

2021 - 2025 Budget
and Forecast



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Consolidated Department Detailed Projects Sheets

ORGANIZATION

Capital Projects

Project	CS-2021-001 Furniture Replacement		
Department	Finance		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Budgeting for office chair replacement or other replacements.

Impact (Justification/Consequence)

Prevent repetitive strain injuries when completing tasks.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Furniture & Fixtures - Office Furniture	5,000	1,000	1,000	1,000	1,000	1,000
	5,000	1,000	1,000	1,000	1,000	1,000
Expenditures Total	5,000	1,000	1,000	1,000	1,000	1,000

Attributes

Attribute	Value	Comment
Department	Corporate Services	
Program	Finance	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jennifer Smith	
Expected Completion		
Business Plan Link		
Strategic Plan Link	00	
Reserve Fund (if used)	No Reserve	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	CS-2021-002 Vehicle Purchase		
Department	Finance		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Purchase vehicle for Peninsula Hub to finalize Corporate fleet at each of the main working locations. Assists with staff not able to share vehicles due to COVID-19. To be funded from COVID-19 funding from Province.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles -Licenced	40,000	40,000				
	40,000	40,000				
Expenditures Total	40,000	40,000				
Funding						
Reserves	40,000	40,000				
Funding Total	40,000	40,000				

Attributes

Attribute	Value	Comment
Department	Corporate Services	
Program	Finance	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jennifer Smith	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	No Reserve	Covid Reserve
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	CS-2021-003 Accounting Software		
Department	Finance		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replace Asyst Software with a new accounting software that allows for better reporting and tracking. First year will be consulting that will consider Enterprise Resource Planning (ERP) software such as SAP.

Impact (Justification/Consequence)

Asyst is not commonly used and may be discontinued. It also has little compatibility with other software in use at the County.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Desktop Software Pool	350,000	25,000	325,000			
	350,000	25,000	325,000			
Expenditures Total	350,000	25,000	325,000			
Funding						
Reserves	350,000	25,000	325,000			
Funding Total	350,000	25,000	325,000			

Attributes

Attribute	Value	Comment
Department	Corporate Services	
Program	Finance	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Edward Henley	
Expected Completion	Q4 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	CS - Financial Software	
Program Funding		
Pressure Category		
Approval Status	Approved	

Capital Projects

Description
Project Description Command Trailer and other equipment.
Impact (Justification/Consequence)
Link to Other Initiatives

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attribute	Value	Comment
Department	Corporate Services	
Program	Emergency Management	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	David Smith	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	CS - Emergency Measures Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-001 Interior Hub-Council Chamber Renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Council chamber flooring and furniture renovation to make the facility accessible. This project will help persons with disabilities who have: visual impairment, hearing impairment, mobility/agility impairment.

Impact (Justification/Consequence)

Accessibility and safety.

Link to Other Initiatives

IT-2021-XXX<NAME>

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring Carpet/Laminate	119,500	119,500				
Furniture & Fixtures - Office Furniture	14,200	14,200				
	133,700	133,700				
Expenditures Total	133,700	133,700				
Funding						
Reserves	133,700	133,700				
Funding Total	133,700	133,700				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q2 2021	
Business Plan Link	Council Chambers Renovations	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding	Enabling Accessibility Funding	Application submitted - approval pending
Pressure Category	Council Priorities	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-001 Interior Hub-Council Chamber Renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	ND-2021-001 Interior Hub-Council Chamber Renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	ND-2021-002 Interior Hub-Replace Night Setback System		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replace 1982 Night Setback system which is starting to give error messages and failed once but was repaired. Replacement will be deferred if system continues to perform.

Impact (Justification/Consequence)

Operates system that lowers heat pumps at night and on weekends to conserve energy and save money.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				
Funding						
Reserves	10,000	10,000				
Funding Total	10,000	10,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-002 Interior Hub-Replace Night Setback System		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	ND-2021-003 Interior Hub-Sprinkler System Backflow Preventer		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Install backflow preventer for sprinkler system. Code requirement for water system safety and noted in 2020 fire and safety inspection.

Impact (Justification/Consequence)

Health and safety.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	6,000	6,000				
	6,000	6,000				
Expenditures Total	6,000	6,000				
Funding						
Reserves	6,000	6,000				
Funding Total	6,000	6,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q2 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-004 Interior Hub-Replace Washroom Flooring		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Replace Interior Hub washroom floor tiles near end of life. Installed in 1982 and 1988,
Impact (Justification/Consequence) Health and Safety.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring Carpet/Laminate	40,000		10,000	10,000	10,000	10,000
	40,000		10,000	10,000	10,000	10,000
Expenditures Total	40,000		10,000	10,000	10,000	10,000
Funding						
Reserves	40,000		10,000	10,000	10,000	10,000
Funding Total	40,000		10,000	10,000	10,000	10,000

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberichj	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-005 Interior Hub-Replace Heat Pumps (2)		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Annual replacement of heat pumps at end of life. Heat pumps are integral equipment in the building's heating and cooling system. Pumps are replaced based on condition assessments rather than by lifespan year. The Inland Hub has XX heat pumps with a XX year lifespan.

Impact (Justification/Consequence)

Health and Safety.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	71,090	13,390	13,792	14,205	14,632	15,071
	71,090	13,390	13,792	14,205	14,632	15,071
Expenditures Total	71,090	13,390	13,792	14,205	14,632	15,071
Funding						
Reserves	71,090	13,390	13,792	14,205	14,632	15,071
Funding Total	71,090	13,390	13,792	14,205	14,632	15,071

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-006 Cayley St.-Remove Interlocking Stone		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Remove the interlocking stone between 207 and 215 Cayley Street buildings and replace with concrete. This removes trip hazards from uplifted stones due to annual weather interactions.

Impact (Justification/Consequence)

Safety

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	8,500	8,500				
	8,500	8,500				
Expenditures Total	8,500	8,500				
Funding						
Reserves	8,500	8,500				
Funding Total	8,500	8,500				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-006 Cayley St.-Remove Interlocking Stone		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	ND-2021-007 Cayley St.-Carpeting Overlay		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Replace carpeting in 207 Cayley Street with carpet tiles. 4 year project 2021-2024.
Impact (Justification/Consequence) End of life.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring Carpet/Laminate	49,500	4,500	15,000	15,000	15,000	
	49,500	4,500	15,000	15,000	15,000	
Expenditures Total	49,500	4,500	15,000	15,000	15,000	
Funding						
Reserves	49,500	4,500	15,000	15,000	15,000	
Funding Total	49,500	4,500	15,000	15,000	15,000	

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-008 Lakeshore Hub-Pave Parking Lot		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Scheduled parking lot repavement subject to condition assessment.

Impact (Justification/Consequence)

Safety

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site - Misc Sheds, Signs	30,900	30,900				
	30,900	30,900				
Expenditures Total	30,900	30,900				
Funding						
Reserves	30,900	30,900				
Funding Total	30,900	30,900				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-009 Lakeshore Hub-Replace Exterior Doors		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replace 4 exterior doors at the Lakeshore Hub subject to condition assessment. Project B2031.

Impact (Justification/Consequence)

Asset maintenance

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	11,330	11,330				
	11,330	11,330				
Expenditures Total	11,330	11,330				
Funding						
Reserves	11,330	11,330				
Funding Total	11,330	11,330				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-010 Lakeshore Hub-Repair Roof		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Lakeshore Hub roof repairs as according to condition assessments.
Impact (Justification/Consequence) Asset maintenance
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	69,010	69,010				
	69,010	69,010				
Expenditures Total	69,010	69,010				
Funding						
Reserves	69,010	69,010				
Funding Total	69,010	69,010				

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-011 Lakeshore Hub-Replace Water Heater		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Replace Lakeshore Hub water heater - scheduled replacement subject to condition assessment.
Impact (Justification/Consequence)
Safety and asset management.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	2,575	2,575				
	2,575	2,575				
Expenditures Total	2,575	2,575				
Funding						
Reserves	2,575	2,575				
Funding Total	2,575	2,575				

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-012 Lakeshore Hub-Replace Exterior Wall Light Packs		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Scheduled replacement of exterior wall light packs. LED options to be explored along with related grants. ProjectD5022.
Impact (Justification/Consequence) Safety, asset replacement, energy savings.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	4,120	4,120				
	4,120	4,120				
Expenditures Total	4,120	4,120				
Funding						
Reserves	4,120	4,120				
Funding Total	4,120	4,120				

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-013 Inland Hub-Fob Entrance System		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Install fob entry system for exterior doors and IT server rooms. This system will replace the current physical Mul-t-lock key system. There have been instances that departing staff have not returned their keys and to rekey the building for every employee is cost prohibitive resulting in an ongoing security issue. Changing to a modern fob system allows changes for individual key holders and can enable access control by hour of day as well.

Impact (Justification/Consequence)

Improve security and access. The fob system could eventually be expanded to interior doors to departments and to other County facilities.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Other	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				
Funding						
Reserves	25,000	25,000				
Funding Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Michael Kirkpatrick and Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-014 Lakeshore Hub-Riding Mower and Hand Mower		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Purchase riding mower and lawn mower. End contract mowing and replace with staff doing the mowing.

Impact (Justification/Consequence)

Facility will be managed by Corporate Services staff.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	12,000	12,000				
	12,000	12,000				
Expenditures Total	12,000	12,000				
Funding						
Reserves	12,000	12,000				
Funding Total	12,000	12,000				

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q2 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R01 Transfer to Inland Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Inland Hub. As the repayment to Working Capital reserve for the 2017 renovations is completed, the budgeted funds are added to this transfer to reserve.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

ND-2021-R03.

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	375,000	75,000	75,000	75,000	75,000	75,000
	375,000	75,000	75,000	75,000	75,000	75,000
Expenditures Total	375,000	75,000	75,000	75,000	75,000	75,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R02 Transfer to Cayley St. Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Reserve for facility, equipment, machinery and vehicles for the Cayley St. facility.
Impact (Justification/Consequence) To ensure adequate future resources for optimum repair and replacement.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	305,000	61,000	61,000	61,000	61,000	61,000
	305,000	61,000	61,000	61,000	61,000	61,000
Expenditures Total	305,000	61,000	61,000	61,000	61,000	61,000

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R03 Repay Working Capital Reserve for Inland Hub renovations		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Repayment of internal loan for Inland Hub renovations in 2017. Total of \$150,000 at \$15,000 per year except first year \$10,000 (2017) and final year \$5,000 (2027). As the repayment ends, the budgeted funds are moved to a transfer to the Inland Hub Facility reserve.
Impact (Justification/Consequence) Repayment of internal loan.
Link to Other Initiatives ND-2021-R01

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to reserves Working Capital	75,000	15,000	15,000	15,000	15,000	15,000
	75,000	15,000	15,000	15,000	15,000	15,000
Expenditures Total	75,000	15,000	15,000	15,000	15,000	15,000

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Working Capital Fund	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R04 Transfer to Lakeshore Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Reserve for facility, equipment, machinery and vehicles for the Lakeshore Hub.
Impact (Justification/Consequence) To ensure adequate future resources for optimum repair and replacement.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	160,000	15,000	15,000	30,000	50,000	50,000
	160,000	15,000	15,000	30,000	50,000	50,000
Expenditures Total	160,000	15,000	15,000	30,000	50,000	50,000

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R05 Transfer to Peninsula Hub Facility Reserve		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Reserve for facility, equipment, machinery and vehicles for the Peninsula Hub. As the repayment to the Working Capital reserve for the purchase of the Peninsula Hub is completed in 2031, the budgeted funds are added to this transfer to reserve beginning in 2032.

Impact (Justification/Consequence)

To ensure adequate future resources for optimum repair and replacement.

Link to Other Initiatives

ND-2021-R06

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	30,000			10,000	10,000	10,000
	30,000			10,000	10,000	10,000
Expenditures Total	30,000			10,000	10,000	10,000

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2021-R06 Repay Working Capital Reserve for Peninsula Hub Purchase		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Repayment of internal loan for Peninsula Hub purchase in YYYY. Total of \$560,000 was borrowed internally with repayment of \$40,000 per year starting in 2018 and ending in 2031.
Impact (Justification/Consequence) Repayment of internal loan.
Link to Other Initiatives ND-2021-R05

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to reserves Working Capital	200,000	40,000	40,000	40,000	40,000	40,000
	200,000	40,000	40,000	40,000	40,000	40,000
Expenditures Total	200,000	40,000	40,000	40,000	40,000	40,000

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Working Capital Fund	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2024-001 Interior Hub-Repave Inland Hub Parking lots		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site-Concrete/Stone Retaining	84,413				84,413	
	84,413				84,413	
Expenditures Total	84,413				84,413	
Funding						
Reserves	84,413				84,413	
Funding Total	84,413				84,413	

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-001 Interior Hub-Cooling Tower Replacement - Engineering consult		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Engineering consultation for condition assessment and drawings/specifications to replace cooling tower in 2026.
Impact (Justification/Consequence) Health and Safety
Link to Other Initiatives ND-2026-001 Cooling Tower Replacement

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	12,000					12,000
	12,000					12,000
Expenditures Total	12,000					12,000
Funding						
Reserves	12,000					12,000
Funding Total	12,000					12,000

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Inland Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-002 Cayley St.-Replace soffits and eaves		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replace soffits and eaves in Cayley Street complex as needed. Scheduled replacement subject to condition assessment.

Impact (Justification/Consequence)

End of life.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Roof - Asphalt	77,671					77,671
	77,671					77,671
Expenditures Total	77,671					77,671
Funding						
Reserves	77,671					77,671
Funding Total	77,671					77,671

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Cayley Street Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-003 Lakeshore Hub-Replace Flagpole		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Scheduled replacement of flagpole subject to condition assessment. Project G2048.
Impact (Justification/Consequence) Regulamaintenance.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site - Misc Sheds, Signs	5,796					5,796
	5,796					5,796
Expenditures Total	5,796					5,796
Funding						
Reserves	5,796					5,796
Funding Total	5,796					5,796

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-004 Lakeshore Hub-Replace Windows		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Scheduled replacement of windows subject to condition assessment.

Impact (Justification/Consequence)

Regulamaintenance.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	19,517					19,517
	19,517					19,517
Expenditures Total	19,517					19,517
Funding						
Reserves	19,517					19,517
Funding Total	19,517					19,517

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-005 Lakeshore Hub-Replace Automatic Door Openers		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replace automatic door openers subject to condition assessment. Project B2031.

Impact (Justification/Consequence)

Regular maintenance. Accessibility.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	9,274					9,274
	9,274					9,274
Expenditures Total	9,274					9,274
Funding						
Reserves	9,274					9,274
Funding Total	9,274					9,274

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-006 Lakeshore Hub-Replace Indoor Ceiling Panels		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Scheduled replacement of indoor ceiling panels subject to condition assessment. Project C3030.
Impact (Justification/Consequence) Regulamaintenance.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Interior	62,920					62,920
	62,920					62,920
Expenditures Total	62,920					62,920
Funding						
Reserves	62,920					62,920
Funding Total	62,920					62,920

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-007 Lakeshore Hub-Replaster Ceiling		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Scheduled repairs for plaster ceiling subject to condition assessment. Project C3037.
Impact (Justification/Consequence) Regulamaintenance.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Interior	10,816					10,816
	10,816					10,816
Expenditures Total	10,816					10,816
Funding						
Reserves	10,816					10,816
Funding Total	10,816					10,816

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-008 Lakeshore Hub-Replace Bathroom Tiles		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Scheduled replacement of bathroom tiles subject to condition assessment. Project C3020.

Impact (Justification/Consequence)

Regulamaintenance.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Interior	6,260					6,260
	6,260					6,260
Expenditures Total	6,260					6,260
Funding						
Reserves	6,260					6,260
Funding Total	6,260					6,260

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-009 Lakeshore Hub-Replace Wood Flooring		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Scheduled replacement of wood flooring subject to condition assessment. Project C3024.

Impact (Justification/Consequence)

Regulamaintenance.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Interior	12,639					12,639
	12,639					12,639
Expenditures Total	12,639					12,639
Funding						
Reserves	12,639					12,639
Funding Total	12,639					12,639

Attributes

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Lakeshore Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	ND-2025-010 Peninsula Hub-Replace Exterior Doors		
Department	Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	9,274					9,274
	9,274					9,274
Expenditures Total	9,274					9,274
Funding						
Reserves	9,274					9,274
Funding Total	9,274					9,274

Attributes		
Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q3 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	54,747					54,747
	54,747					54,747
Expenditures Total	54,747					54,747
Funding						
Reserves	54,747					54,747
Funding Total	54,747					54,747

Attribute	Value	Comment
Department	Non Departmental	
Program	Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Mike Berberich	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	ND - Peninsula Hub Facility	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-001 Council Chambers Modernization		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Modernization of Council Chambers. Microphone \ Speaker systems, Skype\Teams integrations, video projection\video wall. Vote management integration with eScribe. New video projection system. Enhance remote viewing \ stream capability.

Impact (Justification/Consequence)

Current system is end of life and end of support. Experience of live-stream council meetings is poor. Microphone\Speaker system is failing and requires external consultant maintenance. Integrations to online participation required to support Bill 197. Poor video quality of current system for in-person and remote participation. Poor audio quality for in-person remote participation. Consequence of not replacing current

Link to Other Initiatives

ND-2021-001

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Projector Pool	282,000	282,000				
	282,000	282,000				
Expenditures Total	282,000	282,000				
Funding						
Reserves	282,000	282,000				
Funding Total	282,000	282,000				

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q3 2021	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)		Covid Reserve
Program Funding		
Pressure Category	Council Priorities	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-002 End User Computing Lifecycle		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Standard laptop\desktop\monitor and peripheral lifecycle.

Impact (Justification/Consequence)

Extending end user computing systems beyond support could result in system instability or systems that are incapable of running the corporate or business unit standard suite of software. Providing staff with the appropriate end user computing resources allows them to perform their technology augmented tasks as efficiently as possible

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Computer Pool	522,827	104,500	101,800	103,632	105,498	107,397
	522,827	104,500	101,800	103,632	105,498	107,397
Expenditures Total	522,827	104,500	101,800	103,632	105,498	107,397
Funding						
Reserves	522,827	104,500	101,800	103,632	105,498	107,397
Funding Total	522,827	104,500	101,800	103,632	105,498	107,397

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Computer Hardware	4500. Switching Libraries from 3 Desktops to 3 Laptops from Library hardware reserve.
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-003 Meeting Room Modernization (year 3 of 3)		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Continuation of meeting room modernization initiative (year 3 of 3)
Bring Skype\Teams enabled meeting services to 8 more meeting rooms or location through fixed or mobile meeting room solutions.

Impact (Justification/Consequence)

Continuation of this initiative will see continued expansion and adoption of interactive meetings while removing the burden, risk and cost of travel.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Projector Pool	45,000	45,000				
	45,000	45,000				
Expenditures Total	45,000	45,000				
Funding						
Reserves	45,000	45,000				
Funding Total	45,000	45,000				

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)		Covid Reserve
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-004 Infrastructure - Server and Storage		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Computing Infrastructure replacement for hub data centres and remote offices compute and storage, UPS and backup devices on defined lifecycle.

Impact (Justification/Consequence)

Current and supported hardware with adequate storage and backup capacity crucial to the operation of County of Bruce business and data availability and integrity. Failure to replace on schedule may/will impact either ability of data or the integrity of the data which can impact County services.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Server Hardware	507,000	25,000		366,500	49,500	66,000
	507,000	25,000		366,500	49,500	66,000
Expenditures Total	507,000	25,000		366,500	49,500	66,000
Funding						
Reserves	507,000	25,000		366,500	49,500	66,000
Funding Total	507,000	25,000		366,500	49,500	66,000

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	IT - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	IT-2021-005 Infrastructure - Networks		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Networking Infrastructure replacement for hub data centres and remote offices including Firewalls, Switches, Routers, Wireless Access Points and cabling

Impact (Justification/Consequence)

Current and supported hardware with adequate capacity crucial to the operation of County of Bruce business and data availability and speed of access. Failure to replace on schedule may/will impact either ability of data or access to the systems which can impact County services.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Network Infrastructure	416,000	83,200	83,200	83,200	83,200	83,200
	416,000	83,200	83,200	83,200	83,200	83,200
Expenditures Total	416,000	83,200	83,200	83,200	83,200	83,200
Funding						
Reserves	416,000	83,200	83,200	83,200	83,200	83,200
Funding Total	416,000	83,200	83,200	83,200	83,200	83,200

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Network Infrastructure	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

LEARN TO GROW INITIATIVES	

ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing and Network Infrastructure		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Yearly transfer to reserves to fund Operational lifecycle replacement of core information technology infrastructure. Servers, Storage, Network (Switches, Firewalls, Access Points, Cabling)

Impact (Justification/Consequence)

Computing and Network infrastructure refers to the composite hardware, network resources and services required for the existence, operation and management of the County of Bruce IT environment.

