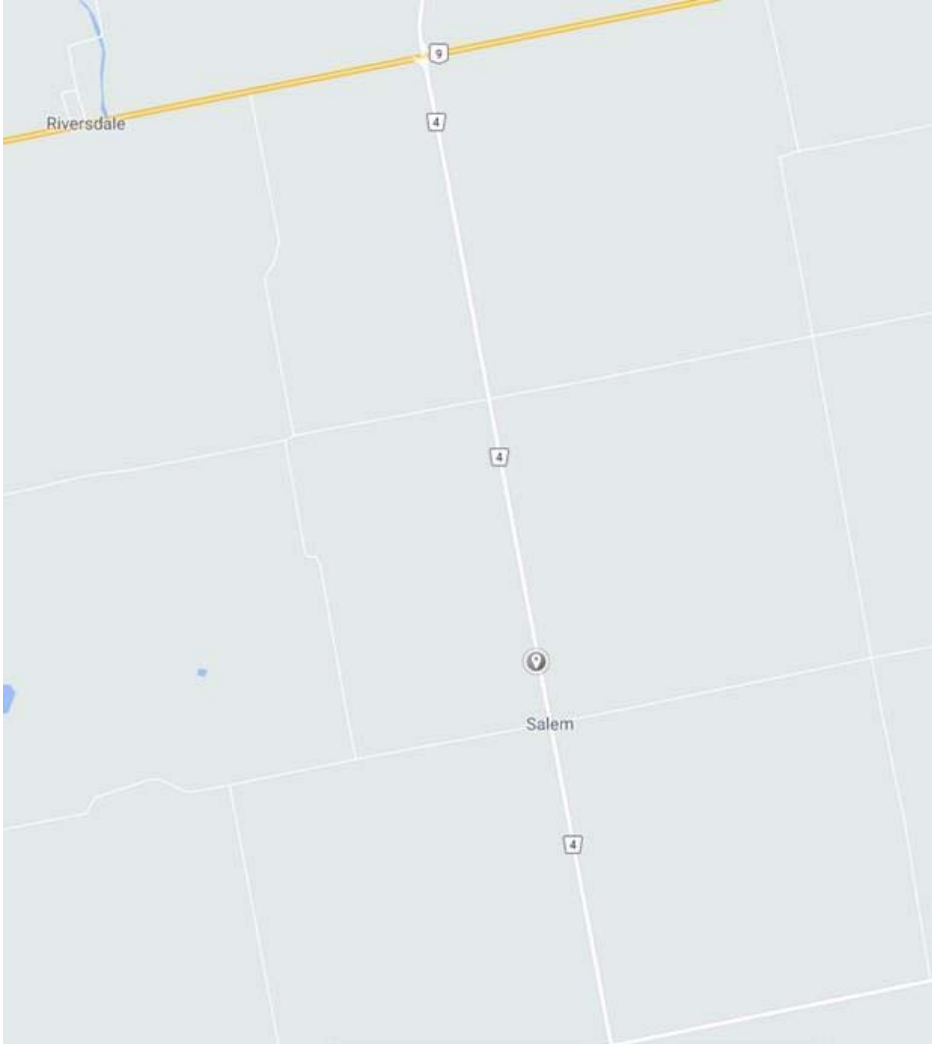
ORGANIZATION

Capital Projects

Project	TS-2030-001 Repair Formosa Creek Bridge BR 4		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2023

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2023 - 2027 Budget and Forecast

Human Services Project Reports

ORGANIZATION

Capital Projects

Project	HS-2020-016 5006 - Windows, Doors & Mansard Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new windows and exterior doors. Replacement of mansard roofing.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	563,938	563,938				
Building Ext - Doors	563,938	563,938				
	1,127,876	1,127,876				
Expenditures Total	1,127,876	1,127,876				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-017 5008 - Life Safety Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new complete fire alarm system.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Fire & Life Safety - Fire Alarm System	30,000	30,000				
	30,000	30,000				
Expenditures Total	30,000	30,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-018 5008 - Parking Lot & Site Improvements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and construction of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Asphalt/Concrete	172,992					172,992
	172,992					172,992
Expenditures Total	172,992					172,992

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-020 5009 - Parking Lot & Site Improvements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and construction of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Asphalt/Concrete	129,884			129,884		
	129,884			129,884		
Expenditures Total	129,884			129,884		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-027 5020 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	371,079		371,079			
Building Ext - Doors	371,079		371,079			
	742,158		742,158			
Expenditures Total	742,158		742,158			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-031 5024 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Design and installation of new windows and exterior doors.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	334,791			334,791		
Building Ext - Doors	334,790			334,790		
	669,581			669,581		
Expenditures Total	669,581			669,581		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-031 5006 - Full Service Elevator Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of a new full service elevator.

Impact (Justification/Consequence)

Legislative Requirement.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	300,192		300,192			
	300,192		300,192			
Expenditures Total	300,192		300,192			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-033 5010 - Structural Building Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspection and repairs to correct structural issues.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	280,000	280,000				
	280,000	280,000				
Expenditures Total	280,000	280,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-034 5024 - Unit Kitchen Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and Installation of new unit kitchens.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int -Kitchen/Bathroom	535,221		535,221			
	535,221		535,221			
Expenditures Total	535,221		535,221			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-035 5025 - Unit Kitchen Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and Installation of new unit kitchens.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int -Kitchen/Bathroom	285,000	285,000				
	285,000	285,000				
Expenditures Total	285,000	285,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

Total	2023	2024	2025	2026	2027
-------	------	------	------	------	------

Expenditures

Building Ext Windows	10,000	10,000
Building Ext - Doors	10,000	10,000
Building Int Flooring-	135,000	135,000
Building Int-Appliances Kitchen	30,000	30,000
Building Int - Other Interior	20,000	20,000
Building Mech Elect - Plumbing	25,000	25,000
Building Mech Elect - Electrical	20,000	20,000
Building Mech Elect - Other	18,000	18,000
Fire & Life Safety - Fire Alarm System	17,500	17,500
Equipment Other	10,000	10,000

295,500	295,500
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Expenditures Total

295,500	295,500
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Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		

ORGANIZATION

Capital Projects

Project	HS-2023-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Attributes		
Attribute	Value	Comment
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-031 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
Total	2023	2024	2025	2026	2027	

Funding

Reserves	2,523,376	2,523,376				
Funding Total	2,523,376	2,523,376				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-039 Future New BCHC Build		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
New multi-residential apartment building
Impact (Justification/Consequence)
Council priority to expand affordable housing in the county.
Link to Other Initiatives
Housing's long term plan to add additional affordable housing units.