IT infrastructure allows ITS to deliver IT solutions and services to its employees and residents of Bruce County

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves IT	1,269,901	245,000	249,410	253,899	258,470	263,122
	1,269,901	245,000	249,410	253,899	258,470	263,122
Expenditures Total	1,269,901	245,000	249,410	253,899	258,470	263,122

Attributes

Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion	Q4 2027	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	IT - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

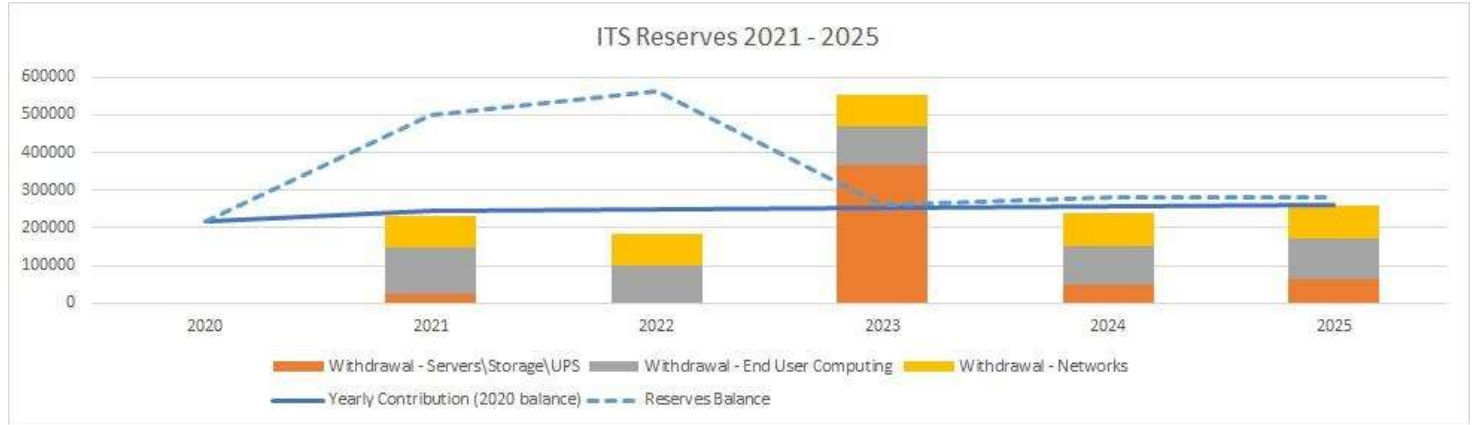
ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing and Network Infrastructure		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Gallery

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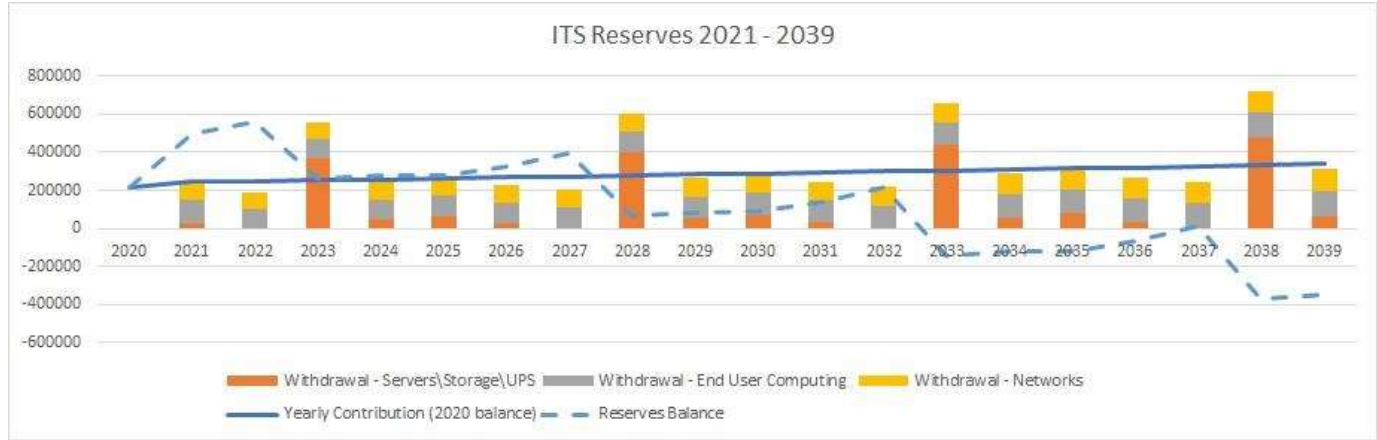
ORGANIZATION

Capital Projects

Project	IT-2021-R01 Transfer to Reserves -Computing and Network Infrastructure		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	IT-2021-R02 ITS Vehicle		
Department	Information Technology Admin		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Yearly contribution to replace ITS service vehicle. Approximate replacement cost \$40,000 Current reserves: \$22,000 Replacement cost expected: \$40,000 Replacement year: 2024
Impact (Justification/Consequence) Functional and available IT service vehicle required to maintain services in remote buildings where on-site work is required. Transportation of large items such as printers, servers and ITS tools. Failing to have a vehicle dedicated and available would affect service timelines and affect ability for staff to perform their County tasks.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes		
Attribute	Value	Comment
Department	Information Technology	
Program	Information Technology Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	IT - Vehicle	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	WE-2021-001 Furniture and Fixtures- Upgrade to standing desk		
Department	Human Resources Admin		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To provide staff with sit stand desk components.
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Furniture & Fixtures - Office Furniture	11,500	2,000	2,000	2,500	2,500	2,500
	11,500	2,000	2,000	2,500	2,500	2,500
Expenditures Total	11,500	2,000	2,000	2,500	2,500	2,500

Attributes		
Attribute	Value	Comment
Department	Workplace Engagement Services	
Program	Human Resources Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link	00	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	WE-2021-002 Software Program Enhancements		
Department	Human Resources Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Annual Software Enhancement to the Avanti Software - including custom work to align with the County Processes

Impact (Justification/Consequence)

Lean and streamline the processes with automation.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Desktop Software Pool	55,000	11,000	11,000	11,000	11,000	11,000
	55,000	11,000	11,000	11,000	11,000	11,000
Expenditures Total	55,000	11,000	11,000	11,000	11,000	11,000

Attributes

Attribute	Value	Comment
Department	Workplace Engagement Services	
Program	Human Resources Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	WE-2021-R01 Transfer to Reserves Avanti Computer Upgrade -Desktop Software		
Department	Human Resources Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Build on reserves to replace the existing WE Services Software or move to new Avanti Software Environment.

Impact (Justification/Consequence)

Build reserve to replace Capital Asset in the future.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves IT	105,000	21,000	21,000	21,000	21,000	21,000
	105,000	21,000	21,000	21,000	21,000	21,000
Expenditures Total	105,000	21,000	21,000	21,000	21,000	21,000

Attributes

Attribute	Value	Comment
Department	Workplace Engagement Services	
Program	Human Resources Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	WE - Computer Software	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-002 Power Stretcher Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description
Project Description We purchase 2 new stretchers (6 year cycle)when we purchase ambulances to keep our maintenance costs toaminimum
Impact (Justification/Consequence) Stretcher breakdowns and very costly repairs
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Defibs/Stretchers	321,734	56,000	57,120	58,262	59,428	90,924
	321,734	56,000	57,120	58,262	59,428	90,924
Expenditures Total	321,734	56,000	57,120	58,262	59,428	90,924

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-003 Furniture & Fixtures		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Furniture & Fixtures - Office Furniture	62,000	10,000	20,000	10,500	10,500	11,000
	62,000	10,000	20,000	10,500	10,500	11,000
Expenditures Total	62,000	10,000	20,000	10,500	10,500	11,000

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-004 Equipment Other SC, Scoop, Bags		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Other	114,450	22,000	22,400	22,889	23,347	23,814
	114,450	22,000	22,400	22,889	23,347	23,814
Expenditures Total	114,450	22,000	22,400	22,889	23,347	23,814

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-005 Ambulance Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles -Licenced	295,000	295,000				
	295,000	295,000				
Expenditures Total	295,000	295,000				
Funding						
Reserves	75,000	75,000				
Funding Total	75,000	75,000				

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

[illegible]

Transfer to Capital Reserves	680,000	124,000	124,000	144,000	144,000	144,000
	680,000	124,000	124,000	144,000	144,000	144,000
Expenditures Total	680,000	124,000	124,000	144,000	144,000	144,000

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Medical Equipment	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2021-R02 transfer to reserves for Tablets, printer		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves IT	155,000	31,000	31,000	31,000	31,000	31,000
	155,000	31,000	31,000	31,000	31,000	31,000
Expenditures Total	155,000	31,000	31,000	31,000	31,000	31,000

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Computer Hardware	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2022-001 Ambulance & Supervisor Vehicle Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle. We replace the supervisor vehicles on a 3 yr cycle due to the high mileage > 450,000

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles -Licenced	400,000		400,000			
	400,000		400,000			
Expenditures Total	400,000		400,000			

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2022-002 Computers & Mounts for Vehicles		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Tablets in Ambulances and Supervisor Vehicles due for replacement

Impact (Justification/Consequence)

End of life cycle and repairs are costly out of warranty

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Computer Pool	70,000		70,000			
	70,000		70,000			
Expenditures Total	70,000		70,000			
Funding						
Reserves	70,000		70,000			
Funding Total	70,000		70,000			

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2022-003 Defibrillator purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description
Project Description routine replacement of defibrillators q 7 years
Impact (Justification/Consequence) technology changes so much over a 7 year period/repair costs are extremely costly
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Defibs/Stretchers	554,592		554,592			
	554,592		554,592			
Expenditures Total	554,592		554,592			
Funding						
Reserves	360,000		360,000			
Funding Total	360,000		360,000			

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Medical Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2023-001 Ambulance Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles -Licenced	300,000			300,000		
	300,000			300,000		
Expenditures Total	300,000			300,000		

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-001 Ambulance & Supervisor Vehicle Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle. We replace the supervisor vehicles on a 3 yr cycle due to the high mileage > 450,000

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles -Licenced	405,000				405,000	
	405,000				405,000	
Expenditures Total	405,000				405,000	

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2024-003 powerload + Installation		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description
Project Description powerload for additional vehicle in the fleet
Impact (Justification/Consequence) not enough spares in the fleet due to extra vehicles on the road to maintain service levels
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Defibs/Stretchers	34,000				34,000	
	34,000				34,000	
Expenditures Total	34,000				34,000	
Funding						
Reserves	34,000				34,000	
Funding Total	34,000				34,000	

Attributes		
Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	PS - Medical Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2025-001 Tobermory Windows & Doors Replacement		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Asset management plan suggests windows and doors should be replaced

Impact (Justification/Consequence)

windows and doors 25 yrs old/not as energy efficient as new windows and doors would be

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	20,000					20,000
	20,000					20,000
Expenditures Total	20,000					20,000

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PS-2025-003 Ambulance Purchase		
Department	EMS Admin		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

As per vehicle replacement schedule we purchase 2 ambulances per year on a 6 year replacement cycle

Impact (Justification/Consequence)

Keeping the ambulance fleet in good mechanical condition so we don't have costly breakdowns

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles -Licenced	457,500					457,500
	457,500					457,500
Expenditures Total	457,500					457,500

Attributes

Attribute	Value	Comment
Department	Paramedic Services	
Program	EMS Admin	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-001 McCurdy Bridge-Environmental Costs		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Environment Assessment (DFO) follow up and monitoring after bridge completion
Impact (Justification/Consequence) Compliance
Link to Other Initiatives N/A

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	12,000	12,000				
	12,000	12,000				
Expenditures Total	12,000	12,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Delivery Capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	No Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-001 McCurdy Bridge-Environmental Costs		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-002 Repairs Stoney Creek Culvert		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Culvert repairs
Impact (Justification/Consequence)
Environmental improvement
Link to Other Initiatives
First Nation consultation

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Culvert Project	102,000		102,000			
	102,000		102,000			
Expenditures Total	102,000		102,000			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2022	
Business Plan Link	Delivery Capital	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

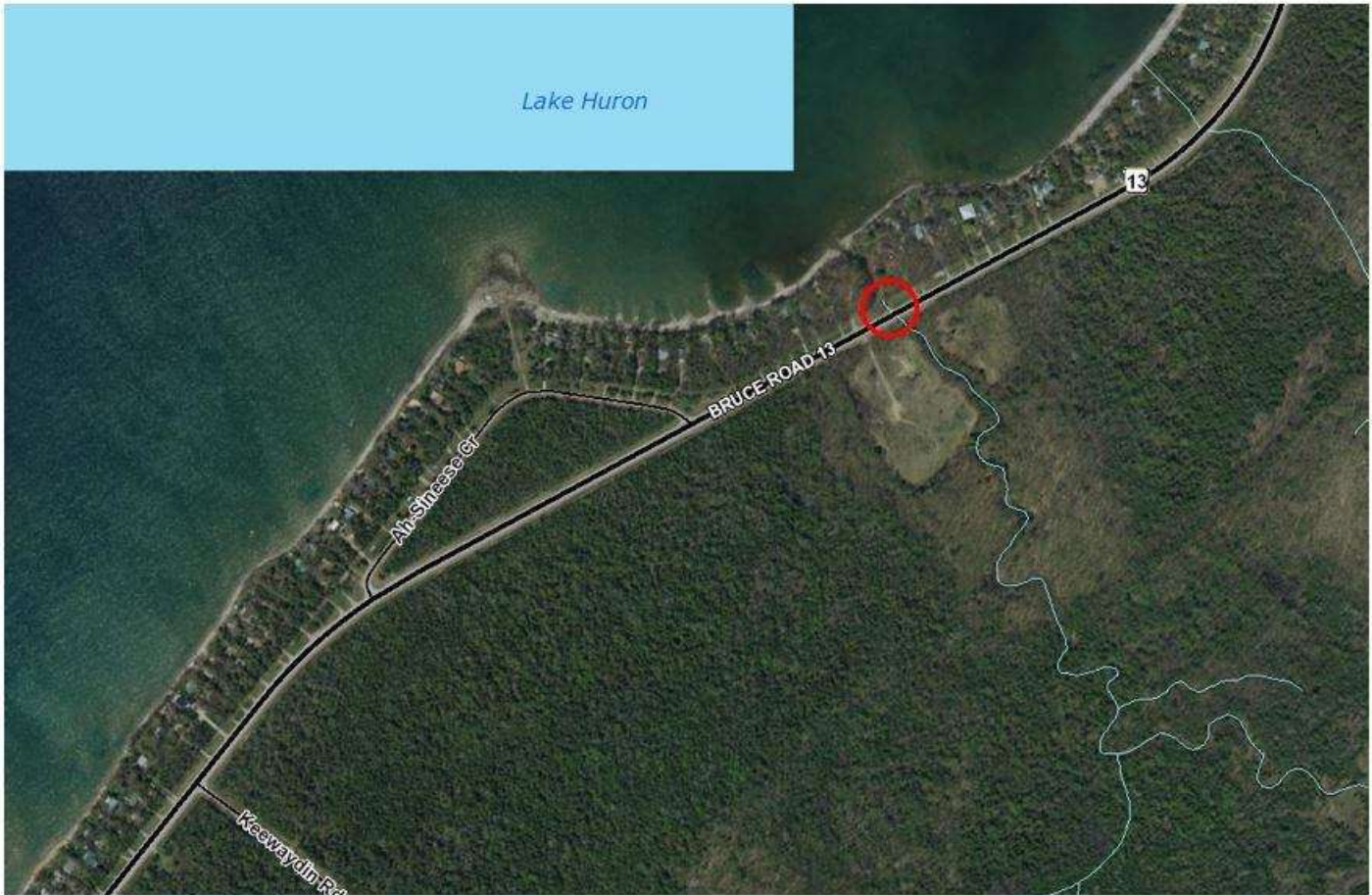
Capital Projects

Project	TS-2021-002 Repairs Stoney Creek Culvert		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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Stoney Creek Culvert



ORGANIZATION

Capital Projects

Project	TS-2021-003 Replace Superstructure Reid Bridge BR 6-West of Teewater		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Superstructure replacement
Impact (Justification/Consequence) Bridge failure
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	1,550,000	1,550,000				
	1,550,000	1,550,000				
Expenditures Total	1,550,000	1,550,000				
Funding						
Reserves	1,500,000	1,500,000				
Funding Total	1,500,000	1,500,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Delivery of Capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Bridge Reserve	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

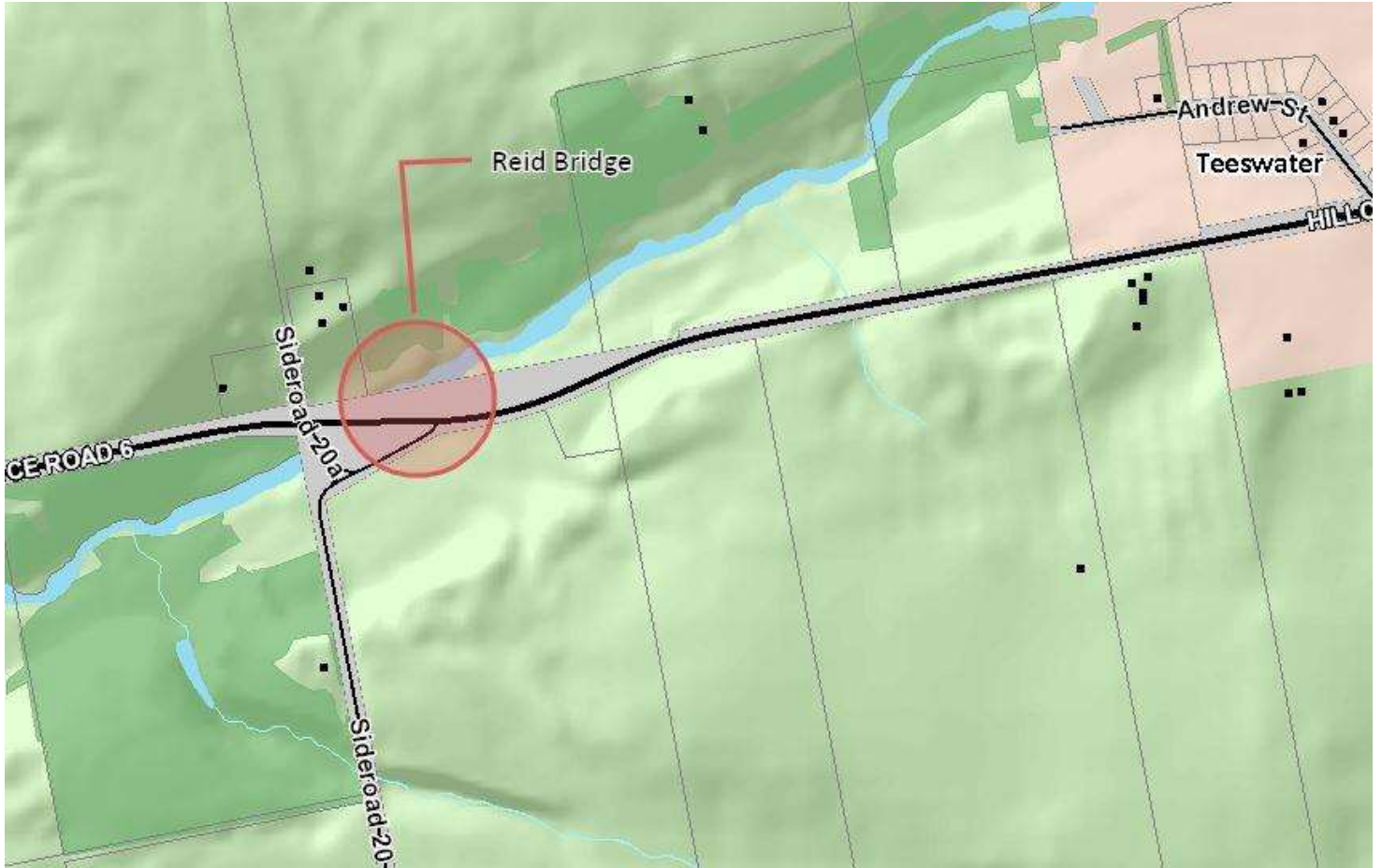
ORGANIZATION

Capital Projects

Project	TS-2021-003 Replace Superstructure Reid Bridge BR 6-West of Teewater		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-004 Repair Robinson B line & Blackwell Bridges		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Standard general maintenance work
Impact (Justification/Consequence)
To extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	351,000	351,000				
Bridge Project	450,000	450,000				
	801,000	801,000				
Expenditures Total	801,000	801,000				
Funding						
Reserves	21,000	21,000				
Funding Total	21,000	21,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Delivery of capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Bridge Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