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	15,585,500	293,000	8,170,000	7,122,500		
	15,585,500	293,000	8,170,000	7,122,500		
Expenditures Total	15,585,500	293,000	8,170,000	7,122,500		
Funding						
Reserves	293,000	293,000				
Debt	15,292,500		8,170,000	7,122,500		
Funding Total	15,585,500	293,000	8,170,000	7,122,500		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Tony Ban	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Affordable Housing Program - Creation of New Units	
Program Funding	Long term financing	
Pressure Category	Council Priorities	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-040 5027 - MUA Unit & DHW Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	450,000	450,000				
	450,000	450,000				
Expenditures Total	450,000	450,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-041 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Electrical	30,000	30,000				
	30,000	30,000				
Expenditures Total	30,000	30,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-042 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Inspections and repairs to the building's balconies.
Impact (Justification/Consequence) Structural Integrity.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-043 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Installation of new common area lighting.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Interior Lighting	15,000	15,000				
	15,000	15,000				
Expenditures Total	15,000	15,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-044 BCHC Leased Vehicle Buyout		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Vehicles -Licenced	31,600	31,600				
	31,600	31,600				
Expenditures Total	31,600	31,600				
Funding						
Reserves	31,600	31,600				
Funding Total	31,600	31,600				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-R01 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description 529 Gary St loan surplus 75000 transfered to reserve
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	2,777,203	2,777,203				
	2,777,203	2,777,203				
Expenditures Total	2,777,203	2,777,203				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

Total	2023	2024	2025	2026	2027
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Expenditures

Building Ext Windows	10,000	10,000
Building Ext - Doors	10,000	10,000
Building Int Flooring-	135,000	135,000
Building Int-Appliances Kitchen	30,000	30,000
Building Int - Other Interior	20,000	20,000
Building Mech Elect - Plumbing	25,000	25,000
Building Mech Elect - Electrical	20,000	20,000
Building Mech Elect - Other	18,000	18,000
Fire & Life Safety - Fire Alarm System	17,500	17,500
Equipment Other	10,000	10,000

295,500	295,500
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Expenditures Total

295,500	295,500
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Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		

ORGANIZATION

Capital Projects

Project	HS-2024-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Attributes		
Attribute	Value	Comment
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-023 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
Total	2023	2024	2025	2026	2027	

Funding			
Reserves	2,627,311	2,627,311	
Funding Total	2,627,311	2,627,311	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-027 5024 - MUA Unit & DHW Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new MUA unit and DHW.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	468,096		20,352	447,744		
	468,096		20,352	447,744		
Expenditures Total	468,096		20,352	447,744		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-032 5020 - Full Service Elevator Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of a new full service elevator.

Impact (Justification/Consequence)

Legislative Requirement.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Elevator	381,600		25,440	356,160		
	381,600		25,440	356,160		
Expenditures Total	381,600		25,440	356,160		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-035 5028 - Life Safety Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new complete fire alarm system.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Fire & Life Safety - Fire Alarm System	125,063		20,352	104,711		
	125,063		20,352	104,711		
Expenditures Total	125,063		20,352	104,711		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-036 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Electrical	30,000		30,000			
	30,000		30,000			
Expenditures Total	30,000		30,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-037 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's balconies.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	90,000		90,000			
	90,000		90,000			
Expenditures Total	90,000		90,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-038 Exterior Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Installation of new exterior lighting.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bldg Mech Elect - Exterior Lighting	25,000		25,000			
	25,000		25,000			
Expenditures Total	25,000		25,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-039 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Installation of new common area lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Interior Lighting	25,000		25,000			
	25,000		25,000			
Expenditures Total	25,000		25,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-040 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's sealant.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Other	50,000		50,000			
	50,000		50,000			
Expenditures Total	50,000		50,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-041 5027 - Common Area Flooring Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring-Ceramic	203,520		20,352	183,168		
	203,520		20,352	183,168		
Expenditures Total	203,520		20,352	183,168		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-042 5028 - MUA Unit & DHW Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new MUA unit and DHW.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	447,744		447,744			
	447,744		447,744			
Expenditures Total	447,744		447,744			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-R01 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description
529 Gary St loan surplus 75000 transfered to reserve

Impact (Justification/Consequence)

Link to Other Initiatives

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Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	2,857,715		2,857,715			
	2,857,715		2,857,715			
Expenditures Total	2,857,715		2,857,715			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
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Expenditures

Building Ext Windows	10,000		10,000			
Building Ext - Doors	10,000		10,000			
Building Int Flooring-	135,000		135,000			
Building Int-Appliances Kitchen	30,000		30,000			
Building Int - Other Interior	20,000		20,000			
Building Mech Elect - Plumbing	25,000		25,000			
Building Mech Elect - Electrical	20,000		20,000			
Building Mech Elect - Other	18,000		18,000			
Fire & Life Safety - Fire Alarm System	17,500		17,500			
Equipment Other	10,000		10,000			
	295,500		295,500			
Expenditures Total	295,500		295,500			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		

ORGANIZATION

Capital Projects

Project	HS-2025-001 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Attributes		
Attribute	Value	Comment
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-016 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
Total	2023	2024	2025	2026	2027	

Funding

Reserves	2,523,772	2,523,772
Funding Total	2,523,772	2,523,772

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-034 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Electrical	30,000			30,000		
	30,000			30,000		
Expenditures Total	30,000			30,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-035 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's balconies.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	90,000			90,000		
	90,000			90,000		
Expenditures Total	90,000			90,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-036 Exterior Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Installation of new exterior lighting.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bldg Mech Elect - Exterior Lighting	25,000			25,000		
	25,000			25,000		
Expenditures Total	25,000			25,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-037 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Installation of new common area lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Interior Lighting	25,000			25,000		
	25,000			25,000		
Expenditures Total	25,000			25,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-038 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Inspections and repairs to the building's sealant.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Other	50,000			50,000		
	50,000			50,000		
Expenditures Total	50,000			50,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-039 5010 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Design and installation of new windows and exterior doors.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	122,112			7,632	114,480	
Building Ext - Doors	122,112			7,632	114,480	
	244,224			15,264	228,960	
Expenditures Total	244,224			15,264	228,960	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-040 5020 - Common Area Flooring Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring-Ceramic	472,282			25,440	446,842	
	472,282			25,440	446,842	
Expenditures Total	472,282			25,440	446,842	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-041 5028 - Common Area Flooring Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring-Ceramic	188,256			20,352	167,904	
	188,256			20,352	167,904	
Expenditures Total	188,256			20,352	167,904	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-042 5013 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	86,496			7,632	78,864	
Building Ext - Doors	86,496			7,632	78,864	
	172,992			15,264	157,728	
Expenditures Total	172,992			15,264	157,728	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-043 5015 - MUA Unit & DHW Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new MUA unit and DHW.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	463,008			20,352	442,656	
	463,008			20,352	442,656	
Expenditures Total	463,008			20,352	442,656	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-044 5025 - MUA Unit & DHW Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design of new MUA unit and domestic hot water.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	463,008			20,352	442,656	
	463,008			20,352	442,656	
Expenditures Total	463,008			20,352	442,656	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-R01 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description
529 Gary St loan surplus 75000 transfered to reserve

Impact (Justification/Consequence)

Link to Other Initiatives

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Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	2,940,627			2,940,627		
	2,940,627			2,940,627		
Expenditures Total	2,940,627			2,940,627		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-013 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

Total	2023	2024	2025	2026	2027
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Expenditures

Building Ext Windows	10,000	10,000
Building Ext - Doors	10,000	10,000
Building Int Flooring-	135,000	135,000
Building Int-Appliances Kitchen	30,000	30,000
Building Int - Other Interior	20,000	20,000
Building Mech Elect - Plumbing	25,000	25,000
Building Mech Elect - Electrical	20,000	20,000
Building Mech Elect - Other	18,000	18,000
Fire & Life Safety - Fire Alarm System	17,500	17,500
Equipment Other	10,000	10,000
	295,500	295,500
Expenditures Total	295,500	295,500

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		

ORGANIZATION

Capital Projects

Project	HS-2026-013 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Attributes		
Attribute	Value	Comment
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-023 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
Total	2023	2024	2025	2026	2027	

Funding

Reserves	2,524,358	2,524,358
Funding Total	2,524,358	2,524,358

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-024 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Electrical	30,000				30,000	
	30,000				30,000	
Expenditures Total	30,000				30,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-025 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's balconies.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	90,000				90,000	
	90,000				90,000	
Expenditures Total	90,000				90,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-026 Exterior Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description
Installation of new exterior lighting.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

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Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Bldg Mech Elect - Exterior Lighting	25,000				25,000	
	25,000				25,000	
Expenditures Total	25,000				25,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-027 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Installation of new common area lighting.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Interior Lighting	25,000				25,000	
	25,000				25,000	
Expenditures Total	25,000				25,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-028 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's sealant.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Other	50,000				50,000	
	50,000				50,000	
Expenditures Total	50,000				50,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-029 5027 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	178,080				12,720	165,360
Building Ext - Doors	178,080				12,720	165,360
	356,160				25,440	330,720
Expenditures Total	356,160				25,440	330,720

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-030 5031 - Unit Kitchen Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Design and Installation of new unit kitchens.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int -Kitchen/Bathroom	534,240				25,440	508,800
	534,240				25,440	508,800
Expenditures Total	534,240				25,440	508,800

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	hs-2026-031 5006 - Common Area Flooring Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring-Ceramic	367,204				25,440	341,764
	367,204				25,440	341,764
Expenditures Total	367,204				25,440	341,764

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-032 5007 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	203,520				12,720	190,800
Building Ext - Doors	203,520				12,720	190,800
	407,040				25,440	381,600
Expenditures Total	407,040				25,440	381,600

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2026-033 5026 - MUA Unit & DHW Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new MUA unit and DHW.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	468,096				20,352	447,744
	468,096				20,352	447,744
Expenditures Total	468,096				20,352	447,744

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

Capital Projects

Description
Project Description 529 Gary St loan surplus 75000 transfered to reserve
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	3,026,009				3,026,009	
	3,026,009				3,026,009	
Expenditures Total	3,026,009				3,026,009	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-001 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
Total	2023	2024	2025	2026	2027	

Funding			
Reserves	2,750,000		2,750,000
Funding Total	2,750,000		2,750,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-002 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

To be utilized across portfolio for unforeseen repairs as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	10,000					10,000
Building Ext - Doors	10,000					10,000
Building Int Flooring-	135,000					135,000
Building Int-Appliances Kitchen	30,000					30,000
Building Int - Other Interior	20,000					20,000
Building Mech Elect - Plumbing	25,000					25,000
Building Mech Elect - Electrical	20,000					20,000
Building Mech Elect - Other	18,000					18,000
Fire & Life Safety - Fire Alarm System	17,500					17,500
Equipment Other	10,000					10,000
	295,500					295,500
Expenditures Total	295,500					295,500

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		

ORGANIZATION

Capital Projects

Project	HS-2027-002 Unforeseen Capital One Off		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Attributes

Attribute	Value	Comment
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-003 Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's electrical infrastructure.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Electrical	30,000					30,000
	30,000					30,000
Expenditures Total	30,000					30,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-004 Balcony Inspections & Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's balconies.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	90,000					90,000
	90,000					90,000
Expenditures Total	90,000					90,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-005 Exterior Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Installation of new exterior lighting.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bldg Mech Elect - Exterior Lighting	25,000					25,000
	25,000					25,000
Expenditures Total	25,000					25,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-006 Common Area Lighting Upgrades		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Installation of new common area lighting.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Interior Lighting	25,000					25,000
	25,000					25,000
Expenditures Total	25,000					25,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-007 Exterior Sealant Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Inspections and repairs to the building's sealant.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Other	50,000					50,000
	50,000					50,000
Expenditures Total	50,000					50,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-008 5003 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	12,720					12,720
Building Ext - Doors	12,720					12,720
	25,440					25,440
Expenditures Total	25,440					25,440