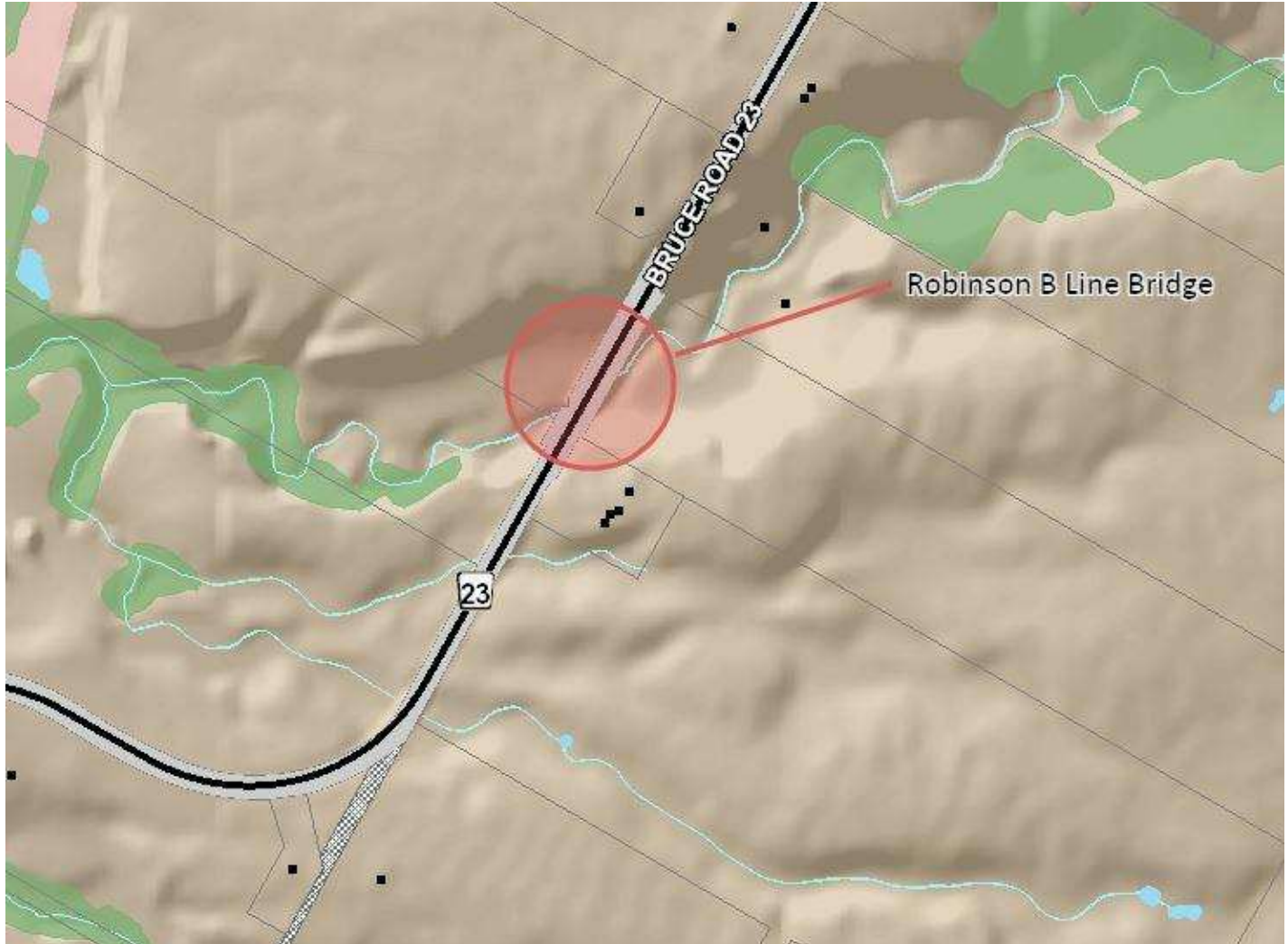
ORGANIZATION

Capital Projects

Project	TS-2021-004 Repair Robinson B line & Blackwell Bridges		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-005 Replace Teeswater Bridge BR3 Paisley		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Pre-eng for replacement of bridge
Impact (Justification/Consequence) Bridge failure if not repaired
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Expense Recoveries	(300,000)		(150,000)	(150,000)		
Bridge Project	4,200,000	200,000	2,000,000	2,000,000		
	3,900,000	200,000	1,850,000	1,850,000		
Expenditures Total	3,900,000	200,000	1,850,000	1,850,000		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Delivery of capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Municipal	
Pressure Category	Maintain Services	
Approval Status	Approved	

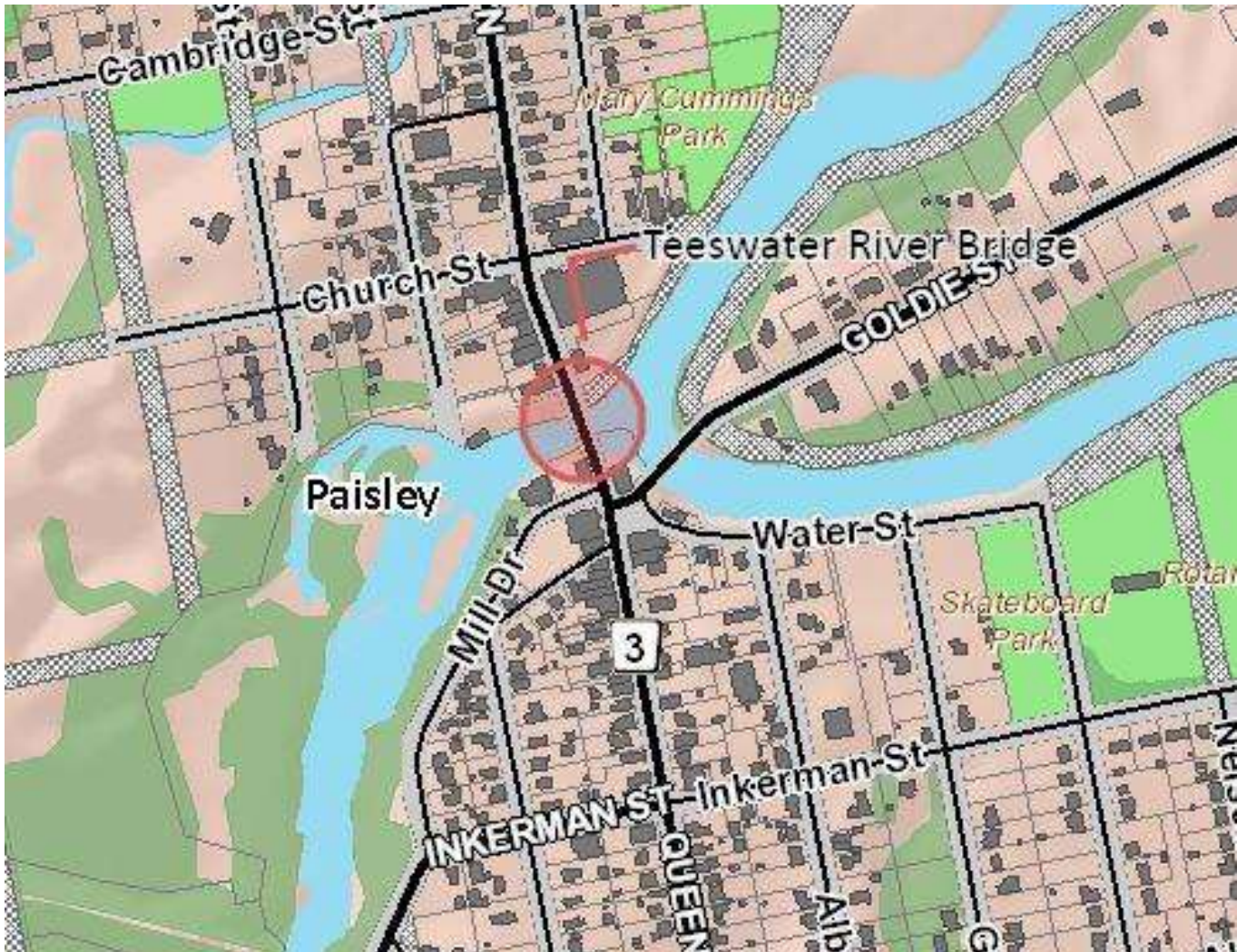
ORGANIZATION

Capital Projects

Project	TS-2021-005 Replace Teeswater Bridge BR3 Paisley		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-006 Repair Superstructure Sweiger Bridge BR 10		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Repair superstructure
Impact (Justification/Consequence)
To extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	203,100	203,100				
	203,100	203,100				
Expenditures Total	203,100	203,100				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jlm Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver Capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

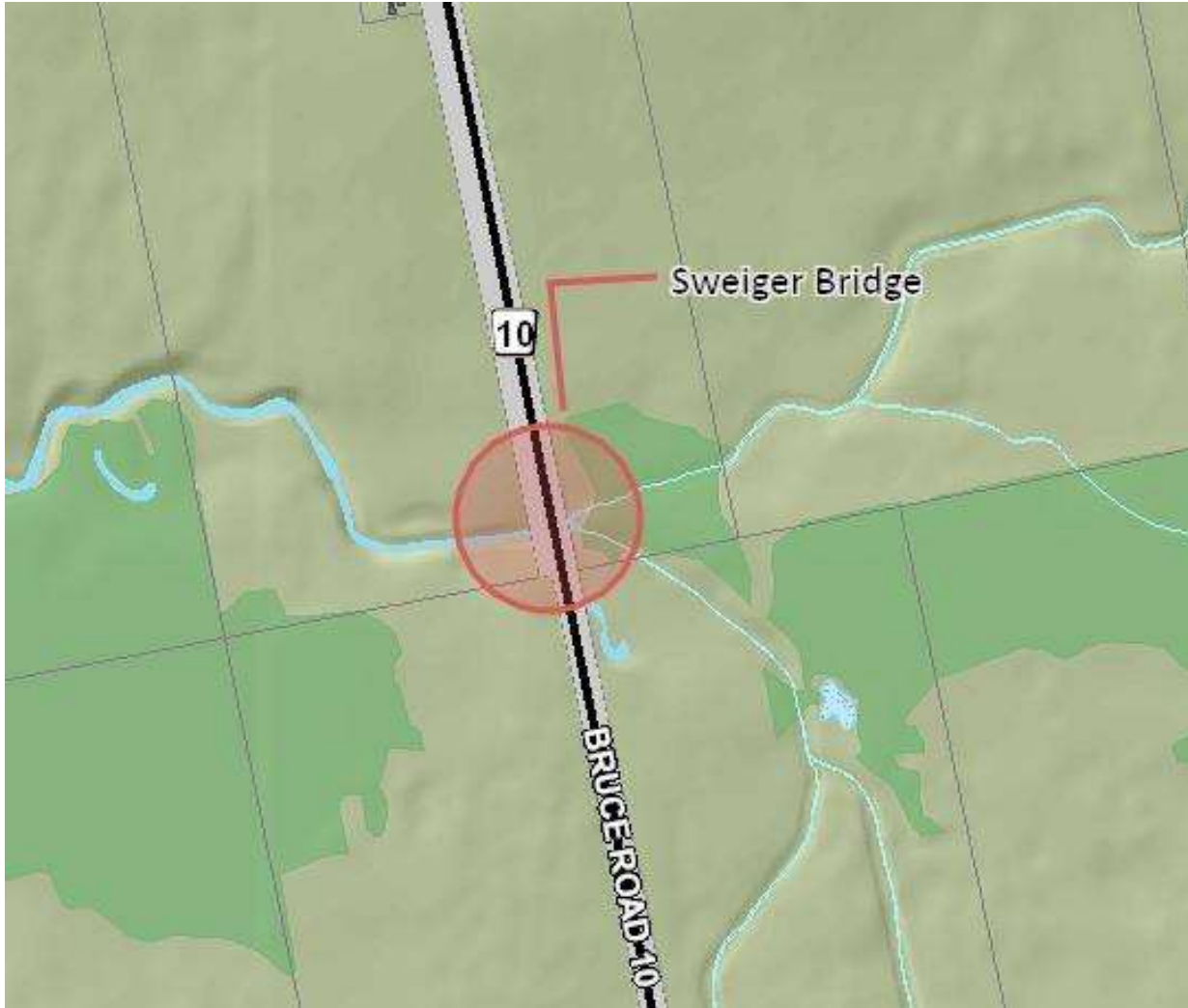
ORGANIZATION

Capital Projects

Project	TS-2021-006 Repair Superstructure Sweiger Bridge BR 10		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-007 Repair Deck Stephenson Bridge BR 15		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description RepairDeck
Impact (Justification/Consequence) To extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	55,000		55,000			
	55,000		55,000			
Expenditures Total	55,000		55,000			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2022	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

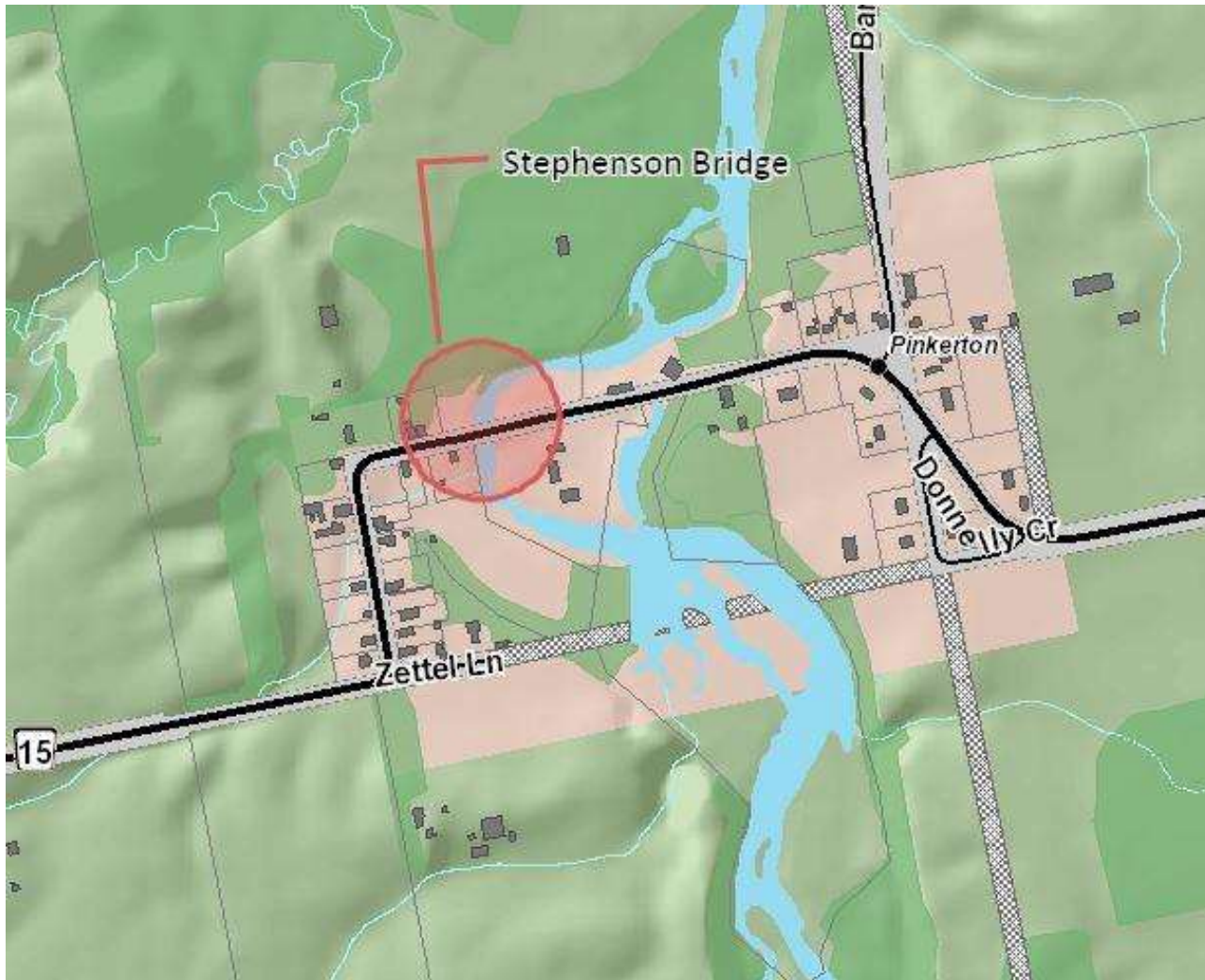
ORGANIZATION

Capital Projects

Project	TS-2021-007 Repair Deck Stephenson Bridge BR 15		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-009 Culvert Repairs-BR 86 East of Havelock St.		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Repairs to corroded areas
Impact (Justification/Consequence) Extend lifecycle
Link to Other Initiatives Asset managment

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Culvert Project	6,500	6,500				
	6,500	6,500				
Expenditures Total	6,500	6,500				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

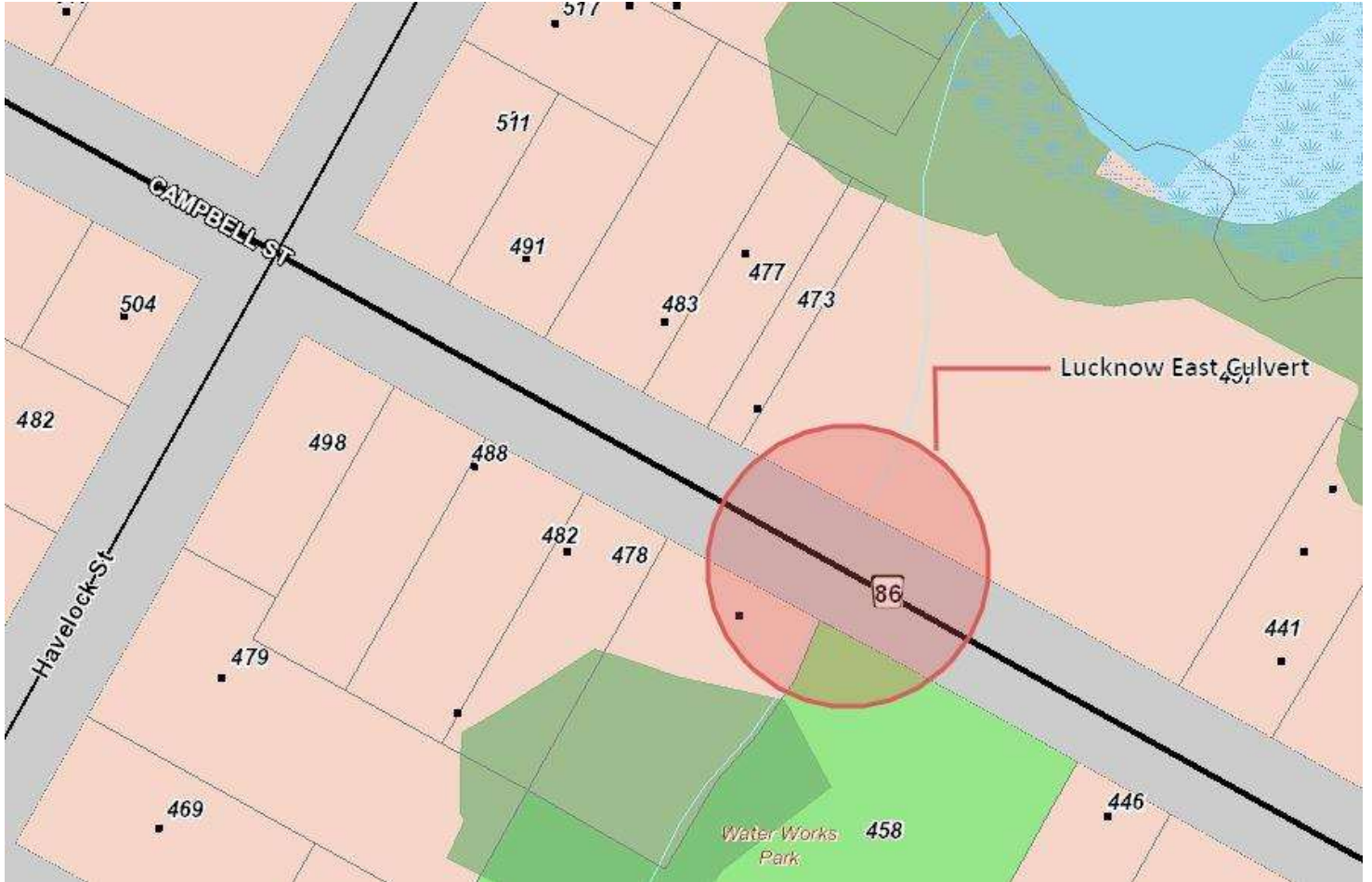
ORGANIZATION

Capital Projects

Project	TS-2021-009 Culvert Repairs-BR 86 East of Havelock St.		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-010 Repair Silver Creek Culvert-Durham St. (Walkerton)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Repairs
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Culvert Project	80,000	80,000				
	80,000	80,000				
Expenditures Total	80,000	80,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

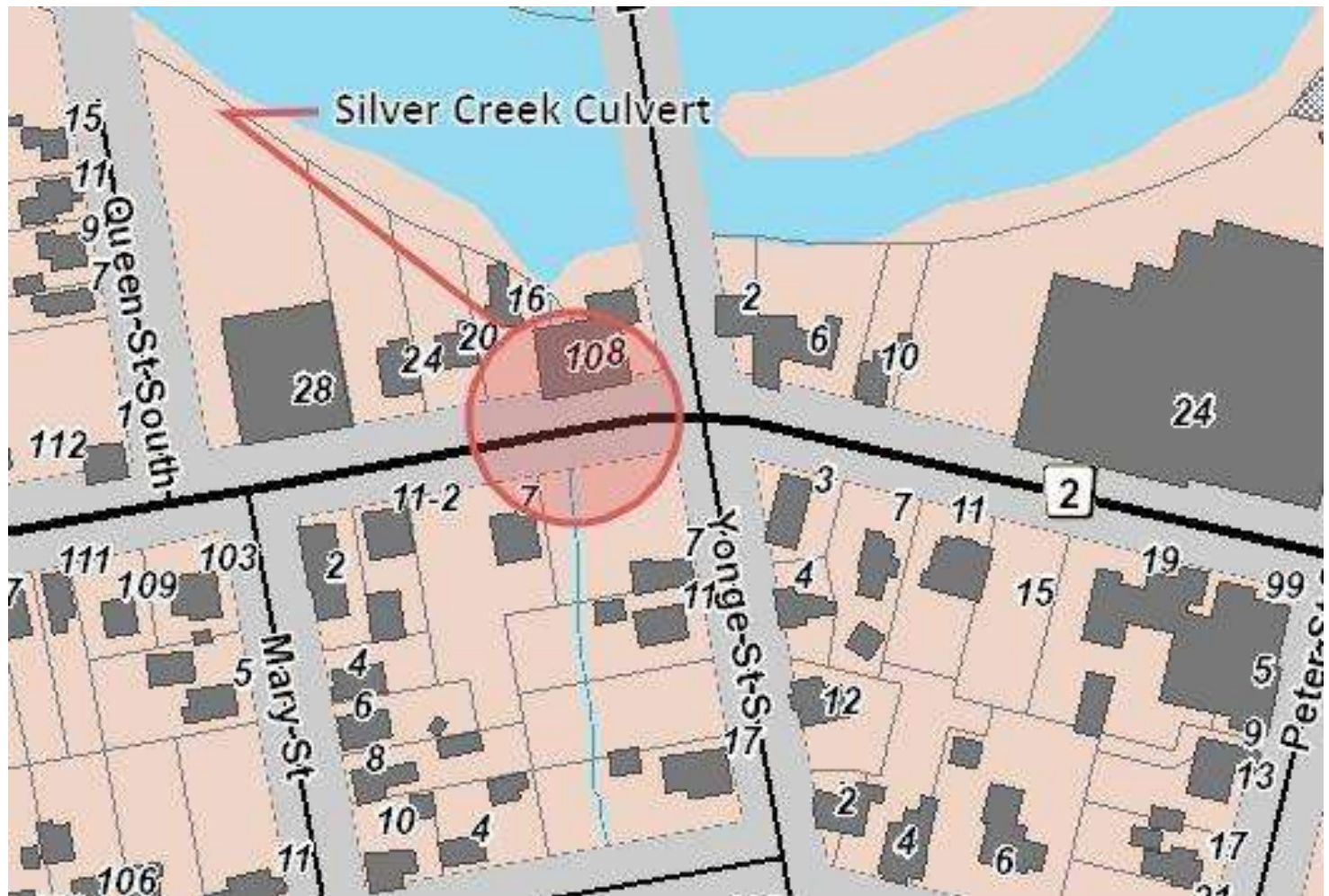
ORGANIZATION

Capital Projects

Project	TS-2021-010 Repair Silver Creek Culvert-Durham St. (Walkerton)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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Capital Projects