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-009 5026 - Windows & Doors Replacement		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Design and installation of new windows and exterior doors.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Windows	12,720					12,720
Building Ext - Doors	12,720					12,720
	25,440					25,440
Expenditures Total	25,440					25,440

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2027-R01 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2023

Description

Project Description
529 Gary St loan surplus 75000 transfered to reserve

Impact (Justification/Consequence)

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Link to Other Initiatives

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Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	3,113,935					3,113,935
	3,113,935					3,113,935
Expenditures Total	3,113,935					3,113,935

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	



Be an explorer.

2023 - 2027 Budget
and Forecast

Long-Term Care & Seniors Services Project Reports

ORGANIZATION

Capital Projects

Project	BH-2020-005 Mattresses		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Annual and ongoing replacement of mattresses

Impact (Justification/Consequence)

Health and safety risk to staff and residents to prevent injury

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Equip Operat'l -Pooled Mattress	60,000	12,000	12,000	12,000	12,000	12,000
	60,000	12,000	12,000	12,000	12,000	12,000
Expenditures Total	60,000	12,000	12,000	12,000	12,000	12,000

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Other Operational	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2020-006 Beds				
Department	Admin Capital				
Version	03.1 1st Council Review	Year	2023		

Description

Project Description

Annual and ongoing bed replacement.

Impact (Justification/Consequence)

Health and safety risk to staff and residents to prevent injury

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Equip Operati'l - Pooled beds	60,000	12,000	12,000	12,000	12,000	12,000
	60,000	12,000	12,000	12,000	12,000	12,000
Expenditures Total	60,000	12,000	12,000	12,000	12,000	12,000

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Other Operational	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2021-R01 Brucelea - Transfer to Reserves		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Transfer funds to reserves to support future projects and other unexpected expenditures.

Impact (Justification/Consequence)

The physical plant continues to age. Many pieces of equipment and systems are reaching the end of their life expectancy. Prudent approach would be to set aside funds to cover the costs associated with repairs and replacements.

Link to Other Initiatives

Gateway has contributed annually to the reserves. This project would further support the standardization of processes across both LTC homes.

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	906,000	50,000	184,000	204,000	232,000	236,000
	906,000	50,000	184,000	204,000	232,000	236,000
Expenditures Total	906,000	50,000	184,000	204,000	232,000	236,000

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-001 Brucelea - Mechanical Lift Replacement				
Department	Admin Capital				
Version	03.1 1st Council Review	Year	2023		

Description

Project Description

Replacement of two Arjo MaxiMove Lifts. The lifts being replaced have been assessed by Arjo as being at the end of their useful life expectancy.

Impact (Justification/Consequence)

Increasing resident acuity has resulted in a greater reliance on power mechanical lifts to transfer and support our residents. Consequently a replacement program is required for the lifts currently in service.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Medical	150,000	30,000	30,000	30,000	30,000	30,000
	150,000	30,000	30,000	30,000	30,000	30,000
Expenditures Total	150,000	30,000	30,000	30,000	30,000	30,000

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Brucelea Haven Administrator	
Expected Completion		
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-002 Brucelea - Tornado Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replacement of the Arjo Tornados which support in maintaining high level disinfection of nursing equipment and resident items.

Impact (Justification/Consequence)

Replacement is required as the equipment is well beyond it's life expectancy (currently 18 years old). Heightened disinfection practices are required to sustain a safe environment for both residents and our team members.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Medical	51,000	34,000	17,000			
	51,000	34,000	17,000			
Expenditures Total	51,000	34,000	17,000			

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Brucelea Haven Administrator	
Expected Completion	Q1 2022	
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-004 Flooring replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Flooring in dining areas has significant wear and is not able to be disinfected properly and is a trip hazard.

Impact (Justification/Consequence)

Health and safety for residents, families, staff and visitors

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring Carpet/Laminate	80,000	20,000	20,000	20,000	20,000	
	80,000	20,000	20,000	20,000	20,000	
Expenditures Total	80,000	20,000	20,000	20,000	20,000	

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-R02 Transfer to Medical Equipment reserve		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Transfer funds to reserves to support future projects and other unexpected expenditures.

Impact (Justification/Consequence)

Many pieces of equipment and systems are reaching the end of their life expectancy. Prudent approach would be to set aside funds to cover the costs associated with repairs and replacements.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	153,000	25,000	32,000	32,000	32,000	32,000
	153,000	25,000	32,000	32,000	32,000	32,000
Expenditures Total	153,000	25,000	32,000	32,000	32,000	32,000

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Medical Equipment	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2023-003 Kitchen Steamer Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Repairs in 2022 of over \$4700, suggested life span is 8 years. Unit will be 8 years old in 2023. The steam generator for this unit also fuels the Steam Kettles (2) so they will also need to be replaced with one electric kettle. The kettle is original to the building and will be 20 years old in 2023. Prices include installation.

Impact (Justification/Consequence)

Lack of appropriate equipment for staff to prepare meals for residents.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int-Appliances Kitchen	58,000	58,000				
	58,000	58,000				
Expenditures Total	58,000	58,000				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2023-004 Laundry Washing Machine		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace washing current washing machine at the end of it's life cycle with Unimac washer

Impact (Justification/Consequence)

Current washer requiring frequent service, new washer will increase operational efficiency and save water consumption

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int-Appliances Laundry	27,761	27,761				
	27,761	27,761				
Expenditures Total	27,761	27,761				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2023-005 Boiler Heat Exchange Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace boiler heat exchanger which is leaking.

Impact (Justification/Consequence)

Health & safety concerns. Further damages to boiler could occur if it is not addressed.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Other	20,000	20,000				
	20,000	20,000				
Expenditures Total	20,000	20,000				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2023-006 Split Heat Pump Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace split heat pump elevator machine room and roof

Impact (Justification/Consequence)

As per building condition report

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	11,840	11,840				
	11,840	11,840				
Expenditures Total	11,840	11,840				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2023-007 Mobile Charting		
Department	Nursing Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Implement mobile charting, cost covers 27 devices throughout the home.

Impact (Justification/Consequence)

Current systems outdated and no longer supported, increase effective and accurate charting on resident data.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology -Other	73,000	73,000				
	73,000	73,000				
Expenditures Total	73,000	73,000				
Funding						
Reserves	18,000	18,000				
Funding Total	18,000	18,000				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Nursing Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	IT - Computer Hardware	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2024-002 Kitchen and Servery Dishwasher Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Current dishwashers will be 10 years old in 2024, estimated life span is 8 years.

Impact (Justification/Consequence)

Lack of appropriate equipment to provide services to residents.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int-Appliances Kitchen	56,000		56,000			
	56,000		56,000			
Expenditures Total	56,000		56,000			

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2025-001 Exhaust Fan Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

As per building condition report, replacement of exhaust fans required, to be completed over two years.

Impact (Justification/Consequence)

As per building condition report.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	73,017			33,549	39,468	
	73,017			33,549	39,468	
Expenditures Total	73,017			33,549	39,468	

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2025-002 In-Line Air Duct Fan Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace suspended supply air in-line duct fan f10 and replace in-line duct electrical room supply air fan f18

Impact (Justification/Consequence)

As per building condition report

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	16,445			16,445		
	16,445			16,445		
Expenditures Total	16,445			16,445		

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2025-003 Stairwell Roof Repair		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Repair stairwell roof - extend life to roof replace 2033

Impact (Justification/Consequence)

As per building condition report

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Other	9,904			9,904		
	9,904			9,904		
Expenditures Total	9,904			9,904		

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2027-001 Air Make Up Unit Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Replace air make up unit 1 & 2
Impact (Justification/Consequence)
As per building condition report
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Heating	63,152					63,152
	63,152					63,152
Expenditures Total	63,152					63,152

Attributes		
Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2020-004 Exhaust fans		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Exhaust Fans	15,000				15,000	
	15,000				15,000	
Expenditures Total	15,000				15,000	

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2020	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-001 Beds		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Annual replacement of beds
Impact (Justification/Consequence) Health and safety risk to staff and residents to prevent injury
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Equip Operati'l - Pooled beds	60,000	12,000	12,000	12,000	12,000	12,000
	60,000	12,000	12,000	12,000	12,000	12,000
Expenditures Total	60,000	12,000	12,000	12,000	12,000	12,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-002 Mattresses		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Annual replacement of mattresses
Impact (Justification/Consequence) Health and safety risk to residents and staff if not replaced
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Equip Operat'l -Pooled Mattress	60,000	12,000	12,000	12,000	12,000	12,000
	60,000	12,000	12,000	12,000	12,000	12,000
Expenditures Total	60,000	12,000	12,000	12,000	12,000	12,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-004 Mechanical Lifts and/or Tornados		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Routine replacement of medical lifting and sterilizing equipment at end of life
Impact (Justification/Consequence)
health and safety of residents and staff
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Equipment Medical	150,000	30,000	30,000	30,000	30,000	30,000
	150,000	30,000	30,000	30,000	30,000	30,000
Expenditures Total	150,000	30,000	30,000	30,000	30,000	30,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Medical Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-R01 Transfer to reserves -future projects		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Transfer to reserves for future use.
Impact (Justification/Consequence) To be prepared for aging equipment and improve the esthetics of the home. this will also address health and safety for residents and staff
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	1,139,000	55,000	280,000	262,000	256,000	286,000
	1,139,000	55,000	280,000	262,000	256,000	286,000
Expenditures Total	1,139,000	55,000	280,000	262,000	256,000	286,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Brucelea/Gateway Building	please see description tab for breakdown of reserves
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-R02 Repay working capital reserve-phone system		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to reserves Working Capital	125,000	25,000	25,000	25,000	25,000	25,000
	125,000	25,000	25,000	25,000	25,000	25,000
Expenditures Total	125,000	25,000	25,000	25,000	25,000	25,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2022-002 Servery		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replacement of complete Servery i.e. flooring, steam table, cupboards and counters.

Impact (Justification/Consequence)

Provide staff with appropriate space/equipment to provide resident meals.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int -Kitchen/Bathroom	80,000	80,000				
	80,000	80,000				
Expenditures Total	80,000	80,000				
Funding						
Reserves	80,000	80,000				
Funding Total	80,000	80,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2022-003 Sidewalk repair		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Front entrance has an uneven walkway
Impact (Justification/Consequence) Health and Safety of residents, families, staff and visitors.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Bilding Ext Masonry/Concrete/Stone	15,000				15,000	
	15,000				15,000	
Expenditures Total	15,000				15,000	

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2023-001 Fire System Upgrades		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

historically every year we need upgrades to our fire alarm system.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Fire & Life Safety - Fire	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2023-002 flooring (hallways, tub room, serveries)		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Flooring (hallways, tub rooms and serveries) require replacement as wear and tear is high.

Impact (Justification/Consequence)

Health and Safety for residents/staff.
IPAC issues.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring Carpet/Laminate	37,000	17,000				20,000
	37,000	17,000				20,000
Expenditures Total	37,000	17,000				20,000

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2023-003 Internet upgrade		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

The current internet signal thru out the building is unable to support the operational needs required. An assessment for additional access points has been completed with significant recommendations.

Impact (Justification/Consequence)

Significant impact if the work is not completed to the daily work activities of the home.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology -Other	200,000	200,000				
	200,000	200,000				
Expenditures Total	200,000	200,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2023-005 replace wooden hand rails		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int - Furnishings/Shelving	80,000	40,000	40,000			
	80,000	40,000	40,000			
Expenditures Total	80,000	40,000	40,000			

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2025-001 phone upgrade		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Current phone system is no longer supported by manufacturer. Replacement phones are very difficult to obtain and contractor has suggested a complete replacement of system is required.