Description
Project Description Repairs to railings and stringers
Impact (Justification/Consequence)
Link to Other Initiatives

	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	100,000			100,000		
	100,000			100,000		
Expenditures Total	100,000			100,000		

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-011 Repair Old Schenk-Near BR 3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-014 Replace Durham St. Bridge BR 4 Walkerton		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Bridgereplacement
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Expense Recoveries	(700,000)				(350,000)	(350,000)
Bridge Project	5,850,000	50,000	100,000	200,000	3,500,000	2,000,000
	5,150,000	50,000	100,000	200,000	3,150,000	1,650,000
Expenditures Total	5,150,000	50,000	100,000	200,000	3,150,000	1,650,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Municipal contribution	
Pressure Category	Maintain Services	
Approval Status	Approved	

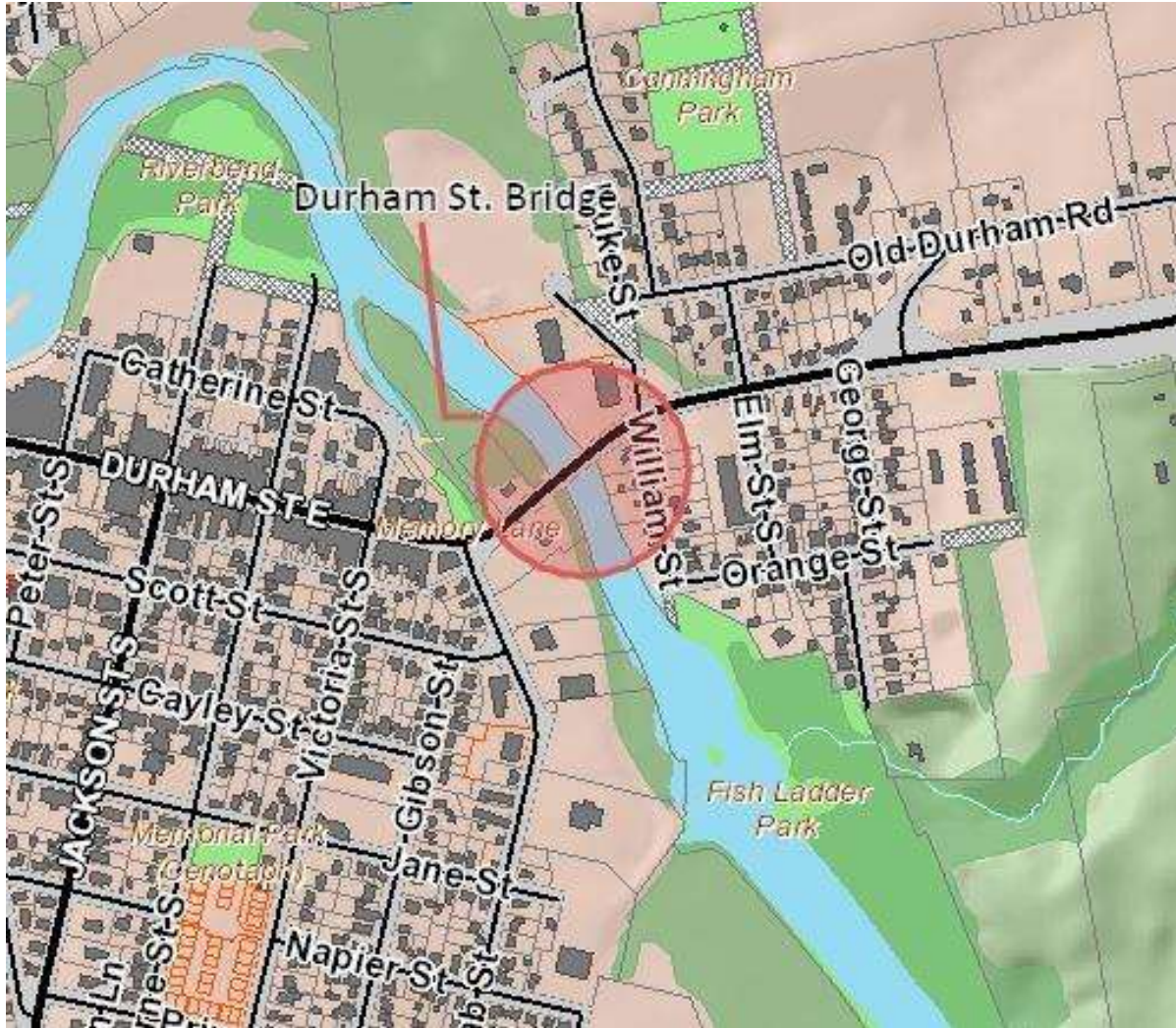
ORGANIZATION

Capital Projects

Project	TS-2021-014 Replace Durham St. Bridge BR 4 Walkerton		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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Capital Projects

Description
<div>Project Description</div> <div>Pipereplacement</div>
<div>Impact (Justification/Consequence)</div>
<div>Link to Other Initiatives</div>

	Total	2021	2022	2023	2024	2025
Expenditures						
Culvert Project	438,600	438,600				
	438,600	438,600				
Expenditures Total	438,600	438,600				

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

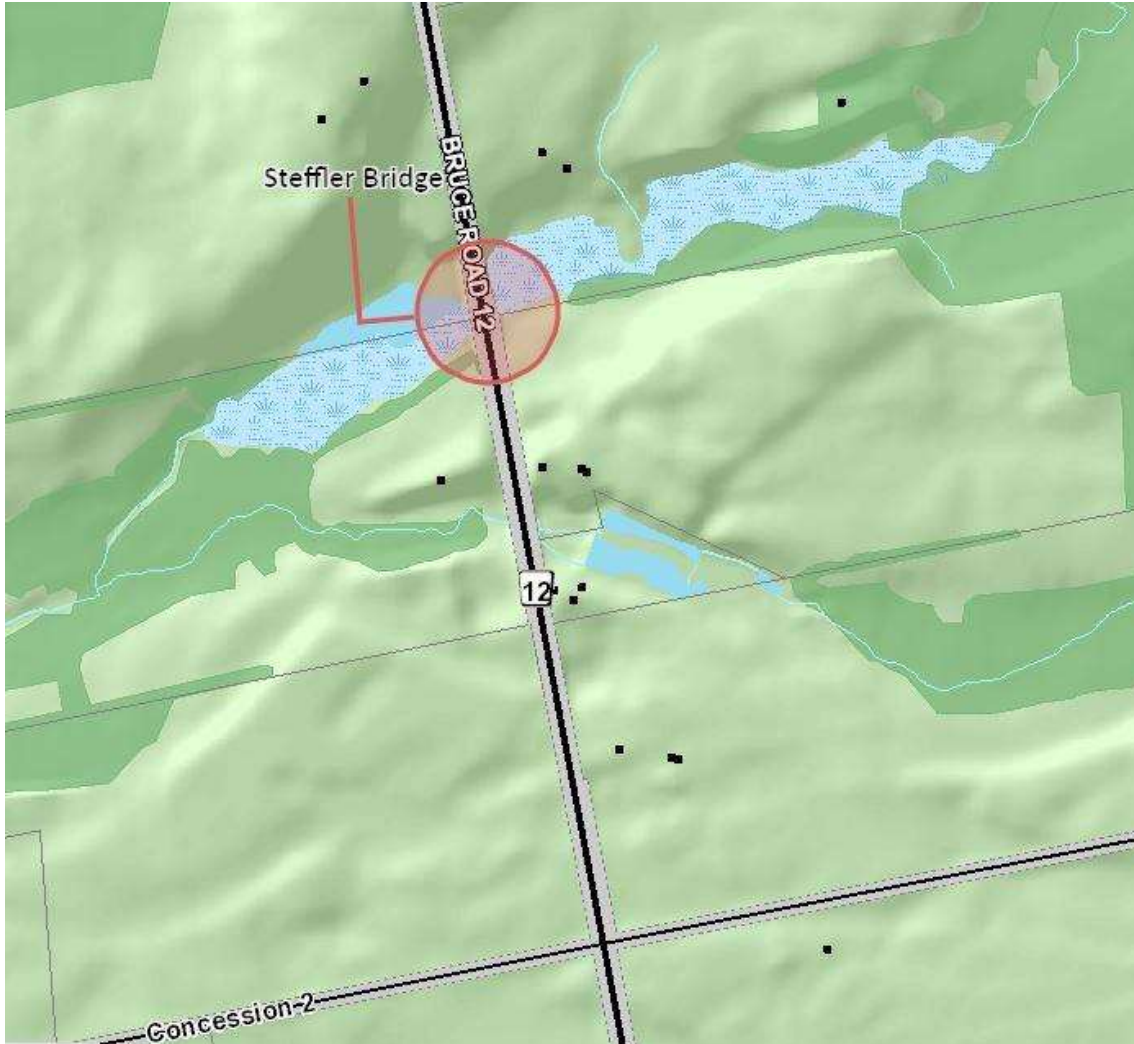
ORGANIZATION

Capital Projects

Project	TS-2021-015 Replace Steffler Bridge BR 12 North of Belmore		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-016 Replace Culvert ID #8625120 West of BR 7		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Replacement
Impact (Justification/Consequence) To extend lifecycle
Link to Other Initiatives Asset managment

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Culvert Project	230,500	230,500				
	230,500	230,500				
Expenditures Total	230,500	230,500				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Dponohoe	
Expected Completion	Q4 2021	
Business Plan Link	Delivery capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

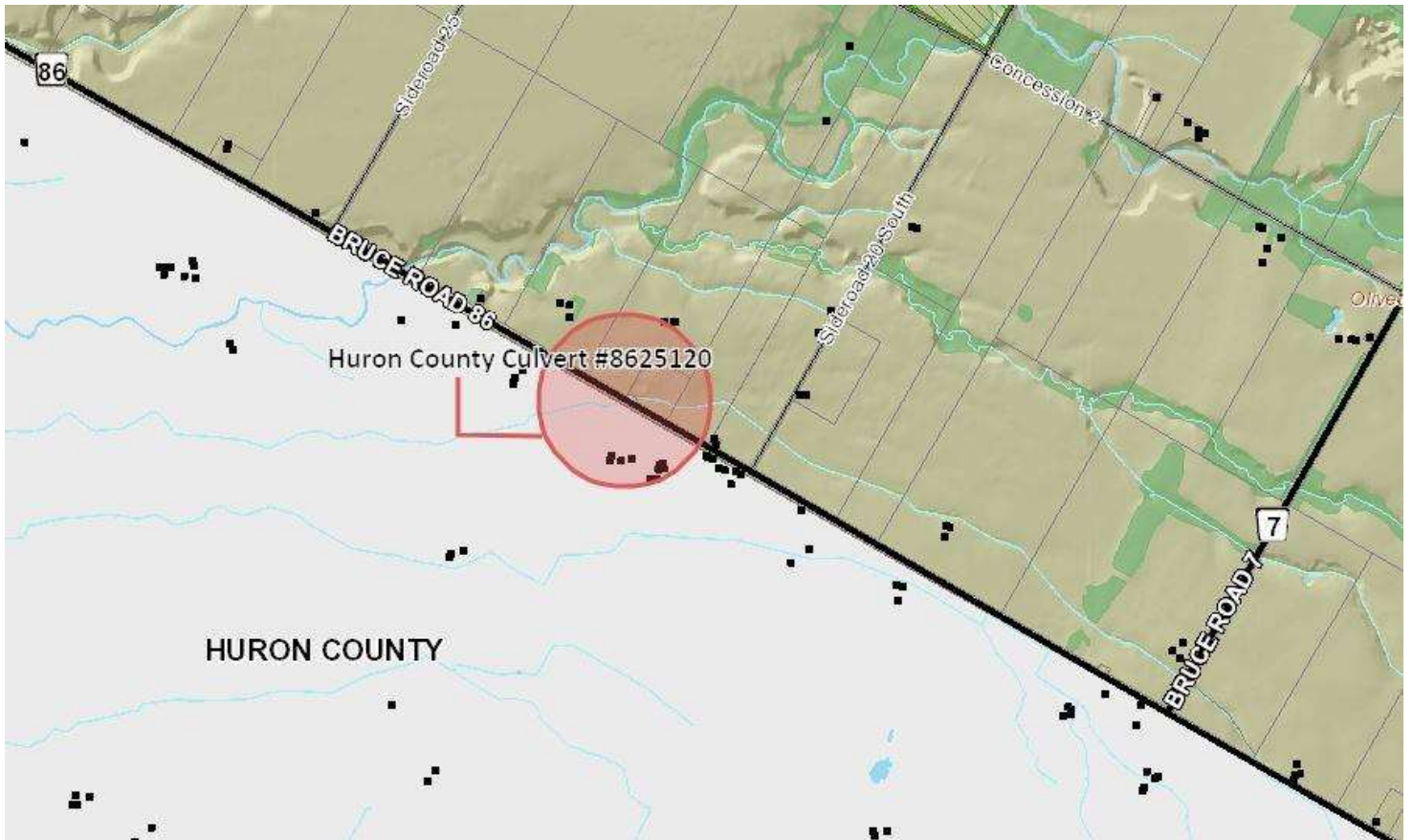
ORGANIZATION

Capital Projects

Project	TS-2021-016 Replace Culvert ID #8625120 West of BR 7		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-017 Replace Culvert ID# 8628200 2.4 km East of HWY 21		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Culvert Replacment
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Culvert Project	440,000	50,000	390,000			
	440,000	50,000	390,000			
Expenditures Total	440,000	50,000	390,000			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

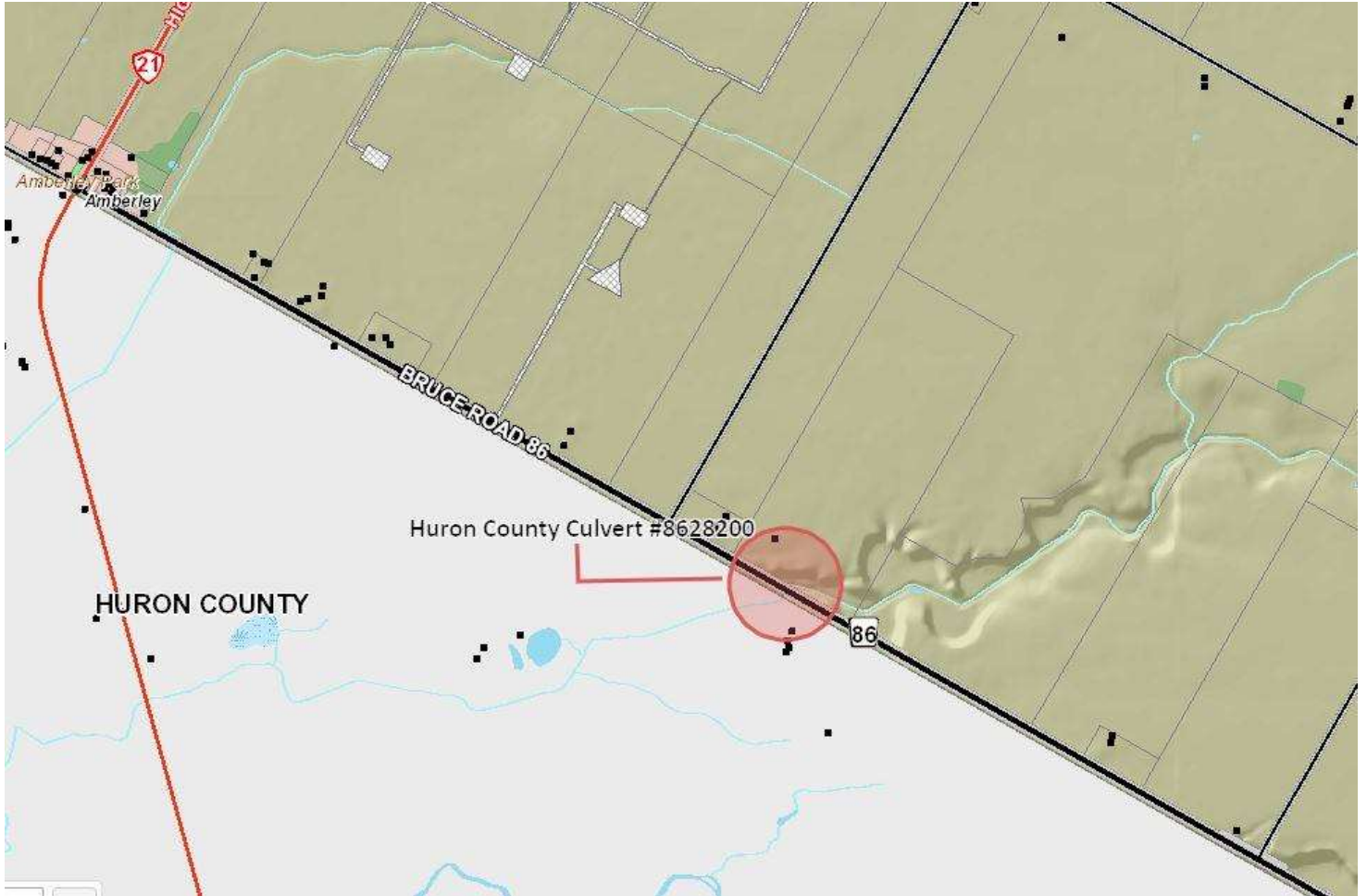
ORGANIZATION

Capital Projects

Project	TS-2021-017 Replace Culvert ID# 8628200 2.4 km East of HWY 21		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-018 Rehabilitation and Reconstruction of West Road		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	150,000	150,000				
	150,000	150,000				
Expenditures Total	150,000	150,000				
Funding						
Reserves	150,000	150,000				
Funding Total	150,000	150,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Miguel Pelletier	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-019 Surface Treatment Microsurface BR 2, BR 9, BR 19 and BR 29		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Surface treatment microsurface
Impact (Justification/Consequence)
To extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Costs	405,870	405,870				
Project Cost	264,000	264,000				
Project Costs	266,000	266,000				
Project Cost	33,000	33,000				
	968,870	968,870				
Expenditures Total	968,870	968,870				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Delivery of capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Cold in Place recycling
Impact (Justification/Consequence) To extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	1,056,879	1,056,879				
Project Cost	970,843	970,843				
	2,027,722	2,027,722				
Expenditures Total	2,027,722	2,027,722				
Funding						
Federal Capital Revenues	2,027,722	2,027,722				
Funding Total	2,027,722	2,027,722				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Develop Key Performance Indicators (KPIs) that are meaningful and report on them	
Reserve Fund (if used)		
Program Funding	Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