Impact (Justification/Consequence)

Lack of necessary tools for staff/residents to use.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology-Phone	17,600			17,600		
	17,600			17,600		
Expenditures Total	17,600			17,600		

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2025-002 exhaust fan		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description
Exhaust fan on roof needs to be replaced

Impact (Justification/Consequence)

As per building condition report.

Link to Other Initiatives

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Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Exhaust Fans	30,000			15,000	15,000	
	30,000			15,000	15,000	
Expenditures Total	30,000			15,000	15,000	

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	KRR	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2025-003 plumbing domestic hot water		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Domestic hot water upgrades required.
Impact (Justification/Consequence) As per building condition report
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Plumbing	13,000			13,000		
	13,000			13,000		
Expenditures Total	13,000			13,000		

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Sheldon Stott	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2025-004 chair replacement ipac		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Furniture thur out the building does not meet IPAC standards and requires replacement.

Impact (Justification/Consequence)

Health and Safety for residents and staff.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int - Furnishings/Shelving	20,000			20,000		
	20,000			20,000		
Expenditures Total	20,000			20,000		

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2026-001 sidewalks and paving		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Asphalt/Concrete	15,000				15,000	
	15,000				15,000	
Expenditures Total	15,000				15,000	

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2026-002 blinds for residents		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Replace blinds/curtains in resident rooms.
Impact (Justification/Consequence) Health and Safety for residents/staff. Providing our residents with modern space.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int - Furnishings/Shelving	40,000				20,000	20,000
	40,000				20,000	20,000
Expenditures Total	40,000				20,000	20,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2027-001 washing machine		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace washing machine. Washing machine is currently 19 years old

Impact (Justification/Consequence)

Require to have appropriate laundry services for residents.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int-Appliances Laundry	17,600					17,600
	17,600					17,600
Expenditures Total	17,600					17,600

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Litt	
Expected Completion	Q1 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2027-002 Roof Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Roof is 20 years old. Minor repairs occurred in 2022 and contractor has recommended replacement within 5 year.
Impact (Justification/Consequence)
As per building condition report.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Roof - Asphalt	750,000					750,000
	750,000					750,000
Expenditures Total	750,000					750,000
Funding						
Reserves	750,000					750,000
Funding Total	750,000					750,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2027	
Is this a Transfer to Reserve Project?	No	
Project Manager	DJ Peat	
Expected Completion	Q1 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	



Be an explorer.

2023 - 2027 Budget and Forecast

Museum Project Reports

ORGANIZATION

Capital Projects

Project	MU-2021-008 Office Furniture		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	16,000	16,000				
	16,000	16,000				
Expenditures Total	16,000	16,000				

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

Capital Projects

Description
Project Description Vehicle Reserve for new purchase
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	15,000	3,000	3,000	3,000	3,000	3,000
	15,000	3,000	3,000	3,000	3,000	3,000
Expenditures Total	15,000	3,000	3,000	3,000	3,000	3,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	MUS - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

Description
Project Description Building Reserve for future capital or repair projects
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	425,000	50,000	75,000	100,000	100,000	100,000
	425,000	50,000	75,000	100,000	100,000	100,000
Expenditures Total	425,000	50,000	75,000	100,000	100,000	100,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Cathy McGirr	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	MUS - Museum Building	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2022-R01 Transfer to Reserve for Furniture		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Office furniture reserve
Impact (Justification/Consequence) Rebuild reserve since equipment and furniture is ageing
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Cathy McGirr	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	MUS - Office Furniture	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

Description
Project Description Council contribution \$2 million
Impact (Justification/Consequence)
Link to Other Initiatives

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	1,500,000		300,000	350,000	400,000	450,000
	1,500,000		300,000	350,000	400,000	450,000
Expenditures Total	1,500,000		300,000	350,000	400,000	450,000

Attribute	Value	Comment
Department	Museum	
Program	Community Wing Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Cathy McGirr	
Expected Completion	Q2 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Council Priorities	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-001 HVAC Indoor Units		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Lifecycle Replacement 3 Indoor HVAC units \$3900 each 1878 Schoolhouse 2nd Floor IT Room, Stair #3 and 1878 Schoolhouse Basement Storage - Total project \$11,700

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Elements	11,700	11,700				
	11,700	11,700				
Expenditures Total	11,700	11,700				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-002 HVAC Outdoor Units		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Lifecycle Replacement of the following outdoor HVAC units - 2005 Central Pavilion North Elevation Roof (2 units - \$18,200 each), 2005 Central Pavilion West Elevation (1 unit - \$18,200, 2005 Central Pavilion West Elevation (1 unit - \$3,900), Central Pavilion North Elevation (1 unit - \$3,900), 1878 Schoolhouse Northeast Elevation (1 unit - \$3,900) - Change to replace one full rooftop refrigeration unit HVAC1 in 2023, HVAC 2, 2024, HVAC 3&4 2025 - estimated cost from Carmichaels \$250,000 for all 4 \$62,500 per unit. From 2026-2028 replace 2 Liebert units annually. All 10 units fully replaced over 5 years 2023-2028

Impact (Justification/Consequence)

CAMP Assessment2020

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Elements	500,000	62,500	62,500	125,000	125,000	125,000
	500,000	62,500	62,500	125,000	125,000	125,000
Expenditures Total	500,000	62,500	62,500	125,000	125,000	125,000

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-003 Exterior Patio Decking		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Complete replacement of the exterior patio decking originally installed in 2005

Impact (Justification/Consequence)

Need to complete work, so we have a safe and visually appealing function space

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	18,355	18,355				
	18,355	18,355				
Expenditures Total	18,355	18,355				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q2 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-004 Bruce Gallery Decking		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Replacement of Bruce Gallery decking originally installed 2005
Impact (Justification/Consequence) Need to complete work, so we have a safe and visually appealing function space
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	14,140	14,140				
	14,140	14,140				
Expenditures Total	14,140	14,140				

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q2 2023	
Business Plan Link		
Strategic Plan Link	00	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-005 Rooftop Ladder		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Rooftop access ladder
Impact (Justification/Consequence) H&S requirement for rooftop access
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Elements	12,097	12,097				
	12,097	12,097				
Expenditures Total	12,097	12,097				

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q2 2023	
Business Plan Link		
Strategic Plan Link	00	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-006 Bruce Gallery Lighting		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Bruce Gallery lighting - project moved to 2024
Impact (Justification/Consequence) Install new electrical panel in the gallery space for ease of use.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Electrical	7,200		7,200			
	7,200		7,200			
Expenditures Total	7,200		7,200			

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q2 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-007 Museum Expansion		
Department	Community Wing Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Museum expansion expenditures drawings - based on the following: Option 1 (15,480sq.ft.) \$12,900,000 New Build - 5% consulting fee \$645,000, Breakdown: 2023 60% Design Phase \$387,000, 2024 40% Construction Phase \$258,000, 2025 Build \$12,900,000 - Phase 2 Renovation to existing building \$1,500,000, 10% Consulting fee \$150,000 Breakdown: 2026 60% Design & 40% Construction Phase \$150,000. 2027 Renovation \$1,500,000

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	50,000	50,000				
	50,000	50,000				
Expenditures Total	50,000	50,000				
Funding						
Reserves	50,000	50,000				
Funding Total	50,000	50,000				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	Community Wing Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-R01 Transfer to Reserve for Computer Software		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Computer Software Reserve - Specialized software not covered by ITS

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves IT	23,000	3,000	5,000	5,000	5,000	5,000
	23,000	3,000	5,000	5,000	5,000	5,000
Expenditures Total	23,000	3,000	5,000	5,000	5,000	5,000

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-001 Log School (Outbuilding)		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Repair to chinking to the Log School
Impact (Justification/Consequence) CAMP Assessment
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	15,000		15,000			
	15,000		15,000			
Expenditures Total	15,000		15,000			

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-002 Communications & Security		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace system - Troy quote in 2023 \$19775

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Communication	19,775		19,775			
	19,775		19,775			
Expenditures Total	19,775		19,775			

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q2 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-003 1878 Schoolhouse Carpet		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace carpet in hallway outside of staff washrooms and general office of 1878 Schoolhouse

Impact (Justification/Consequence)

Original carpet from 2005

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring Carpet/Laminate	4,900		4,900			
	4,900		4,900			
Expenditures Total	4,900		4,900			

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q1 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-001 Plumbing		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

2005 Building Lifecycle Replacement Domestic Water \$3200 in 2025. Water Treatment System (Water Softener \$6000 and Domestic Water Heater Janitor Room \$500) in 2027

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Elements	9,700			3,200		6,500
	9,700			3,200		6,500
Expenditures Total	9,700			3,200		6,500

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-002 Building Security System		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

ADT Focus System - new in 2005 needs to be replaced \$38,900

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Communication	38,900			38,900		
	38,900			38,900		
Expenditures Total	38,900			38,900		

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-003 Paging System		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Building Paging system - new in 2005 needs replacement \$11,670

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Mech Elect - Communication	11,670			11,670		
	11,670			11,670		
Expenditures Total	11,670			11,670		

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-005 Theatre Equipment		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Theatre equipment replacement new in 2005 - \$45,000
Impact (Justification/Consequence) CAMP Assessment
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Technology -Other	45,000			45,000		
	45,000			45,000		
Expenditures Total	45,000			45,000		

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-007 Main Entrance Exterior Closures		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Main Entrance - exterior closures (doors and glazed original in 2005) needs lifecycle replacement - exterior doors \$24,000, glazing \$80,000

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Elements	24,000			24,000		
Building Ext Windows	80,000			80,000		
	104,000			104,000		
Expenditures Total	104,000			104,000		

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-009 Wood Flooring (Theatre)		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Wood Flooring and Stage - Theatre, original in 2005 estimated replacement \$8,400

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring Carpet/Laminate	8,400		8,400			
	8,400		8,400			
Expenditures Total	8,400		8,400			

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-010 Vinyl Flooring (Interior Finishes)		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Vinyl flooring replacement - Archives Storage/ Washrooms original in 2005 estimated \$55,542

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int Flooring Carpet/Laminate	55,542			55,542		
	55,542			55,542		
Expenditures Total	55,542			55,542		

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-011 1878 Schoolhouse Exterior Doors		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Large exterior wooden doors on the 1878 Schoolhouse & smaller interior doors - replacement

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Elements	40,000			40,000		
	40,000			40,000		
Expenditures Total	40,000			40,000		

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-012 HVAC Components		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replacement of a number of HVAC Pumps \$27500 in 2026, Unit Heaters in 2027 \$57,000

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Site Elements	84,500				27,500	57,000
	84,500				27,500	57,000
Expenditures Total	84,500				27,500	57,000

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2026-001 Wooden Pergola		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Wooden pergola built in 2005 is degraded in numerous areas. Pergola should be repaired or replace estimated amount\$32,461

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Structure	32,461				32,461	
	32,461				32,461	
Expenditures Total	32,461				32,461	

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2026-002 Roof 2005 Section		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Roof Replacement 2005 Section - Double ply membrane 3 sections (\$147,546.47 + \$15,600 + \$205,400)

Impact (Justification/Consequence)

Potential damage to building & contents, additional costs increase if pushed out

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Ext Roof - Asphalt	368,546				368,546	
	368,546				368,546	
Expenditures Total	368,546				368,546	

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q3 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2026-003 Appliances		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Replace appliances in kitchen (Staff Fridge / Stove) and Washer / Dryer

Impact (Justification/Consequence)

Required to provide service as a certified kitchen

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Building Interior	12,000				12,000	
	12,000				12,000	
Expenditures Total	12,000				12,000	

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2026	
Is this a Transfer to Reserve Project?	No	
Project Manager	Dwayne Carriere	
Expected Completion	Q4 2026	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	



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2023 - 2027 Budget and Forecast

Library Project Reports

ORGANIZATION

Capital Projects

Project	LB-2021-001 Library Book Purchases				
Department	Library General Capital				
Version	03.1 1st Council Review	Year	2023		

Description

Project Description

Book purchases for library collections. All book purchases have been moved to a single project for ease of tracking.