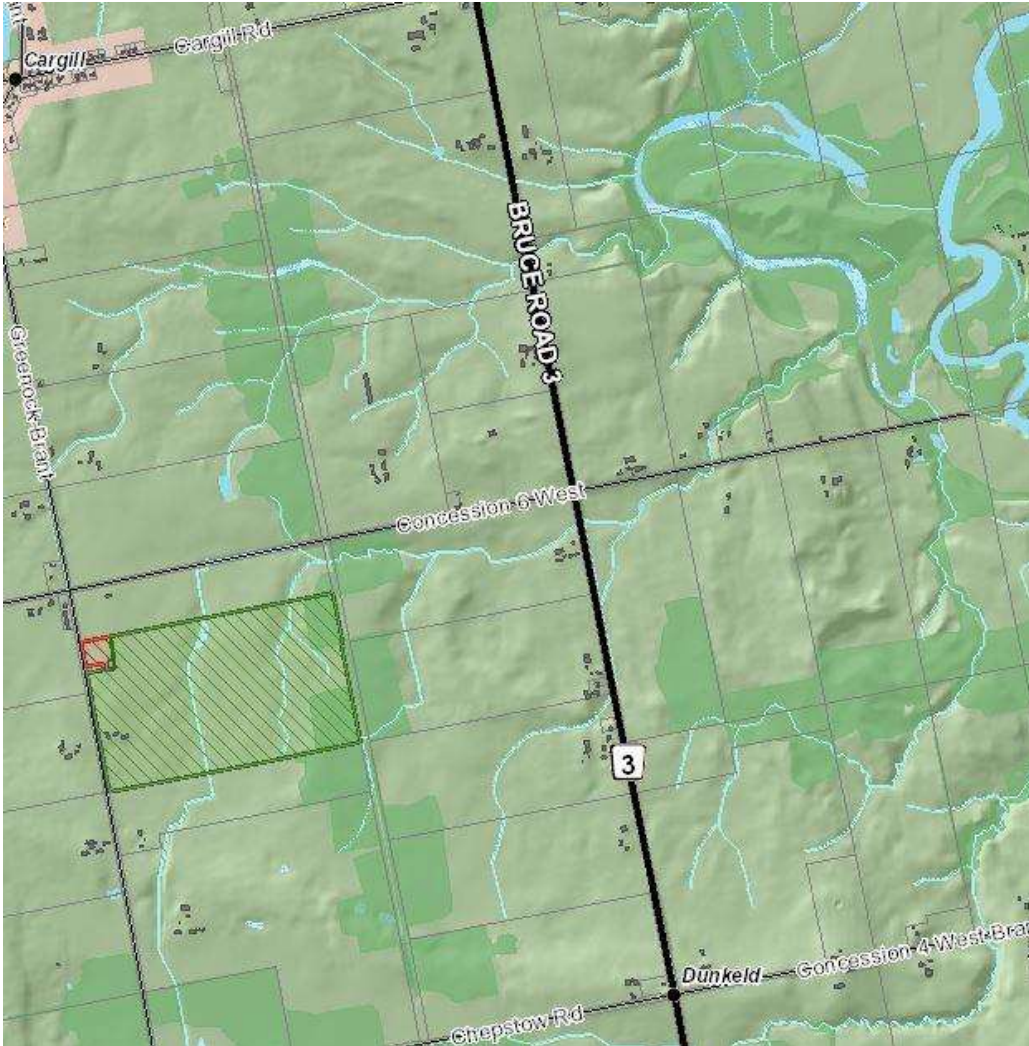
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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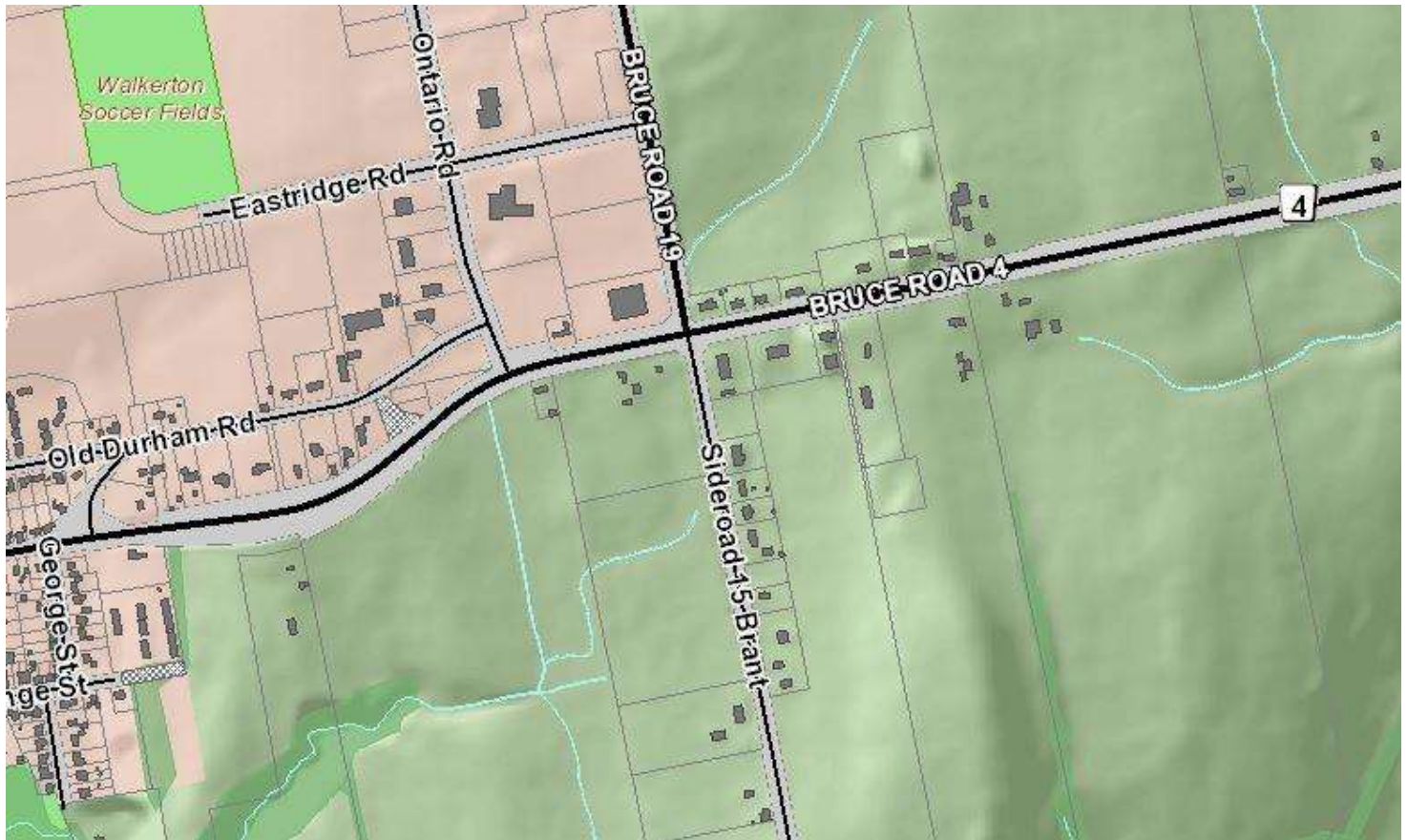
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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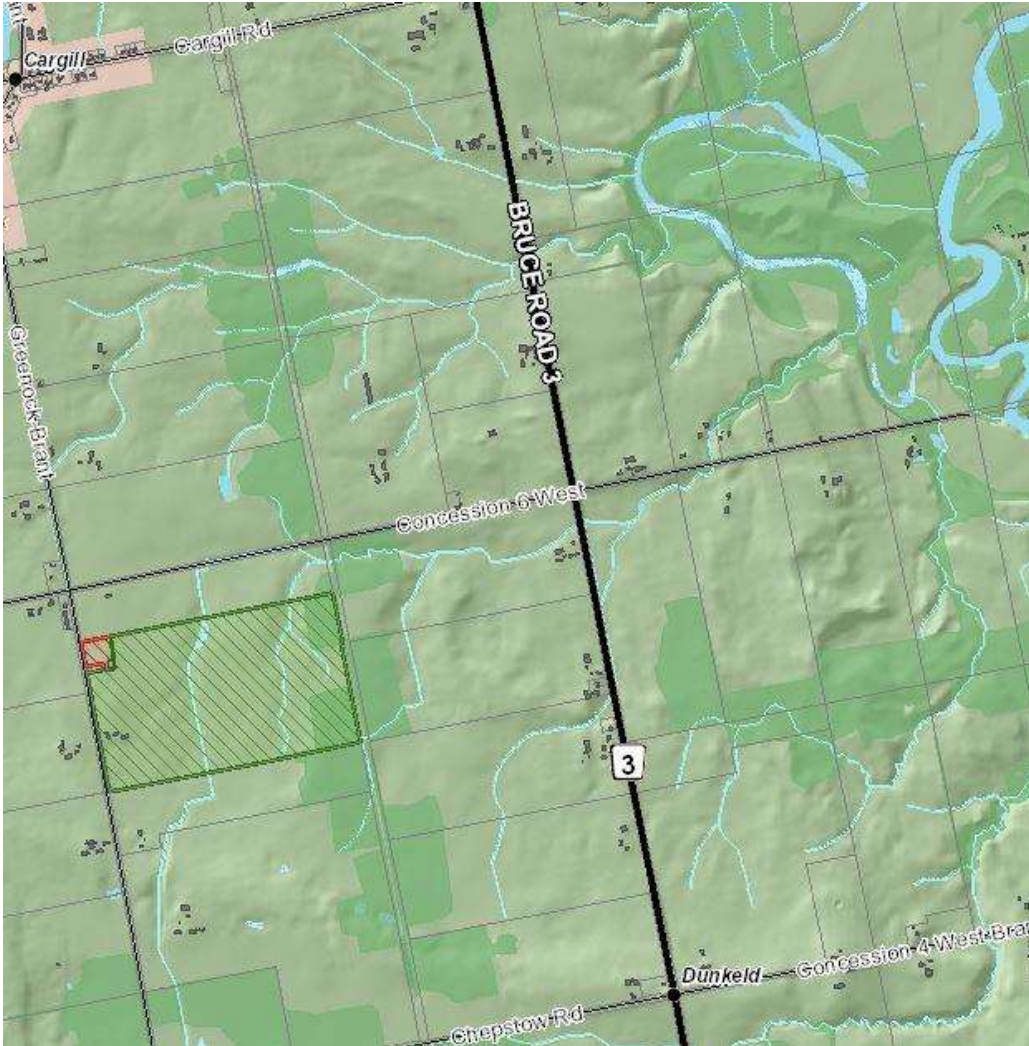
ORGANIZATION

Capital Projects

Project	TS-2021-020 CIP Recycling BR 3 and BR 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-021 Pulverize/pave/safety improvement BR 13 & 8		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Safety improvement study
Impact (Justification/Consequence) Health and Safety
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Contract Engineering	61,100	31,100	30,000			
Project Cost	475,000			475,000		
	536,100	31,100	30,000	475,000		
Expenditures Total	536,100	31,100	30,000	475,000		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

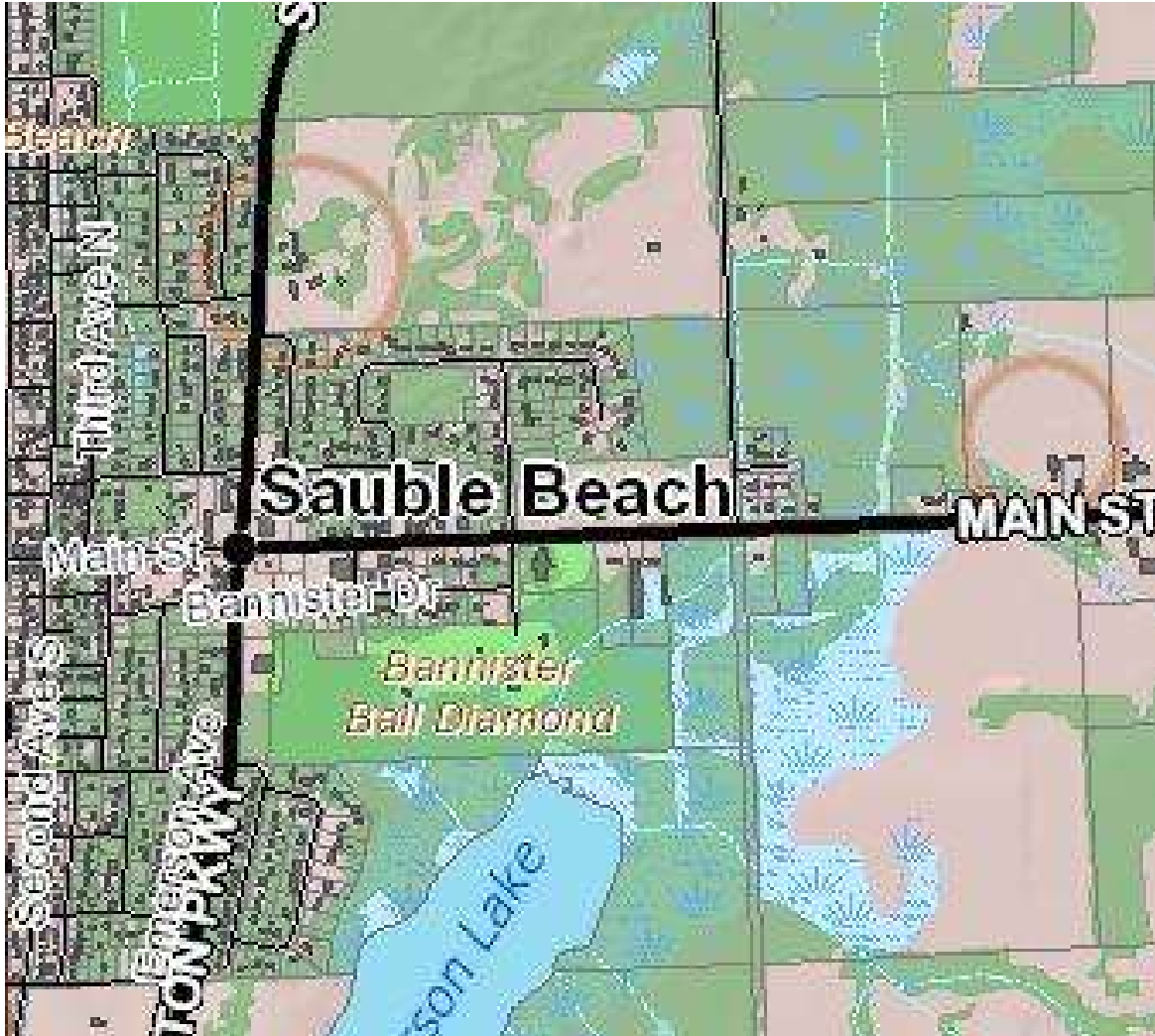
ORGANIZATION

Capital Projects

Project	TS-2021-021 Pulverize/pave/safety improvement BR 13 & 8		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-022 Bruce Rd. 6A East		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Rehabilitation and reconstruction
Impact (Justification/Consequence) To extend life cycle
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	4,248,076	697,000	1,393,076	1,810,000	348,000	
	4,248,076	697,000	1,393,076	1,810,000	348,000	
Expenditures Total	4,248,076	697,000	1,393,076	1,810,000	348,000	
Funding						
Federal Capital Revenues	2,124,038	348,500	696,538	905,000	174,000	
Provincial Capital Revenues	1,415,883	232,310	464,312	603,273	115,988	
Reserves	213,190	116,190		97,000		
Funding Total	3,753,111	697,000	1,160,850	1,605,273	289,988	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2024	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Levy/Reserve/Federal/Provincial ICIP	
Pressure Category	Maintain Services	
Approval Status	Approved	

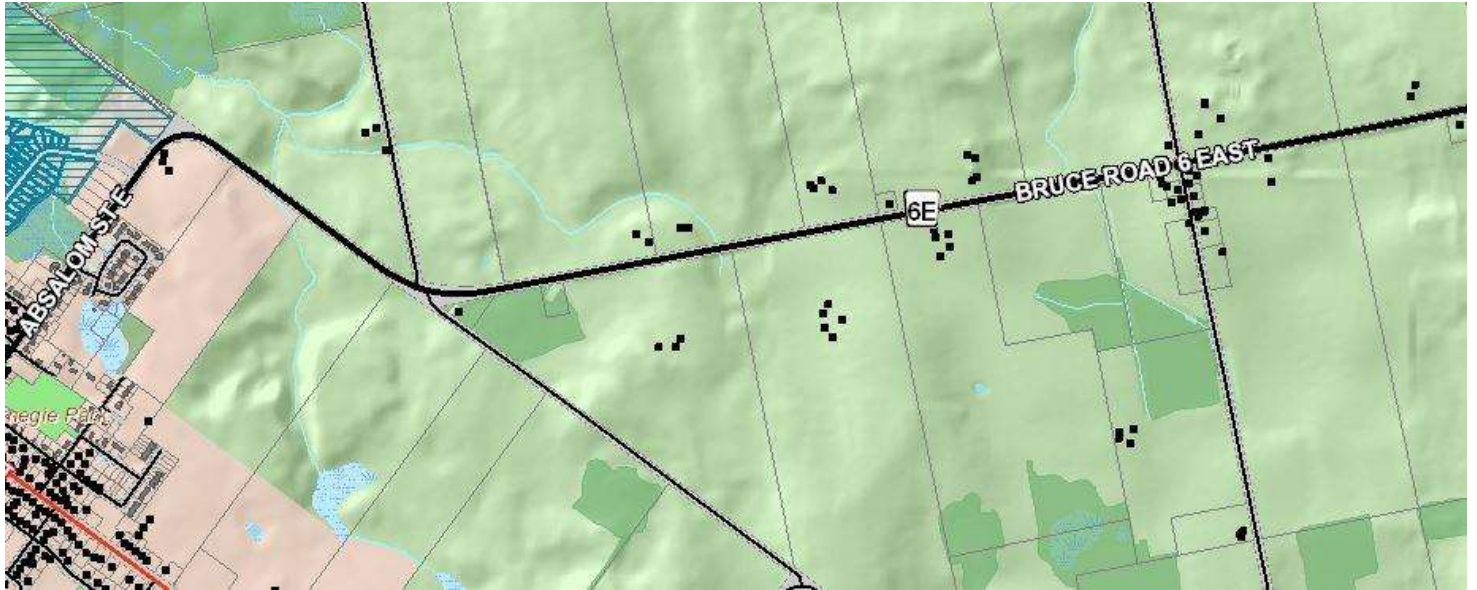
ORGANIZATION

Capital Projects

Project	TS-2021-022 Bruce Rd. 6A East		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-023 CIP BR 8-from BR 14 to Sauble Beach		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Cold in place recycling
Impact (Justification/Consequence) To extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Costs	632,000	632,000				
	632,000	632,000				
Expenditures Total	632,000	632,000				
Funding						
Federal Capital Revenues	81,050	81,050				
Reserves	114,000	114,000				
Funding Total	195,050	195,050				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver of capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Reserve/Gas tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

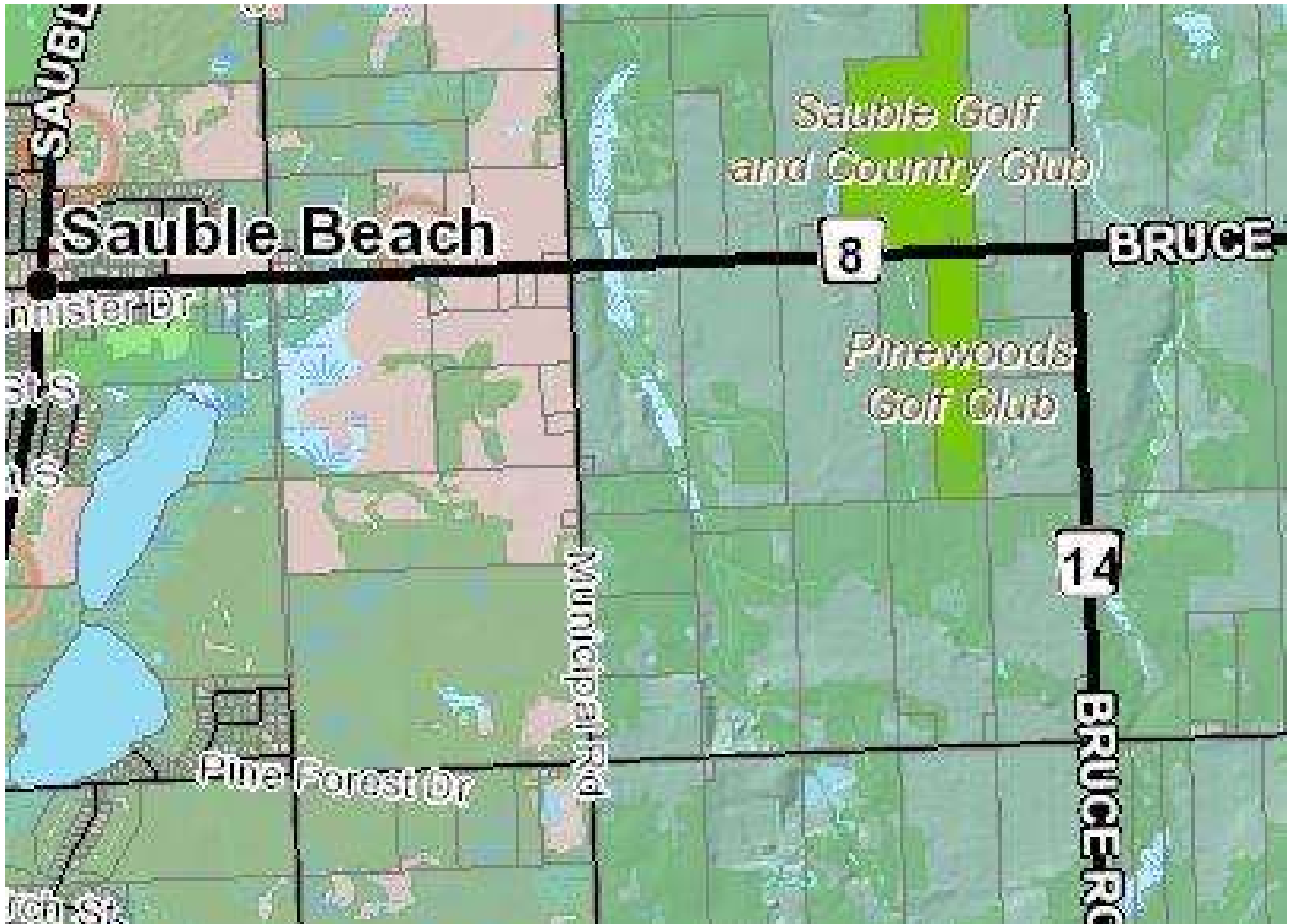
ORGANIZATION

Capital Projects

Project	TS-2021-023 CIP BR 8-from BR 14 to Sauble Beach		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-024 Replace Storm Sewer BR 15 Inverhuron		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Storm sewer replacment
Impact (Justification/Consequence) To extend lifecycle
Link to Other Initiatives Asset managment

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	1,035,000	35,000	1,000,000			
	1,035,000	35,000	1,000,000			
Expenditures Total	1,035,000	35,000	1,000,000			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2022	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-024 Replace Storm Sewer BR 15 Inverhuron		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-028 Bruce Rd. 25 Improvements (multi-year)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Multi-year reconstruction
Impact (Justification/Consequence) To extend lifecycle
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Expense Recoveries	(850,220)	(850,220)				
Project Cost	3,540,000	3,540,000				
	2,689,780	2,689,780				
Expenditures Total	2,689,780	2,689,780				
Funding						
Reserves	2,689,780	2,689,780				
Funding Total	2,689,780	2,689,780				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2022	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Reserve/Municipal contribution	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-028 Bruce Rd. 25 Improvements (multi-year)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-029 Bruce Rd. 33-Pre-eng/realignment/New construction/Phase 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Realignment of Bruce Rd 33-Multi year project
Impact (Justification/Consequence)
Improve traffic flow
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Expense Recoveries	(1,149,699)	(50,000)	(1,099,699)			
Project Cost	3,200,000	100,000	3,100,000			
	2,050,301	50,000	2,000,301			
Expenditures Total	2,050,301	50,000	2,000,301			
Funding						
Federal Capital Revenues	2,000,301		2,000,301			
Funding Total	2,000,301		2,000,301			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2022	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Municipal contribution/Gas tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-029 Bruce Rd. 33-Pre-eng/realignment/New construction/Phase 4		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-030 Bruce Rd. 23 (Roundabout)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Intersectionimprovement
Impact (Justification/Consequence) health and Safety/Improve traffic flow
Link to Other Initiatives Assetmanagement

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Expense Recoveries	(150,000)	(150,000)				
Project Cost	1,200,000	1,200,000				
	1,050,000	1,050,000				
Expenditures Total	1,050,000	1,050,000				
Funding						
Reserves	72,000	72,000				
Funding Total	72,000	72,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Levy/Municipal contribution/Reserve	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-030 Bruce Rd. 23 (Roundabout)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Gallery

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ORGANIZATION

Capital Projects

Project	TS-2021-033 Water Service at Lucknow shop		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Required due to stagnant water and continuous flushing required.
Impact (Justification/Consequence) Health and Safety
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	30,000	30,000				
	30,000	30,000				
Expenditures Total	30,000	30,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver facility maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-034 Additional AVL equipment		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description AVL to include all vehicles
Impact (Justification/Consequence) Safety, performance measurement and a channel to communicate. Risk management tool
Link to Other Initiatives Riskmanagement

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Operational	6,080	6,080				
	6,080	6,080				
Expenditures Total	6,080	6,080				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Increase performance measurement and quality management	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-035 Wiarton Shop Backup generator		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

, current generator not compliant with new electrical components

Impact (Justification/Consequence)

Potential of not meeting our service levels

Link to Other Initiatives

Riskmanagement

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Serv Electric Power/Fuel	47,000	47,000				
	47,000	47,000				
Expenditures Total	47,000	47,000				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver facility maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-036 Lucknow Shop top lift Asphalt		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Asphalt
Impact (Justification/Consequence) If not completed, permature deterioration of base asphalt
Link to Other Initiatives Asset managment

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	60,000	60,000				
	60,000	60,000				
Expenditures Total	60,000	60,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver facility maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-037 Walkerton Shop floor drains		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Floor drain replacement
Impact (Justification/Consequence)
Health and Safety
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	15,000	15,000				
	15,000	15,000				
Expenditures Total	15,000	15,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver facility maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-038 Walkerton sign shop plotter replacement		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Replace plotter for capital signs
Impact (Justification/Consequence) Current plotter at end of lifecycle. If not replaced signs can't be made or replaced
Link to Other Initiatives Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Computer Pool	6,750	6,750				
	6,750	6,750				
Expenditures Total	6,750	6,750				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver operations and maintenanc program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-039 Capital Sign Initial Cost (4052)		
Department	Traffic Operations Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	437,401	84,050	85,731	87,446	89,195	90,979
	437,401	84,050	85,731	87,446	89,195	90,979
Expenditures Total	437,401	84,050	85,731	87,446	89,195	90,979

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Traffic Operations Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-040 Wayfinding (4055)		
Department	Traffic Operations Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	37,500	37,500				
	37,500	37,500				
Expenditures Total	37,500	37,500				
Funding						
Reserves	16,000	16,000				
Funding Total	16,000	16,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Traffic Operations Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	T&ES - Sign Project	
Program Funding	Levy/Reserve	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-046 Accessibility Upgrades		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Specifically for accessibility compliance 2021 - Paisley 2021 - Lucknow 2022 - Wiarton 2023 - Walkerton
Impact (Justification/Consequence) Noncompliance
Link to Other Initiatives Asset management plan

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	520,468		121,960	94,702	83,346	220,460
	520,468		121,960	94,702	83,346	220,460
Expenditures Total	520,468		121,960	94,702	83,346	220,460

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2025	
Business Plan Link	Deliver facility maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Provincially Legislated	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-047 Building Conditions report repairs		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Repairs recommended from condition report 2022 - Paisley and Warton Shops 2023, 2024 and 2025 - Walkerton Shop
Impact (Justification/Consequence) Non compliance/safety Extend building lifecycle
Link to Other Initiatives Asset management plan

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	314,520		91,100	143,500	58,920	21,000
	314,520		91,100	143,500	58,920	21,000
Expenditures Total	314,520		91,100	143,500	58,920	21,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2025	
Business Plan Link	Deliver of facility maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-048 Capital Housing-Vehicle/Equipment		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

As per long term capital equipment replacement schedule.

Equipment operational-\$32000-Poly tank for water truck replacement removed from 2020 budget. Drill Press replacement for failing equipment \$6,000. \$11,500 loader scale replacement for failed equipment for Walkerton Patrol - required for accuracy in loading and salt and sand management.

Machinery-\$5000 pull behind grader to meet mms compliance.

Impact (Justification/Consequence)

Safe and reliable vehicles to maintain services levels and remain compliant to MMS and CVOR regulations. Target for minimum balance of machinery reserve to equal cost of a tandem snowplow.

Link to Other Initiatives

Asset management

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Operational	179,500	49,500	31,000	32,000	33,000	34,000
Vehicles -Licenced	2,227,000	414,000	402,000	517,000	526,000	368,000
Machinery	1,077,000	5,000		89,500	616,000	366,500
	3,483,500	468,500	433,000	638,500	1,175,000	768,500
Expenditures Total	3,483,500	468,500	433,000	638,500	1,175,000	768,500
Funding						
Reserves	350,500				350,500	
Other	125,000	21,000	17,000	24,000	33,000	30,000
Funding Total	475,500	21,000	17,000	24,000	383,500	30,000

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	No Reserve	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-049 Walkerton Shop - Options Analysis		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

\$75,000 for Architect for options analysis with concepts and cost estimates. Required due to H&S and accessibility issues, storage requirements, failing sand and salt storage facility and lack of departmental office space.

Cost of Analysis to be drawn from Walkerton Sand Shed Reserve.

Impact (Justification/Consequence)

H&S issues with mechanics bay and winter storage of plow equipment. Accessibility issues with working spaces on split floors where materials and equipment are carried up and down stairs. Failing salt sand storage facility where not financially viable to fix.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	75,000	75,000				
	75,000	75,000				
Expenditures Total	75,000	75,000				
Funding						
Reserves	58,997	58,997				
Funding Total	58,997	58,997				

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver of capital housing program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	T&ES - Walkerton Sand Shed	
Program Funding	Levy/Reserve	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-050 Anti-icing Equipment Purchase		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Anti-icing equipment purchase
Impact (Justification/Consequence) Offset expected with winter operations budget. Increased compliance with MMS.
Link to Other Initiatives Efficiency, improved service

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Operational	75,000	75,000				
	75,000	75,000				
Expenditures Total	75,000	75,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jerry Haan	
Expected Completion	Q4 2021	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Provincially Legislated	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-051 Repair Saugeen River Bridge-BR 4 West of Hanover		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Repairs (financial contribution)
Impact (Justification/Consequence)
Extend lifecycle
Link to Other Initiatives
Asset management

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	75,000	75,000				
	75,000	75,000				
Expenditures Total	75,000	75,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver of capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-052 Trails Vehicle Purchase		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles -Licenced	50,000	50,000				
	50,000	50,000				
Expenditures Total	50,000	50,000				
Funding						
Reserves	26,459	26,459				
Funding Total	26,459	26,459				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2021	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	T&ES - Trails Vehicle Replacement	
Program Funding	levy	
Pressure Category	Service Initiatives and/or Savings	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-053 Repair Bridge BR 40 (4km west of BR 3)		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	207,000	207,000				
	207,000	207,000				
Expenditures Total	207,000	207,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-054 Trails-CN "A" Gravel		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
A Gravel Material	90,000	90,000				
	90,000	90,000				
Expenditures Total	90,000	90,000				
Funding						
Reserves	10,000	10,000				
Funding Total	10,000	10,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2021	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - CN Corridor	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-055 Trails-Fencing		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Fencing	15,000	15,000				
	15,000	15,000				
Expenditures Total	15,000	15,000				

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Andrew Beumer	
Expected Completion	Q4 2021	
Business Plan Link	Deliver operations and maintenance program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-R01 Forestry Vehicle (transfer to reserve)		
Department	Trails & Forestry Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	25,000	5,000	5,000	5,000	5,000	5,000
	25,000	5,000	5,000	5,000	5,000	5,000
Expenditures Total	25,000	5,000	5,000	5,000	5,000	5,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Trails & Forestry Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Kevin Predon	
Expected Completion	Q4 2025	
Business Plan Link	Deliver operations program	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-R03 Bridge Reserve contribution 2021		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
Total	2021	2022	2023	2024	2025	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Miguel Pelletier	
Expected Completion		
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-R04 Transfer to Working Capital-Wiarton Depot		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to reserves Working Capital	790,000	158,000	158,000	158,000	158,000	158,000
	790,000	158,000	158,000	158,000	158,000	158,000
Expenditures Total	790,000	158,000	158,000	158,000	158,000	158,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Jerry Haan	
Expected Completion		
Business Plan Link	Deliver capital housing program	Repayment of Wiarton Shop
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2021-R05 Transfer to reserve-Equipment (Vehicle/Machinery)		
Department	Capital Housing & Equipment		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Safe and reliable vehicles to maintain service levels and remain compliant to MMS and CVOR regulations

Impact (Justification/Consequence)

Target for minimum balance for machinery/vehicle reserve to equal cost of tandem and machinery purchases.

Link to Other Initiatives

Asset management

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	877,830	303,500	344,000	161,500		68,830
	877,830	303,500	344,000	161,500		68,830
Expenditures Total	877,830	303,500	344,000	161,500		68,830

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Capital Housing & Equipment	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Jerry Haan	
Expected Completion	Q4 2025	
Business Plan Link	Delivery of operations programs	
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)	T&ES - Machinery Replacement	
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-001 Reprofile/patch BR 12 Formosa		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	60,000		60,000			
	60,000		60,000			
Expenditures Total	60,000		60,000			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2022	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-002 Repair 1st, 2nd and 3rd Dunblane Bridge-BR3		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	200,000		25,000	175,000		
Bridge Project	70,000		10,000	60,000		
Bridge Project	505,000		55,000	450,000		
	775,000		90,000	685,000		
Expenditures Total	775,000		90,000	685,000		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)	T&ES - Roads Capital Reserve	
Program Funding	Levy/Reserve	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-003 Surface Treatment Microsurfacing BR 13 (A, B, D)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	253,650		253,650			
	253,650		253,650			
Expenditures Total	253,650		253,650			
Funding						
Federal Capital Revenues	108,471		108,471			
Funding Total	108,471		108,471			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2022	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Gas tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-004 Pulverize and Pave BR 20 (Conc. 10 to BR 1)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	976,000		976,000			
	976,000		976,000			
Expenditures Total	976,000		976,000			

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jlm Donohoe	
Expected Completion	Q4 2022	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2022-R01 Road Reserve contribution		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	203,000		107,000		42,000	54,000
	203,000		107,000		42,000	54,000
Expenditures Total	203,000		107,000		42,000	54,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Miguel Pelletier	
Expected Completion		
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-001 Repair Station Bridge		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Bridge Project	703,000			35,000	668,000	
	703,000			35,000	668,000	
Expenditures Total	703,000			35,000	668,000	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-002 Surface treatment Microsurface BR 20 & BR 40		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	447,125			447,125		
Project Cost	796,040			796,040		
	1,243,165			1,243,165		
Expenditures Total	1,243,165			1,243,165		
Funding						
Federal Capital Revenues	573,000			573,000		
Funding Total	573,000			573,000		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-003 CIP Recycle BR 3/Dunkeld to Hwy 9) Overlay BR 14 & 20		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	1,150,000			1,150,000		
Project Cost	787,000			787,000		
Project Cost	650,000			650,000		
	2,587,000			2,587,000		
Expenditures Total	2,587,000			2,587,000		
Funding						
Federal Capital Revenues	1,535,772			1,535,772		
Funding Total	1,535,772			1,535,772		

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	JIm Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy/Gas Tax	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-004 CIP BR 9 in place (Barrow Bay to BR 29)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	100,000			100,000		
	100,000			100,000		
Expenditures Total	100,000			100,000		

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-005 Traffic Intersection Improvement Grey Bruce Line		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	600,000			100,000	500,000	
	600,000			100,000	500,000	
Expenditures Total	600,000			100,000	500,000	

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2023	
Business Plan Link	Deliver capital plan	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2023-R01 Bridge Reserve contribution		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

Total	2021	2022	2023	2024	2025
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Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Miguel Pelletier	
Expected Completion		
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-001 Surface Treatment Microsurface BR 10 (D) & BR 1 (G)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	970,695				970,695	
Project Cost	333,000				333,000	
	1,303,695				1,303,695	
Expenditures Total	1,303,695				1,303,695	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2024	
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2024-002 CIP BR 9 (Barrow Bay to BR 29)		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	750,000				750,000	
	750,000				750,000	
Expenditures Total	750,000				750,000	

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2024	
Business Plan Link	Deliver capital plans	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-001 Surface Treatment Microsurfacing BR 17		
Department	Paved Roads Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	822,115					822,115
	822,115					822,115
Expenditures Total	822,115					822,115

Attributes

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

	Total	2021	2022	2023	2024	2025
Expenditures						
Project Cost	1,830,000					1,830,000
	1,830,000					1,830,000
Expenditures Total	1,830,000					1,830,000

Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Paved Roads Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Jim Donohoe	
Expected Completion	Q4 2025	
Business Plan Link	Deliver capital program	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	TS-2025-R01 Transfer to Bridge Reserve 2025		
Department	Bridges and Culverts Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	1,615,000					1,615,000
	1,615,000					1,615,000
Expenditures Total	1,615,000					1,615,000

Attributes		
Attribute	Value	Comment
Department	Transportation & Environmental Services	
Program	Bridges and Culverts Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Miguel Pelletier	
Expected Completion		
Business Plan Link	Deliver capital programs	
Strategic Plan Link	Coordinate concerted efforts to advance our agenda	
Reserve Fund (if used)		
Program Funding	Levy	
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-001 Construction - Electrical panels, distribution, lighting and access systems		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Electrical	20,000	20,000				
	20,000	20,000				
Expenditures Total	20,000	20,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion	Q2 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Assistance Operating Surplus	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-002 Construction - Window replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-003 Construction - Door replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext - Doors	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-004 Construction - Replace unit and common area flooring		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-	135,000	135,000				
	135,000	135,000				
Expenditures Total	135,000	135,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-005 Construction - Replace stoves, fridges, washers and dryers		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int-Appliances Kitchen	30,000	30,000				
	30,000	30,000				
Expenditures Total	30,000	30,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-006 Construction - Bathroom and laundry room refurbish		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int - Other Interior	20,000	20,000				
	20,000	20,000				
Expenditures Total	20,000	20,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-007 Construction - Plumbing, distribution, fitments, water heaters, pumps and fixtures		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-008 Construction - Unplanned life safety system replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	17,500	17,500				
	17,500	17,500				
Expenditures Total	17,500	17,500				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-009 Construction - Snow and garden equipment		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Other	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-010 Construction - Install Barrier Free Door Operators		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Other	18,000	18,000				
	18,000	18,000				
Expenditures Total	18,000	18,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-011 Construction - Window & Door Replacement - 5001		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	231,000	231,000				
Building Ext - Doors	154,000	154,000				
	385,000	385,000				
Expenditures Total	385,000	385,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-012 Design - life Safety Upgrades - 5001		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new complete fire alarm system including: fire panel, detectors, alarms, exit signage and emergency lighting.
Impact (Justification/Consequence) Life Safety.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	15,000	15,000				
	15,000	15,000				
Expenditures Total	15,000	15,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-013 Construction - Closed-Circuit Television - 5003		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new closed-circuit television system including remote viewing for tenant and building safety.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Communication	30,000	30,000				
	30,000	30,000				
Expenditures Total	30,000	30,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-014 Design -Structural Balcony Inspections - 5003		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Completion of structural balcony Inspections to prolong the life of the structure and complete and necessary repairs.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-015 Construction - Life Safety Upgrades -5005		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new complete fire alarm system including: fire panel, detectors, alarms, exit signage and emergency lighting.
Impact (Justification/Consequence) Life Safety.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	101,500	101,500				
	101,500	101,500				
Expenditures Total	101,500	101,500				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-016 Construction -Closed-Circuit Television - 5006		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new closed-circuit television system including remote viewing for tenant and building safety.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Communication	30,000	30,000				
	30,000	30,000				
Expenditures Total	30,000	30,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-017 Construction - Life Safety Upgrades - 5008		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new complete fire alarm system including: fire panel, detectors, alarms, exit signage and emergency lighting.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	136,500	136,500				
	136,500	136,500				
Expenditures Total	136,500	136,500				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-018 Design - Parking Lot And Drainage Improvements - 5008		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	20,000	20,000				
	20,000	20,000				
Expenditures Total	20,000	20,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-019 Construction - Life Safety Upgrades - 5009		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new complete fire alarm system including: fire panel, detectors, alarms, exit signage and emergency lighting.
Impact (Justification/Consequence) Life Safety.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	136,500	136,500				
	136,500	136,500				
Expenditures Total	136,500	136,500				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-020 Design - Parking Lot And Drainage Improvements - 5009		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Design of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	20,000	20,000				
	20,000	20,000				
Expenditures Total	20,000	20,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-021 Construction - Life Safety Upgrades - 5010		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new complete fire alarm system including: fire panel, detectors, alarms, exit signage and emergency lighting.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	118,660	118,660				
	118,660	118,660				
Expenditures Total	118,660	118,660				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-022 Design - Flooring And Stairwell Railing Replacement - 5010		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new common area flooring.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-Ceramic	10,000	10,000				
	10,000	10,000				
Expenditures Total	10,000	10,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-023 Construction - Life Safety Upgrades - 5013		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new complete fire alarm system including: fire panel, detectors, alarms, exit signage and emergency lighting.
Impact (Justification/Consequence) Life Safety.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	98,200	98,200				
	98,200	98,200				
Expenditures Total	98,200	98,200				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-024 Construction - Replace All Sanitary Piping In Crawl Space - 5013		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replacement of all sanitary piping and new low flow toilets, ongoing leaks due to rotting pipes.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	45,000	45,000				
	45,000	45,000				
Expenditures Total	45,000	45,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-025 Construction - Structural Balcony Repairs - 5015		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Completion of structural balcony repairs to prolong the life of the structure and complete and necessary repairs.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	79,100	79,100				
	79,100	79,100				
Expenditures Total	79,100	79,100				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-026 Construction - Life Safety Upgrades - 5020		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new complete fire alarm system including: fire panel, detectors, alarms, exit signage and emergency lighting.

Impact (Justification/Consequence)

Life Safety.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	345,000	345,000				
	345,000	345,000				
Expenditures Total	345,000	345,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-027 Design - Window & Door Replacement - 5020		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	15,000	15,000				
Building Ext - Doors	10,000	10,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-028 Construction - Structural Balcony Repairs - 5022		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Completion of structural balcony repairs to prolong the life of the structure and complete and necessary repairs.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	33,000	33,000				
	33,000	33,000				
Expenditures Total	33,000	33,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-029 Design - Flooring Replacement - 5022		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-Ceramic	15,000	15,000				
	15,000	15,000				
Expenditures Total	15,000	15,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-030 Design - Replace MUA Unit, Domestic Hot Water and Laundry - 5023		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-031 Design - Window & Door Replacement - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	15,000	15,000				
Building Ext - Doors	10,000	10,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-032 Design - Structural Balcony Inspections - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Completion of structural balcony Inspections to prolong the life of the structure and complete and necessary repairs.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	15,000	15,000				
	15,000	15,000				
Expenditures Total	15,000	15,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-033 Construction - Window & Door Replacement - 5025		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	150,000	150,000				
Building Ext - Doors	100,000	100,000				
	250,000	250,000				
Expenditures Total	250,000	250,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-034 Construction - Structural Balcony Repairs - 5028		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Completion of structural balcony repairs to prolong the life of the structure and complete and necessary repairs.
Impact (Justification/Consequence) Structural Integrity.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	27,000	27,000				
	27,000	27,000				
Expenditures Total	27,000	27,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-036 Construction - Sliding Patio Doors Replacement - 5029		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new exterior sliding patio doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext - Doors	125,000	125,000				
	125,000	125,000				
Expenditures Total	125,000	125,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-037 Construction - Electrical Infrastructure Repairs		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Complete inspection of all electrical infrastructure and all necessary repairs.