Impact (Justification/Consequence)

Maintain library collections to meet community needs.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Library Books - Purchases	1,250,000	250,000	250,000	250,000	250,000	250,000
Library Audio Books	75,000	15,000	15,000	15,000	15,000	15,000
Library Books Cataloguing and	195,141	38,178	38,560	38,946	39,335	40,122
Library E Book Purchases	30,000	6,000	6,000	6,000	6,000	6,000
Library Audio Visual Collection	160,000	32,000	32,000	32,000	32,000	32,000
	1,710,141	341,178	341,560	341,946	342,335	343,122
Expenditures Total	1,710,141	341,178	341,560	341,946	342,335	343,122

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-006 Branch furnishings/shelving		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Shelving and furniture for library branches.
Impact (Justification/Consequence) The replacement of shelving and furnishings at library branches ensures public service areas are suitably outfitted.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Building Int - Furnishings/Shelving	53,000	10,000	10,000	10,000	11,000	12,000
	53,000	10,000	10,000	10,000	11,000	12,000
Expenditures Total	53,000	10,000	10,000	10,000	11,000	12,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-007 Office Furniture		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Furniturereplacement
Impact (Justification/Consequence) Maintain welcoming branches with furniture that can be appropriately cleaned and sanitized. Ensure work stations for staff meet ergonomic needs.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	53,000	10,000	10,000	10,000	11,000	12,000
	53,000	10,000	10,000	10,000	11,000	12,000
Expenditures Total	53,000	10,000	10,000	10,000	11,000	12,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Other Operational Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-008 Purchase of Library Van		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description
Library Van
Impact (Justification/Consequence)
The 2016 van was due to be replaced in 2021. A regular cycle of replacement ensures the Library has a reliable vehicle for branch deliveries.
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Vehicles -Licenced	95,000		45,000			50,000
	95,000		45,000			50,000
Expenditures Total	95,000		45,000			50,000
Funding						
Reserves	95,000		45,000			50,000
Funding Total	95,000		45,000			50,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-009 Tablets		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Transfer from reserves (Wightman Donation, 8-01-721-1110-LWTM) to purchase updated iPads to use in branch programming and digital literacy training,

Impact (Justification/Consequence)

Existing set of iPads is 10 years old and required updating to current standards. Supports Library's Strategic Priority to be a Digital Community Facilitator.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Technology - Computer Pool	12,500	2,500	2,500	2,500	2,500	2,500
Technology - Computer Pool	1,719	1,719				
	14,219	4,219	2,500	2,500	2,500	2,500
Expenditures Total	14,219	4,219	2,500	2,500	2,500	2,500
Funding						
Reserves	1,719	1,719				
Funding Total	1,719	1,719				

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-R01 Transfer to Reserves for Bookmobile		
Department	Special Projects Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Bookmobile
Impact (Justification/Consequence) The Bookmobile has been a multi-year project. It will bring much-needed services, including internet access, to under-served areas throughout Bruce County. Beginning in 2025, transferring money to reserves will ensure we are ready to replace the bookmobile vehicle when it reaches end of life
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	60,000			20,000	20,000	20,000
	60,000			20,000	20,000	20,000
Expenditures Total	60,000			20,000	20,000	20,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Special Projects Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Fundraising Project	
Program Funding		
Pressure Category	Growth	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2022-R01 Transfer to Reserves-Library Van		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2023

Description
Project Description Library Van
Impact (Justification/Consequence) Transferring annual amounts to reserves for replacement of library vans on a consistent schedule (every 5 years)
Link to Other Initiatives

Budget						
	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	80,000	12,000	14,000	16,000	18,000	20,000
	80,000	12,000	14,000	16,000	18,000	20,000
Expenditures Total	80,000	12,000	14,000	16,000	18,000	20,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2022-R02 Library Branch Transfer to Reserves		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Reserves for future branch relocations/improvements - shelving, furniture, signage.

Impact (Justification/Consequence)

Ensures that new, larger locations have funds to properly outfit with shelving, signage, and furnishings.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Transfer to Capital Reserves	50,000	25,000	25,000			
	50,000	25,000	25,000			
Expenditures Total	50,000	25,000	25,000			

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Library Headquarters and Branch Locations	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2023-001 Accessibility		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Accessibility Reserve - \$3,664.31 for new adjustable-height, accessible public workstations. \$3,000 from reserve to Operating budget to retrofit workstations where feasible.

Impact (Justification/Consequence)

Use accessible reserve funds to meeting Ontario Public Library Guidelines on accessible public computer stations.

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	3,600	3,600				
	3,600	3,600				
Expenditures Total	3,600	3,600				
Funding						
Reserves	3,600	3,600				
Funding Total	3,600	3,600				

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2023-002 Sauble Beach		
Department	Ongoing Ventures Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Transfer money from reserves to purchase display shelving.

Impact (Justification/Consequence)

Using the Sauble Beach branch reserve will allow for improvements in the physical space and effectively promote library collections.

Link to Other Initiatives

Links to Library Strategic Plan to create welcoming and inclusive physical spaces.

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	4,000	4,000				
	4,000	4,000				
Expenditures Total	4,000	4,000				
Funding						
Reserves	4,000	4,000				
Funding Total	4,000	4,000				

Attributes

Attribute	Value	Comment
Department	Library	
Program	Ongoing Ventures Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

2023 - 2027 Budget and Forecast



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Planning & Development Project Reports

ORGANIZATION

Capital Projects

Project	PD-2021-004 Furniture & Fixtures - Office Furniture		
Department	Planning Capital		
Version	03.1 1st Council Review	Year	2023

Description

Project Description

Annual funding to buy new or replace existing furniture

Impact (Justification/Consequence)

Supports ongoing workplace improvements

Link to Other Initiatives

Budget

	Total	2023	2024	2025	2026	2027
Expenditures						
Furniture & Fixtures - Office Furniture	21,868		5,306	5,412	5,520	5,630
	21,868		5,306	5,412	5,520	5,630
Expenditures Total	21,868		5,306	5,412	5,520	5,630

Attributes

Attribute	Value	Comment
Department	Planning & Economic Development	
Program	Planning Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	