Impact (Justification/Consequence)

Legislative Requirement.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Electrical	35,000	35,000				
	35,000	35,000				
Expenditures Total	35,000	35,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-038 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

Total	2021	2022	2023	2024	2025
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Funding

Reserves	2,450,960	2,450,960			
Funding Total	2,450,960	2,450,960			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-039 Office Furniture		
Department	Housing Services		
Version	03.1 1st Council Review	Year	2021

Description
Project Description General office refresh as may be required.
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Furniture & Fixtures	5,000	5,000				
	5,000	5,000				
Expenditures Total	5,000	5,000				
Funding						
Reserves	5,000	5,000				
Funding Total	5,000	5,000				

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Services	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Service Manager Projects	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2021-040 Electric Vehicle Chargers		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Two electric vehicle chargers which will supply 4 parking spaces for the Kincardine Hub using 2021 federal gas tax funding which is considered a deferred revenue account and not a specific reserve fund

Impact (Justification/Consequence)

Policy & Directive.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Electrical	24,000	24,000				
	24,000	24,000				
Expenditures Total	24,000	24,000				
Funding						
Federal Capital Revenues	24,000	24,000				
Funding Total	24,000	24,000				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

Capital Projects

LEARN TO GROW INITIATIVES	

ORGANIZATION

Capital Projects

Project	HS-2022-001 Construction - Replace unit and common area flooring		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-	135,000		135,000			
	135,000		135,000			
Expenditures Total	135,000		135,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-002 Construction - Electrical panels, distribution, lighting and access systems		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Electrical	10,000		10,000			
	10,000		10,000			
Expenditures Total	10,000		10,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-003 Construction - Plumbing, distribution, fitments, water heaters, pumps and fixtures		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	10,000		10,000			
	10,000		10,000			
Expenditures Total	10,000		10,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-004 Construction - Bathroom and laundry room refurbish		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int - Other Interior	20,000		20,000			
	20,000		20,000			
Expenditures Total	20,000		20,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-005 Construction - Window replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	10,000		10,000			
	10,000		10,000			
Expenditures Total	10,000		10,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-006 Construction - Door replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext - Doors	10,000		10,000			
	10,000		10,000			
Expenditures Total	10,000		10,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-007 Construction - Snow and garden equipment		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Other	5,000		5,000			
	5,000		5,000			
Expenditures Total	5,000		5,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-008 Construction - Replace stoves, fridges, washers and dryers		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int-Appliances Kitchen	63,506		63,506			
	63,506		63,506			
Expenditures Total	63,506		63,506			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-009 Construction - Unplanned life safety system replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	10,000		10,000			
	10,000		10,000			
Expenditures Total	10,000		10,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-010 Construction - Life Safety Upgrades - 5001		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new complete fire alarm system including: fire panel, detectors, alarms, exit signage and emergency lighting.
Impact (Justification/Consequence) Life Safety.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	115,000		115,000			
	115,000		115,000			
Expenditures Total	115,000		115,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-013 Design - Window & Door Replacement - 5007		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	6,000		6,000			
Building Ext - Doors	9,000		9,000			
	15,000		15,000			
Expenditures Total	15,000		15,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-014 Construction - Parking Lot And Drainage Improvements - 5008		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Completion of new parking lot, sidewalks, site drainage and landscaping.
Impact (Justification/Consequence) Structural Integrity.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	150,000		150,000			
	150,000		150,000			
Expenditures Total	150,000		150,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-015 Construction - Window & Door Replacement - 5009		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	277,520		277,520			
Building Ext - Doors	185,014		185,014			
	462,534		462,534			
Expenditures Total	462,534		462,534			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-016 Construction - Replace Common Area Flooring - 5010		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new common area flooring.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-Ceramic	80,000		80,000			
	80,000		80,000			
Expenditures Total	80,000		80,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-017 Construction - Phase 1 Window & Door Replacement - 5020		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	240,000		240,000			
Building Ext - Doors	160,000		160,000			
	400,000		400,000			
Expenditures Total	400,000		400,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-018 Design - Parking Lot And Drainage Improvements - 5020		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	25,000		25,000			
	25,000		25,000			
Expenditures Total	25,000		25,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-020 Construction - Replace Common Area Flooring - 5022		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new common area flooring.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-Ceramic	110,000		110,000			
	110,000		110,000			
Expenditures Total	110,000		110,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-021 Construction - Replace MUA Unit, Domestic Hot Water and Laundry - 5023		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	450,000		450,000			
	450,000		450,000			
Expenditures Total	450,000		450,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-022 Construction - Window & Door Replacement - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	156,000		156,000			
Building Ext - Doors	104,000		104,000			
	260,000		260,000			
Expenditures Total	260,000		260,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-023 Design - Replace MUA Unit, Domestic Hot Water and Laundry - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	15,000		15,000			
	15,000		15,000			
Expenditures Total	15,000		15,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-024 Design - Replace MUA Unit, Domestic Hot Water and Laundry - 5025		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	15,000		15,000			
	15,000		15,000			
Expenditures Total	15,000		15,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-025 Design - Window & Door Replacement - 5026		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	9,000		9,000			
Building Ext - Doors	6,000		6,000			
	15,000		15,000			
Expenditures Total	15,000		15,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-026 Design - Replace MUA Unit, Domestic Hot Water and Laundry - 5026		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	25,000		25,000			
	25,000		25,000			
Expenditures Total	25,000		25,000			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-027 Design - Replace Common Area Flooring - 5027		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new common area flooring.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-Ceramic	7,500		7,500			
	7,500		7,500			
Expenditures Total	7,500		7,500			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-028 Construction - Parking Lot And Drainage Improvements - 5029		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Completion of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	250,000		250,000			
	250,000		250,000			
Expenditures Total	250,000		250,000			

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-029 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
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Funding

Reserves	2,668,540	2,668,540				
Funding Total	2,668,540	2,668,540				

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2022-R01 2022 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	2,624,020		2,624,020			
	2,624,020		2,624,020			
Expenditures Total	2,624,020		2,624,020			

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-001 Construction - Replace unit and common area flooring		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-	135,000			135,000		
	135,000			135,000		
Expenditures Total	135,000			135,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-002 Construction - Electrical panels, distribution, lighting and access systems		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Electrical	10,000			10,000		
	10,000			10,000		
Expenditures Total	10,000			10,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-003 Construction - Plumbing, distribution, fitments, water heaters, pumps and fixtures		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	10,000			10,000		
	10,000			10,000		
Expenditures Total	10,000			10,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-004 Construction - Bathroom and laundry room refurbish		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int - Other Interior	20,000			20,000		
	20,000			20,000		
Expenditures Total	20,000			20,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-005 Construction - Window replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	10,000			10,000		
	10,000			10,000		
Expenditures Total	10,000			10,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

Capital Projects

ORGANIZATION

Capital Projects

Project	HS-2023-007 Construction - Snow and garden equipment		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Other	5,000			5,000		
	5,000			5,000		
Expenditures Total	5,000			5,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-008 Construction - Replace stoves, fridges, washers and dryers		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int-Appliances Kitchen	44,191			44,191		
	44,191			44,191		
Expenditures Total	44,191			44,191		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-009 Construction - Unplanned life safety system replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	10,000			10,000		
	10,000			10,000		
Expenditures Total	10,000			10,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-011 Design - Window & Door Replacement - 5003		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	9,000			9,000		
Building Ext - Doors	6,000			6,000		
	15,000			15,000		
Expenditures Total	15,000			15,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-012 Design - Parking Lot And Drainage Improvements - 5006		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	23,500			23,500		
	23,500			23,500		
Expenditures Total	23,500			23,500		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-013 Design - Replace Common Area Flooring - 5006		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new common area flooring.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-Ceramic	20,000			20,000		
	20,000			20,000		
Expenditures Total	20,000			20,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-014 Construction - Window & Door Replacement - 5007		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	171,000			171,000		
Building Ext - Doors	114,000			114,000		
	285,000			285,000		
Expenditures Total	285,000			285,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-015 Design - Window & Door Replacement - 5011		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	12,900			12,900		
Building Ext - Doors	8,600			8,600		
	21,500			21,500		
Expenditures Total	21,500			21,500		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-016 Design - Window & Door Replacement - 5013		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	7,500			7,500		
Building Ext - Doors	5,000			5,000		
	12,500			12,500		
Expenditures Total	12,500			12,500		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-017 Design - Replace MUA Unit, Domestic Hot Water and Laundry - 5015		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	15,000			15,000		
	15,000			15,000		
Expenditures Total	15,000			15,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-018 Construction - Parking Lot And Drainage Improvements - 5020		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Completion of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	350,000			350,000		
	350,000			350,000		
Expenditures Total	350,000			350,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-019 Construction - Phase 2 Window & Door Replacement - 5020		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	240,000			240,000		
Building Ext - Doors	160,000			160,000		
	400,000			400,000		
Expenditures Total	400,000			400,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-020 Design - Replace MUA Unit, Domestic Hot Water and Laundry - 5022		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	15,000			15,000		
	15,000			15,000		
Expenditures Total	15,000			15,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-022 Design - Upgrade Attic Insulation And Exhaust Fans - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of attic upgrades including additional insulation and air movement to improve energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	20,000			20,000		
	20,000			20,000		
Expenditures Total	20,000			20,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-023 Design - Parking Lot And Drainage Improvements - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	25,000			25,000		
	25,000			25,000		
Expenditures Total	25,000			25,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-025 Design- Replace Roof - 5025		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new roofing.
Impact (Justification/Consequence) Structural Integrity.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	20,000			20,000		
	20,000			20,000		
Expenditures Total	20,000			20,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-026 Construction - Window & Door Replacement - 5026		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	144,000			144,000		
Building Ext - Doors	96,000			96,000		
	240,000			240,000		
Expenditures Total	240,000			240,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-027 Construction - Replace MUA Unit, Domestic Hot Water and Laundry - 5026		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	240,000			240,000		
	240,000			240,000		
Expenditures Total	240,000			240,000		

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-028 Design - Parking Lot And Drainage Improvements - 5026		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Design of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	15,000			15,000		
	15,000			15,000		
Expenditures Total	15,000			15,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-029 Construction - Replace common area flooring - 5027		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-Ceramic	165,000			165,000		
	165,000			165,000		
Expenditures Total	165,000			165,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-030 Design - Convert To Natural Gas - 5031		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Design to convert entire development to natural gas heating and add AC

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	45,000			45,000		
	45,000			45,000		
Expenditures Total	45,000			45,000		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-031 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025

Funding

Reserves	2,181,691	2,181,691
Funding Total	2,181,691	2,181,691

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2023-R01 2023 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	2,702,203			2,702,203		
	2,702,203			2,702,203		
Expenditures Total	2,702,203			2,702,203		

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-001 Construction - Replace unit and common area flooring		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-	135,000				135,000	
	135,000				135,000	
Expenditures Total	135,000				135,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-002 Construction - Electrical panels, distribution, lighting and access systems		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Electrical	10,000				10,000	
	10,000				10,000	
Expenditures Total	10,000				10,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-003 Construction - Plumbing, distribution, fitments, water heaters, pumps and fixtures		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	10,000				10,000	
	10,000				10,000	
Expenditures Total	10,000				10,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-004 Construction - Bathroom and laundry room refurbish		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int - Other Interior	20,000				20,000	
	20,000				20,000	
Expenditures Total	20,000				20,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-005 Construction - Window replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	10,000				10,000	
	10,000				10,000	
Expenditures Total	10,000				10,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-006 Construction - Door replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext - Doors	10,000				10,000	
	10,000				10,000	
Expenditures Total	10,000				10,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-007 Construction - Snow and garden equipment		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Other	5,000				5,000	
	5,000				5,000	
Expenditures Total	5,000				5,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-008 Construction - Replace stoves, fridges, washers and dryers		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int-Appliances Kitchen	15,000				15,000	
	15,000				15,000	
Expenditures Total	15,000				15,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-009 Construction - Unplanned life safety system replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	10,000				10,000	
	10,000				10,000	
Expenditures Total	10,000				10,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-010 Construction - Window & Door Replacement - 5003		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	202,613				202,613	
Building Ext - Doors	135,076				135,076	
	337,689				337,689	
Expenditures Total	337,689				337,689	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-011 Construction - Replace Common Area Flooring - 5006		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Installation of new common area flooring.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-Ceramic	175,000				175,000	
	175,000				175,000	
Expenditures Total	175,000				175,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-012 Construction - Parking Lot And Drainage Improvements - 5006		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Completion of new parking lot, sidewalks, site drainage and landscaping.

Impact (Justification/Consequence)

Structural Integrity.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	165,000				165,000	
	165,000				165,000	
Expenditures Total	165,000				165,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-013 Design - Replace MUA Unit, Domestic Hot Water and Laundry - 5009		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Design of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	15,000				15,000	
	15,000				15,000	
Expenditures Total	15,000				15,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-014 Construction - Window & Door Replacement - 5011		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	99,000				99,000	
Building Ext - Doors	66,000				66,000	
	165,000				165,000	
Expenditures Total	165,000				165,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-015 Construction - Window & Door Replacement - 5013		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	69,000				69,000	
Building Ext - Doors	46,000				46,000	
	115,000				115,000	
Expenditures Total	115,000				115,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-016 Construction - Replace MUA Unit, Domestic Hot Water and Laundry - 5015		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	130,000				130,000	
	130,000				130,000	
Expenditures Total	130,000				130,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-017 Construction - Replace MUA Unit, Domestic Hot Water and Laundry - 5022		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Installation of new MUA unit and domestic hot water.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	80,000				80,000	
	80,000				80,000	
Expenditures Total	80,000				80,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-018 Construction - Upgrade Attic Insulation And Exhaust Fans - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of attic upgrades including additional insulation and air movement to improve energy efficiency.

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	180,000				180,000	
	180,000				180,000	
Expenditures Total	180,000				180,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-019 Construction - Parking Lot And Drainage Improvements - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Completion of new parking lot, sidewalks, site drainage and landscaping.
Impact (Justification/Consequence) Structural Integrity.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	400,000				400,000	
	400,000				400,000	
Expenditures Total	400,000				400,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-020 Construction - Replace Roof - 5025		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new roofing.
Impact (Justification/Consequence) Structural Integrity.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	165,000				165,000	
	165,000				165,000	
Expenditures Total	165,000				165,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-021 Construction - Parking Lot And Drainage Improvements - 5026		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Completion of new parking lot, sidewalks, site drainage and landscaping.
Impact (Justification/Consequence) Structural Integrity.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Asphalt/Concrete	135,000				135,000	
	135,000				135,000	
Expenditures Total	135,000				135,000	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-022 Construction - Convert To Natural Gas - 5031		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Completion of converting entire development to natural gas heating and add AC

Impact (Justification/Consequence)

Energy Efficiency Initiative.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	276,000				276,000	
	276,000				276,000	
Expenditures Total	276,000				276,000	

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-023 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

Total	2021	2022	2023	2024	2025
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Funding

Reserves	2,563,689	2,563,689
Funding Total	2,563,689	2,563,689

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2024-R01 2024 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	2,782,715				2,782,715	
	2,782,715				2,782,715	
Expenditures Total	2,782,715				2,782,715	

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-001 Construction - Replace unit and common area flooring		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring-	135,000					135,000
	135,000					135,000
Expenditures Total	135,000					135,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-002 Construction - Electrical panels, distribution, lighting and access systems		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Electrical	10,000					10,000
	10,000					10,000
Expenditures Total	10,000					10,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-003 Construction - Plumbing, distribution, fitments, water heaters, pumps and fixtures		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Plumbing	10,000					10,000
	10,000					10,000
Expenditures Total	10,000					10,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-004 Construction - Bathroom and laundry room refurbish		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int - Other Interior	20,000					20,000
	20,000					20,000
Expenditures Total	20,000					20,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-005 Construction - Window replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	10,000					10,000
	10,000					10,000
Expenditures Total	10,000					10,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-006 Construction - Door replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext - Doors	10,000					10,000
	10,000					10,000
Expenditures Total	10,000					10,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-007 Construction - Snow and garden equipment		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Other	5,000					5,000
	5,000					5,000
Expenditures Total	5,000					5,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-008 Construction - Replace stoves, fridges, washers and dryers		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

To be utilized as required.

Impact (Justification/Consequence)

Maintain Service.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int-Appliances Kitchen	15,000					15,000
	15,000					15,000
Expenditures Total	15,000					15,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-009 Construction - Unplanned life safety system replacements		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description To be utilized as required.
Impact (Justification/Consequence) Maintain Service.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Fire & Life Safety - Fire Alarm System	10,000					10,000
	10,000					10,000
Expenditures Total	10,000					10,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-010 Construction - Install Full Service Elevator - 5006		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Installation of new full service elevator.

Impact (Justification/Consequence)

Legislative Requirement.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	325,000					325,000
	325,000					325,000
Expenditures Total	325,000					325,000

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-011 Construction - Replace MUA Unit, Domestic Hot Water and Laundry - 5009		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new MUA unit and domestic hot water.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Heating	225,000					225,000
	225,000					225,000
Expenditures Total	225,000					225,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-012 Construction - Install Full Service Elevator - 5020		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new full service elevator.
Impact (Justification/Consequence) Legislative Requirement.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	325,000					325,000
	325,000					325,000
Expenditures Total	325,000					325,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-013 Construction - Refurbish Elevator - 5023		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Refurbish existing full service elevator.
Impact (Justification/Consequence) Legislative Requirement.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	175,000					175,000
	175,000					175,000
Expenditures Total	175,000					175,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-014 Construction - Refurbish Elevator - 5024		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Refurbish existing full service elevator.
Impact (Justification/Consequence) Legislative Requirement.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	175,000					175,000
	175,000					175,000
Expenditures Total	175,000					175,000

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-015 Construction - Window, Doors & Mansard Roof Replacement - 5006		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Installation of new windows and exterior doors. Currently they are past their service life and this will improve building energy efficiency.
Impact (Justification/Consequence) Energy Efficiency Initiative.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Ext Windows	567,784					567,784
Building Ext - Doors	378,523					378,523
	946,307					946,307
Expenditures Total	946,307					946,307

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-016 Transfer From Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

Total	2021	2022	2023	2024	2025
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Funding

Reserves	2,396,307	2,396,307
Funding Total	2,396,307	2,396,307

Attributes

Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	HS-2025-R01 2025 Transfer To Reserve		
Department	Housing Facilities		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	2,865,627					2,865,627
	2,865,627					2,865,627
Expenditures Total	2,865,627					2,865,627

Attributes		
Attribute	Value	Comment
Department	Human Services	
Program	Housing Facilities	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	HS - Social Housing Buildings	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2021-001 Brucelea - Nurse Call System Upgrade		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Full replacement of the Tacera nurse call system, spectralink telephone system and ELPAS (resident safety/elopement prevention system aka roam alert/Wander guard).

Impact (Justification/Consequence)

The current versions of the Tacera Nurse call, spectralink telephone, and ELPAS systems are now obsolete and consequently posing a security and safety risk for the staff and residents in the home.

Link to Other Initiatives

Standardize approaches and practices amongst both LTC homes. Gateway engaged in a systems upgrade in 2018.

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology -Other	650,000	650,000				
	650,000	650,000				
Expenditures Total	650,000	650,000				
Funding						
Reserves	650,000	650,000				
Funding Total	650,000	650,000				

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2021-R01 Brucelea - Transfer to Reserves		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Transfer funds to reserves to support future projects and other unexpected expenditures.

Impact (Justification/Consequence)

The physical plant continues to age. Many pieces of equipment and systems are reaching the end of their life expectancy. Prudent approach would be to set aside funds to cover the costs associated with repairs and replacements.

Link to Other Initiatives

Gateway has contributed annually to the reserves. This project would further support the standardization of processes across both LTC homes.

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	250,000	50,000	50,000	50,000	50,000	50,000
	250,000	50,000	50,000	50,000	50,000	50,000
Expenditures Total	250,000	50,000	50,000	50,000	50,000	50,000

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	BLH - Brucelea/Gateway Building	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-001 Brucelea - Mechanical Lift Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replacement of two Arjo MaxiMove Lifts. The lifts being replaced have been assessed by Arjo as being at the end of their useful life expectancy.

Impact (Justification/Consequence)

Increasing resident acuity has resulted in a greater reliance on power mechanical lifts to transfer and support our residents. Consequently a replacement program is required for the lifts currently in service.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Medical	26,829		26,829			
	26,829		26,829			
Expenditures Total	26,829		26,829			

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Brucelea Haven Administrator	
Expected Completion		
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2022-002 Brucelea - Tornado Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replacement of the Arjo Tornados which support in maintaining high level disinfection of nursing equipment and resident items.

Impact (Justification/Consequence)

Replacement is required as the equipment is well beyond it's life expectancy (currently 18 years old). Heightened disinfection practices are required to sustain a safe environment for both residents and our team members.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Medical	28,000		28,000			
	28,000		28,000			
Expenditures Total	28,000		28,000			

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Brucelea Haven Administrator	
Expected Completion	Q1 2022	
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2023-001 Brucelea - Tornado Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replacement of the Arjo Tornados which support in maintaining high level disinfection of nursing equipment and resident items.

Impact (Justification/Consequence)

Replacement is required as the equipment is well beyond it's life expectancy (currently 18 years old). Heightened disinfection practices are required to sustain a safe environment for both residents and our team members.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Medical	28,000			28,000		
	28,000			28,000		
Expenditures Total	28,000			28,000		

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Brucelea Haven - Administrator	
Expected Completion		
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	BH-2024-001 Brucelea - Tornado Replacement		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replacement of the Arjo Tornados which support in maintaining high level disinfection of nursing equipment and resident items.

Impact (Justification/Consequence)

Replacement is required as the equipment is well beyond it's life expectancy (currently 18 years old). Heightened disinfection practices are required to sustain a safe environment for both residents and our team members.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Medical	14,000				14,000	
	14,000				14,000	
Expenditures Total	14,000				14,000	

Attributes

Attribute	Value	Comment
Department	Brucelea Haven	
Program	Admin Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Brucelea Haven Administrator	
Expected Completion		
Business Plan Link		
Strategic Plan Link	Explore alternate options to improve efficiency and service	
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-001 Beds		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Annual replacement of beds
Impact (Justification/Consequence) Health and safety risk to staff and residents to prevent injury
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equip Operati'l - Pooled beds	50,000	10,000	10,000	10,000	10,000	10,000
	50,000	10,000	10,000	10,000	10,000	10,000
Expenditures Total	50,000	10,000	10,000	10,000	10,000	10,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-002 Mattresses		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Annual replacement of mattresses
Impact (Justification/Consequence) Health and safety risk to residents and staff if not replaced
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equip Operat'l -Pooled Mattress	50,000	10,000	10,000	10,000	10,000	10,000
	50,000	10,000	10,000	10,000	10,000	10,000
Expenditures Total	50,000	10,000	10,000	10,000	10,000	10,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-004 Mechanical Lifts and/or Tornados				
Department	Admin Capital				
Version	03.1 1st Council Review	Year	2021		

Description
Project Description Routine replacement of medical lifting and sterilizing equipment at end of life
Impact (Justification/Consequence) health and safety of residents and staff
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Equipment Medical	144,000	26,000	28,000	30,000	30,000	30,000
	144,000	26,000	28,000	30,000	30,000	30,000
Expenditures Total	144,000	26,000	28,000	30,000	30,000	30,000
Funding						
Reserves	144,000	26,000	28,000	30,000	30,000	30,000
Funding Total	144,000	26,000	28,000	30,000	30,000	30,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Medical Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-005 Air conditioning in RHA Serveries		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Installation of air conditioning for each of the Resident Home Area serveries (2). This is a one-time project (not repeated until the life of the system depreciates)

Impact (Justification/Consequence)

Health and safety of staff. The area becomes quite hot and humid in the summer months when the dishwashers are operating, creating heat risk for staff

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mechanical Electrical	19,000	19,000				
	19,000	19,000				
Expenditures Total	19,000	19,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-006 Countertops		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

The laminate countertops at the serveries on both floors are buckling and bubbling due to the moisture and heat from the food wells.

Impact (Justification/Consequence)

food safety and health and safety of staff

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site- Other Site Elements	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Ron Logan	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-R01 Transfer to reserves -future projects		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Transfer to reserves for future use approximate planned breakdown is \$6000 kitchen Equipment, \$15000 Courtyard enhancements, \$1600 photocopier \$23000 Arjo Equipment \$5000 laundry equipment \$6400 building issues

Impact (Justification/Consequence)

To be prepared for aging equipment and improve the esthetics of the home. this will also address health and safety for residents and staff

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	285,000	57,000	57,000	57,000	57,000	57,000
	285,000	57,000	57,000	57,000	57,000	57,000
Expenditures Total	285,000	57,000	57,000	57,000	57,000	57,000

Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	GWH - Brucelea/Gateway Building	please see description tab for breakdown of reserves
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2021-R02 Repay working capital reserve-phone system		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to reserves Working Capital	125,000	25,000	25,000	25,000	25,000	25,000
	125,000	25,000	25,000	25,000	25,000	25,000
Expenditures Total	125,000	25,000	25,000	25,000	25,000	25,000

Attributes		
Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	GH-2022-001 Furniture Refresh		
Department	Admin Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Lounge furniture replacement

Impact (Justification/Consequence)

Furniture is approximately 20 years old and showing the wear and tear expected in a long term care environment

Link to Other Initiatives

Budget

Total	2021	2022	2023	2024	2025
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Attributes

Attribute	Value	Comment
Department	Gateway Haven	
Program	Admin Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Cindie Holm	
Expected Completion	Q4 2022	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2021-001 Dundas & Sterling Room Carpet		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Replace carpet in both the Dundas Room & Sterling Rooms.

Impact (Justification/Consequence)

Carpet is original from new build in 2005 and is aging. These rooms are used often for facility rental and need to be kept in good condition.

Link to Other Initiatives

Facility rental

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring Carpet/Laminate	7,987	7,987				
	7,987	7,987				
Expenditures Total	7,987	7,987				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q1 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2021-002 Protective Roof Railing		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Protective Roof Railing 2nd Level South-Exhaust Fan section
Impact (Justification/Consequence) Roof railing required for staff safety while completing roof work
Link to Other Initiatives Health & Safety

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	12,000	6,000	6,000			
	12,000	6,000	6,000			
Expenditures Total	12,000	6,000	6,000			

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q2 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2021-003 Anishnaabwe Endaat		
Department	Special Projects Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Exhibition enhancements to the Anishnaabwe Endaat exhibition. These funds are in deferred revenue account leftover from the funds when the exhibition opened in 2018.

Impact (Justification/Consequence)

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Exhibit Components	10,000	5,000	5,000			
	10,000	5,000	5,000			
Expenditures Total	10,000	5,000	5,000			
Funding						
Donations	10,000	5,000	5,000			
Funding Total	10,000	5,000	5,000			

Attributes

Attribute	Value	Comment
Department	Museum	
Program	Special Projects Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Cathy McGirr	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link	Find creative ways to engage our public	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

Description
Project Description 1878 & 2005 Masonry Brick and Stone wall repairs
Impact (Justification/Consequence) CAMP Assessment - the system appears to need mortar repairs completed on field stone foundation
Link to Other Initiatives

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	5,000	5,000				
	5,000	5,000				
Expenditures Total	5,000	5,000				

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2021-005 Stairs (2005 Building Sanding & Refinishing)		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Wooden stairs main building need to be sanded and refinished. All three levels

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring Carpet/Laminate	8,000	8,000				
	8,000	8,000				
Expenditures Total	8,000	8,000				

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q1 2021	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2021-R01 Photocopier Reserve		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Annual transfer to photocopier reserve fund
Impact (Justification/Consequence)
Reserve funding for replacement of photocopiers
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves IT	12,000	2,400	2,400	2,400	2,400	2,400
	12,000	2,400	2,400	2,400	2,400	2,400
Expenditures Total	12,000	2,400	2,400	2,400	2,400	2,400

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion	Q2 2021	
Business Plan Link		
Strategic Plan Link	Leverage Technology	
Reserve Fund (if used)	MUS - Computer Hardware	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

LEARN TO GROW INITIATIVES	

Capital Projects

MU-2021-R03 Building Reserve

General Museum Capital

03.1 1st Council Review

2021

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	120,000	20,000	25,000	25,000	25,000	25,000
	120,000	20,000	25,000	25,000	25,000	25,000
Expenditures Total	120,000	20,000	25,000	25,000	25,000	25,000

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ORGANIZATION

Capital Projects

Project	MU-2022-001 Exhibition Design & Development		
Department	Exhibits Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description ExhibitionDesign& Development
Impact (Justification/Consequence) Forecasting for future exhibitions
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Exhibit Components	80,000		20,000	20,000	20,000	20,000
	80,000		20,000	20,000	20,000	20,000
Expenditures Total	80,000		20,000	20,000	20,000	20,000
Funding						
Donations	40,000		10,000	10,000	10,000	10,000
Funding Total	40,000		10,000	10,000	10,000	10,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	Exhibits Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Cathy McGirr	
Expected Completion		
Business Plan Link		
Strategic Plan Link	Find creative ways to engage our public	
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2022-003 Wooden Pergola (Main Entrance)		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Wooden pergola built in 2005 is degraded in numerous areas. Pergola should be repaired or replace estimated amount\$32,461
Impact (Justification/Consequence) CAMP Assessment
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	32,461		32,461			
	32,461		32,461			
Expenditures Total	32,461		32,461			

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2022	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2022-R01 Furniture Reserve		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Office furniture reserve
Impact (Justification/Consequence) Rebuild reserve since equipment and furniture is ageing
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	12,000		3,000	3,000	3,000	3,000
	12,000		3,000	3,000	3,000	3,000
Expenditures Total	12,000		3,000	3,000	3,000	3,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager	Cathy McGirr	
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	MUS - Office Furniture	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-001 HVAC Indoor Units		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Lifecycle Replacement 3 Indoor HVAC units \$3900 each 1878 Schoolhouse 2nd Floor IT Room, Stair #3 and 1878 Schoolhouse Basement Storage

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	11,700			11,700		
	11,700			11,700		
Expenditures Total	11,700			11,700		

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2023-002 HVAC Outdoor Units		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Lifecycle Replacement of the following outdoor HVAC units - 2005 Central Pavilion North Elevation Roof (2 units - \$18,200 each), 2005 Central Pavilion West Elevation (1 unit - \$18,200, 2005 Central Pavilion West Elevation (1 unit - \$3,900), Central Pavilion North Elevation (1 unit - \$3,900), 1878 Schoolhouse Northeast Elevation (1 unit - \$3,900)

Impact (Justification/Consequence)

CAMP Assessment2020

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	66,300			66,300		
	66,300			66,300		
Expenditures Total	66,300			66,300		

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2023	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2023	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2024-001 Log School (Outbuilding)		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Repair to chinking to the Log School

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Structure	15,000				15,000	
	15,000				15,000	
Expenditures Total	15,000				15,000	

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2024	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2024	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-001 Plumbing		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description 2005 Building Lifecycle Replacement Domestic Water Heaters (2 @ \$1600 each) and Water Treatment System 1 unit \$6000
Impact (Justification/Consequence) CAMP Assessment
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	9,200					9,200
	9,200					9,200
Expenditures Total	9,200					9,200

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

LEARN TO GROW INITIATIVES	

Building Mech Elect - Communication	38,900	38,900
	38,900	38,900
Expenditures Total	38,900	38,900

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

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Building Mech Elect - Communication	11,670	11,670
	11,670	11,670
Expenditures Total	11,670	11,670

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

Description
Project Description Fire Alarm System new in 2005 needs replacing \$180,762
Impact (Justification/Consequence) CAMP Assessment
Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Mech Elect - Electrical	180,762					180,762
	180,762					180,762
Expenditures Total	180,762					180,762

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-005 Theatre Equipment		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Theatre equipment replacement new in 2005 - \$45,000

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology -Other	45,000					45,000
	45,000					45,000
Expenditures Total	45,000					45,000

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

MU-2025-006 Soffits - 1878 Schoolhouse

General Museum Capital

03.1 1st Council Review

2021

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	6,784					6,784
	6,784					6,784
Expenditures Total	6,784					6,784

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ORGANIZATION

Capital Projects

Project	MU-2025-007 Main Entrance Exterior Closures		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Main Entrance - exterior closures (doors and glazed original in 2005) needs lifecycle replacement - exterior doors \$24,000, glazing \$80,000

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	24,000					24,000
Building Ext Windows	80,000					80,000
	104,000					104,000
Expenditures Total	104,000					104,000

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-008 Wall Tile (Interior Finishes)		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Interior wall tile throughout 1878 and main building (washrooms) original in 2005 estimated \$7,000
Impact (Justification/Consequence) CAMP Assessment
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int -Kitchen/Bathroom	7,000					7,000
	7,000					7,000
Expenditures Total	7,000					7,000

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

Capital Projects

[illegible]

Building Int Flooring Carpet/Laminate	8,400	8,400
	8,400	8,400
Expenditures Total	8,400	8,400

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-010 Vinyl Flooring (Interior Finishes)		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Vinyl flooring replacement - Archives Storage/ Washrooms original in 2005 estimated \$55,542
Impact (Justification/Consequence) CAMP Assessment
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int Flooring Carpet/Laminate	55,542					55,542
	55,542					55,542
Expenditures Total	55,542					55,542

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-011 1878 Schoolhouse Exterior Doors		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Large exterior wooden doors on the 1878 Schoolhouse & smaller interior doors - replacement

Impact (Justification/Consequence)

CAMP Assessment

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	40,000					40,000
	40,000					40,000
Expenditures Total	40,000					40,000

Attributes

Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	MU-2025-012 HVAC Components		
Department	General Museum Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Replacement of numerous HVAC components throughout the building
Impact (Justification/Consequence) CAMP Assessment
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Site Elements	84,500					84,500
	84,500					84,500
Expenditures Total	84,500					84,500

Attributes		
Attribute	Value	Comment
Department	Museum	
Program	General Museum Capital	
Year of Project Introduction	2025	
Is this a Transfer to Reserve Project?	No	
Project Manager	Wayne Tanner	
Expected Completion	Q4 2025	
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-001 Library Book Purchases				
Department	Library General Capital				
Version	03.1 1st Council Review	Year	2021		

Description
Project Description Book purchases for library collections.
Impact (Justification/Consequence) Maintain library collections to meet community needs.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Library Books - Purchases	1,250,000	250,000	250,000	250,000	250,000	250,000
	1,250,000	250,000	250,000	250,000	250,000	250,000
Expenditures Total	1,250,000	250,000	250,000	250,000	250,000	250,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-002 Audiobooks		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Purchase of audiobooks for library collections.

Impact (Justification/Consequence)

Maintain current library collections, meet demand for audiobooks.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Library Audio Books	60,000	12,000	12,000	12,000	12,000	12,000
	60,000	12,000	12,000	12,000	12,000	12,000
Expenditures Total	60,000	12,000	12,000	12,000	12,000	12,000

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-003 eBooks		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Purchase of eBooks and eAudiobooks for digital library collection.
Impact (Justification/Consequence) Improve digital collection for Bruce County residents.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Library E Book Purchases	35,000	6,000	6,500	7,000	7,500	8,000
	35,000	6,000	6,500	7,000	7,500	8,000
Expenditures Total	35,000	6,000	6,500	7,000	7,500	8,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Growth	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-004 A/V Collection		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description
Purchase of audio/visual items (primarily DVDs) for library collection.

Impact (Justification/Consequence)

Maintain current library collections.

Link to Other Initiatives

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Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Library Audio Visual Collection	175,000	35,000	35,000	35,000	35,000	35,000
	175,000	35,000	35,000	35,000	35,000	35,000
Expenditures Total	175,000	35,000	35,000	35,000	35,000	35,000

Attributes

Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-005 Cataloguing and Processing		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Cataloguing and processing of library collections, including brief and MARC records.
Impact (Justification/Consequence) Prepare collections for lending.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Library Books Cataloguing and	178,537	35,000	35,350	35,704	36,061	36,422
	178,537	35,000	35,350	35,704	36,061	36,422
Expenditures Total	178,537	35,000	35,350	35,704	36,061	36,422

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-006 Branch furnishings/shelving				
Department	Library General Capital				
Version	03.1 1st Council Review	Year	2021		

Description
Project Description Shelving and furniture for library branches.
Impact (Justification/Consequence) The replacement of shelving and furnishings at library branches ensures public service areas are suitably outfitted.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Building Int - Furnishings/Shelving	50,000	10,000	10,000	10,000	10,000	10,000
	50,000	10,000	10,000	10,000	10,000	10,000
Expenditures Total	50,000	10,000	10,000	10,000	10,000	10,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-007 Office Furniture		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Furniturereplacement.
Impact (Justification/Consequence) Maintain welcoming branches with furniture that can be appropriately cleaned and sanitized. Ensure work stations for staff meet ergonomic needs.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Furniture & Fixtures - Office Furniture	50,000	10,000	10,000	10,000	10,000	10,000
	50,000	10,000	10,000	10,000	10,000	10,000
Expenditures Total	50,000	10,000	10,000	10,000	10,000	10,000
Funding						
Reserves	5,000	5,000				
Funding Total	5,000	5,000				

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Other Operational Equipment	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-008 Purchase of Library Van		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Library Van
Impact (Justification/Consequence)
The 2016 van is due to be replaced in 2021. A regular cycle of replacement ensures the Library has a reliable vehicle for branch deliveries.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles - Licenced	90,000	45,000			45,000	
	90,000	45,000			45,000	
Expenditures Total	90,000	45,000			45,000	
Funding						
Reserves	90,000	45,000			45,000	
Funding Total	90,000	45,000			45,000	

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2021-R01 Transfer to Reserves for Bookmobile		
Department	Special Projects Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Bookmobile
Impact (Justification/Consequence) The Bookmobile has been a multi-year project. It will bring much-needed services, including internet access, to under-served areas throughout Bruce County.
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	25,000	25,000				
	25,000	25,000				
Expenditures Total	25,000	25,000				

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Special Projects Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Fundraising Project	
Program Funding		
Pressure Category	Growth	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2022-001 Purchase of Library Bookmobile		
Department	Special Projects Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Purchase of bookmobile to support growth in Bruce County, increasing access to collections and internet.

Impact (Justification/Consequence)

Enhanced service to residents, access to wifi, collections. Community engagement.

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Vehicles - Licenced	150,000		150,000			
	150,000		150,000			
Expenditures Total	150,000		150,000			
Funding						
Reserves	80,000		80,000			
Funding Total	80,000		80,000			

Attributes

Attribute	Value	Comment
Department	Library	
Program	Special Projects Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Fundraising Project	
Program Funding		
Pressure Category	Growth	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	LB-2022-R01 Transfer to Reserves-Library Van		
Department	Library General Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description
Impact (Justification/Consequence)
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves	48,000		12,000	12,000	12,000	12,000
	48,000		12,000	12,000	12,000	12,000
Expenditures Total	48,000		12,000	12,000	12,000	12,000

Attributes		
Attribute	Value	Comment
Department	Library	
Program	Library General Capital	
Year of Project Introduction	2022	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	LIB - Vehicle Replacement	
Program Funding		
Pressure Category	Maintain Services	
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PD-2021-001 Computer Pool		
Department	Planning Capital		
Version	03.1 1st Council Review	Year	2021

Description

Project Description

Purchase new laptop every three years to support AWL work or capacity for mobile when needed.

Impact (Justification/Consequence)

Enables department to adapt to the need for social distancing and/or other reasons to support remote or mobile work that may arise

Link to Other Initiatives

Budget

	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Computer Pool	10,204	6,700	1,700			1,804
	10,204	6,700	1,700			1,804
Expenditures Total	10,204	6,700	1,700			1,804
Funding						
Reserves	6,700	6,700				
Funding Total	6,700	6,700				

Attributes

Attribute	Value	Comment
Department	Planning & Economic Development	
Program	Planning Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	P&D - Computer Hardware	
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PD-2021-003 Technology - Desktop Software		
Department	Planning Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Annual funding of department purchases of new software, enhance existing software or add licenses for existing packages
Impact (Justification/Consequence) Ability to adapt to changes in systems or requirements
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Technology - Desktop Software Pool	7,807	1,500	1,530	1,561	1,592	1,624
	7,807	1,500	1,530	1,561	1,592	1,624
Expenditures Total	7,807	1,500	1,530	1,561	1,592	1,624

Attributes		
Attribute	Value	Comment
Department	Planning & Economic Development	
Program	Planning Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PD-2021-004 Furniture & Fixtures - Office Furniture		
Department	Planning Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Annual funding to buy new or replace existing furniture
Impact (Justification/Consequence) Supports ongoing workplace improvements
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Furniture & Fixtures - Office Furniture	26,020	5,000	5,100	5,202	5,306	5,412
	26,020	5,000	5,100	5,202	5,306	5,412
Expenditures Total	26,020	5,000	5,100	5,202	5,306	5,412

Attributes		
Attribute	Value	Comment
Department	Planning & Economic Development	
Program	Planning Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	No	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)		
Program Funding		
Pressure Category		
Approval Status	Approved	

ORGANIZATION

Capital Projects

Project	PD-2021-R01 Transfer to Capital Reserves IT		
Department	Planning Capital		
Version	03.1 1st Council Review	Year	2021

Description
Project Description Annual transfer to reserves
Impact (Justification/Consequence) To create stable base for future technology investments
Link to Other Initiatives

Budget						
	Total	2021	2022	2023	2024	2025
Expenditures						
Transfer to Capital Reserves IT	54,641	10,500	10,710	10,924	11,142	11,365
	54,641	10,500	10,710	10,924	11,142	11,365
Expenditures Total	54,641	10,500	10,710	10,924	11,142	11,365

Attributes		
Attribute	Value	Comment
Department	Planning & Economic Development	
Program	Planning Capital	
Year of Project Introduction	2021	
Is this a Transfer to Reserve Project?	Yes	
Project Manager		
Expected Completion		
Business Plan Link		
Strategic Plan Link		
Reserve Fund (if used)	P&D - Computer Hardware	
Program Funding		
Pressure Category		
Approval Status	Approved	